



PROVINCIAL GOVERNMENT REPUBLIC OF SOUTH AFRICA

PROVINCIALTREASURY

# **ANNUAL REPORT**

2018/2019

We are the best in what we do The heartland of southern Africa - development is about people

# **DEPARTMENT OF TREASURY** PROVINCE OF LIMPOPO

## **VOTE NO. 05**

# ANNUAL REPORT 2018/2019 FINANCIAL YEAR



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# **PART A:**

# **GENERAL INFORMATION**



## 1. DEPARTMENT GENERAL INFORMATION

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"

A fundamental concern for others in our individual and community lives would go a long way in making the world the better place we so passionately dreamt of. - Nelson Mandela





## 2. LIST OF ABBREVIATIONS/ACRONYMS

AC	Audit Committee	GITO	Government Information Technology Office
AG	Auditor General	LEDET	Limpopo Economic Development, Environment and Tourism
AFS	Annual Financial Statements	LDP	Limpopo Development Plan
AGSA	Auditor General of South Africa	LPT	Limpopo Provincial Treasury
AO	Accounting Officer	MEC	Member of Executive Council
APP	Annual Performance Plan	MFMA	Municipal Finance Management Act
BAS	Basic Accounting System	MPAT	Management Performance Assessment Tool
BBBEE	Broad Based Black Economic Empowerment	MTEF	Medium Term Expenditure Framework
CAC	Central Audit Committee	MISS	Minimum Information Security Standards
COE	Compensation of Employees	N/A	Not Applicable
CFO	Chief Financial Officer	NT	National Treasury
CFS	Consolidated Financial Statements	PFMA	Public Finance Management Act
DORA	Division of Revenue Act	PMDS	Performance Management Development System
DPSA	Department of Public Service and Administration	PPP	Public Private Partnerships
DPME	Department of Performance Monitoring and Evaluation	PRF	Provincial Revenue Fund
EHW	Employee Health and Wellness	QTR	Quarter
EU	European Union	SAQA	South African Qualifications Authority
EXCOM	Executive Management Commitee	SCM	Supply Chain Management
EXCO	Executive Council	SCOPA	Standing Committee on Public Accounts
HOD	Head of Department	SDIP	Service Delivery Improvement Plan
HR	Human Resource	SITA	State Information Technology Agency
HRD	Human Resource Development	SLA	Service Level Agreement
IDIP	Infrastructure Delivery Improvement Programme	SMME	Small Medium and Micro Enterprises
IFMS	Integrated Financial Management System	TR	Treasury Regulations
IYM	In-Year Monitoring	U-AMP	User Asset Management Plan
GIAMA	Government Immovable Asset Management Act	VBS	Venda Building Society



## 3. FOREWORD BY THE MEC

This Annual Report is a product of the collective effort of the staff of the Provincial Treasury, whose dedication and commitment I duly appreciate.

The statutory obligations of the Provincial Treasury, as espoused to The Constitution, and other relevant pieces of legislation are amongst others:

- Implement Treasury norms & standards provided for in the PFMA & MFMA;
- Enforce implementation of National and Provincial Treasury norms and standards in the province, including prescribed procurement systems, standards and generally recognised accounting practice, uniformly classified statements, provisioning, banking, cash management and investment framework policies;
- Develop and implement fiscal policies in the province that are consistent with national macro-economic and fiscal objectives;
- Monitor compliance with the MFMA by municipalities and municipal entities in the province;
- Monitor the presentation of municipal budgets in the province.

Through the effort of everyone involved, we have been able to achieve most of the objectives set out in our Annual Performance Plan and are poised for consolidation and improvement on our achievements.

It is my pleasure therefore to present the Annual Report for the financial year 2018/19.

Hon. SC Sekoati MEC for Finance



Through the effort of everyone involved we have been able to achieve most of the objectives set out in our Annual Performance Plan and are poised for consolidation and improvement on our achievements.

## 4. REPORT OF THE ACCOUNTING OFFICER

# 4.1. OVERVIEW OF THE OPERATIONS OF THE DEPARTMENT:

The Provincial Treasury as entrusted in s18 of the Public Finance Management Act (PFMA), Act 1 of 1999, as amended, exercises its mandate by:

- (a) Preparing the provincial budget
- (b) Exercising control over implementation of the provincial budget
- (c) Promoting and enforcing transparency and effective management in respect of revenue, expenditure, assets and liabilities of provincial departments and provincial public entities; and
- (d) Ensuring that its fiscal policies do not materially and unreasonably prejudice national economic policies.

The Provincial Treasury is also entrusted in terms of s5 of the Municipal Finance Management Act (MFMA), Act 56 of 2003, as amended to:

- (a) Fulfil its responsibilities and promote the objective of the MFMA
- (b) Assist National Treasury in enforcing compliance with the measures established in terms of s216 of the Constitution of the Republic of South Africa and the MFMA:
- (c) Monitor,
  - (i) Compliance with the MFMA
  - (ii) Preparation of municipal budgets and where necessary assist
  - (iii) Monthly outcomes of the budgets
  - (iv) Submission of reports required in terms of the MFMA
- (d) Exercise any powers and perform any duties delegated to it by the National Treasury in terms of the MFMA
- (e) Take any appropriate steps if a provincial municipality or municipal entity commits a breach of the MFMA

During the year under review Provincial Treasury managed to allocate and monitor the provincial budget appropriated to all departments. The province faced a high percentage of the provincial budget being spent on Compensation of Employees (COE). However, during the year under review, the province has managed to stabilise the COE spending at 68% of the budget and will continue with the plans to further reduce the COE expenditure in the forthcoming financial year.

During the year, Provincial Treasury focused on supporting the Modimolle/Mookgopong and Fetakgoma/Tubatse Municipalities that were both in financial distress and seconded a number of officials to the Department of Public Works, Roads and Infrastructure as well as Department of Sport, Arts and Culture in an endeavour to improve financial management in these institutions.

Provincial Treasury's organisational structure has been reviewed and approved by the Department of Public Service and Administration in April 2018 and the department followed all due processes to successfully place all our employees in the new structure by 31 March 2019. In an endeavour to strengthen our support role to departments and municipalities in the province, it is planned to fill all key funded posts in 2019/20.

During the year under review, Provincial Treasury continued with capacity building programmes which provided skills and knowledge to officials in departments in financial management, governance and supply chain management through short courses and on-the-job training.

The Province has also managed to successfully complete the implementation of the National Treasury LOGIS financial system in all our departments during 2018/19. The Transversal Risk Management unit has also completed the implementation of the Barnowl Risk Management System, that will be used by all departments and public entities with effect from 1 April 2019, to monitor and manage their respective risk profiles using the system. The Transversal Risk Management unit has also finalised a risk profile for the province which, during 2019/20 will be monitored and managed by the various clusters in the province and ultimately be reported on to the Executive Council.

During the year, Limpopo Treasury was successfully approved by the South African Institute of Chartered Accountants (SAICA) as an accredited training office for the purpose of training prospective Chartered Accountants (SA) in the discipline of financial management, management decision making and control. This will enable Provincial Treasury to build and enhance professional capacity to proficiently execute the PFMA's Section 18 responsibilities in the medium term. The program is at an advanced stage of readiness, and will see 5 new prospective trainees on-boarded every year over the next three financial years, commencing on or before 1 April 2020.

Pertinent information and other details about the program will be communicated and made available as soon as the programme design and related policy considerations have been finalised.

## 4.2. OVERVIEW OF THE FINANCIAL RESULTS OF THE DEPARTMENT:

		2018/19			2017/18	
Departmental receipts	Estimate	Actual Amount Collected	(Over)/Under Collection	Estimate	Actual Amount Collected	(Over)/Under Collection
	R'000	R'000	R'000	R'000	R'000	R'000
Tax Receipts	-	-	-	-	-	-
Sale of goods and services other than capital assets	391	447	(56)	505	444	61
Transfers received	-	-	-	-	-	-
Interest, dividends and rent on land	286 625	287 454	(829)	329 232	345 154	(15 922)
Sale of capital assets	300	481	(181)	-	-	-
Financial transactions in assets and liabilities	681	929	(248)	673	709	(36)
Total	287 997	289 311	(1 314)	330 410	346 307	(15 897)

## 4.2.1. DEPARTMENTAL RECEIPTS

The main sources of revenue within Provincial Treasury are derived from interest received, the sale of tender documents and commission earned on insurance. Provincial Treasury does not regularly sell goods and services and therefore the provincial approved tariffs are applied from time to time.

During the 2018/19 financial year, the actual revenue collection was R289.3 million, against a target of R288 million. The over collection of R1.3 million can be largely attributed to the improved cash position within the Limpopo Province, which resulted in additional interest earned and an improvement in the collection of debts.

Provincial Treasury does not render any free services, that if charged would yield significant revenue, other than the related party transactions as disclosed in note 24 to the Annual Financial Statements.

Irrecoverable debts to the value of R110 thousand were written off during the year under review. This was in line with being un-economical to recover and causing unnecessary hardship to the parties involved. The write-offs were done in line with necessary legislation and prescripts.

## 4.2.2. PROGRAMME EXPENDITURE

		2018/19			2017/18	
Programme Name	Final Appropriation	Actual Expenditure	(Over)/ Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/ Under Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000
Administration	176,200	173,143	3,057	164,825	162,475	2,350
Sustainable Resource Management	83,538	79,801	3,737	88,025	87,450	575
Assets, Liabilities & SCM	63,156	61,740	1,416	94,807	93,353	1,454
Financial Governance	139,956	134,444	5,512	85,252	84,282	970
Total	462,850	449,128	13,722	432,909	427,560	5,349

### **PROGRAMME 1**

In 2018/19 Programme 1 spent a total amount of R173.4 million or 98.3% of its final appropriated budget of R176.2 million. (2017/18: R162.4 million or 99.7% of R164.8 million). The underspending is as a result of delays in filling of vacant posts due to the need to first place all officials in the new organizational structure as well underspending on non-core items such as administration fees, consumable supplies, travel, subsistence as well as venue and facilities.

### **PROGRAMME 2**

In 2018/19 Programme 2 spent a total amount of R79.8 million or 95.5% of its final appropriated budget of R83.5 million. (2017/18: R87.4 million or 99.3% of R88 million). The underspending is as a result of delay in filling of vacant posts due to the need to first place all officials in the new organizational structure as well as underspending on non-core items such as administration fees, printing and office supplies, catering, travel, subsistence as well as venue and facilities.

### **PROGRAMME 3**

In 2018/19 Programme 3 spent a total amount of R61.7 million or 97.8% of its final appropriated budget of R63.1 million. (2017/18: R93.3 million or 98.5% of R94.8 million). The underspending is as a result of delay in filling of posts due to the need to first place all officials in the new organizational structure as well as on non-core items such as administration fees, catering, printing and office supplies, travel and subsistence as well as venue and facilities.

### **PROGRAMME 4**

In 2018/19 Programme 4 spent a total amount of R134.4 million or 96.1% of its final appropriated budget of R139.9 million. (2017/18: R84.2 million or 98.8% of R85.2 million). The underspending is as a result of forensic audit projects that could not

be finalized before the end of the financial year as well as underspending on non-core items such as administration fees, catering, travel and subsistence and venue and facilities.

What follows is a brief analysis of the spending trends per economic classification:

## **COMPENSATION OF EMPLOYEES (COE)**

The department spent R290.6 million or 99.4% of its final COE appropriation of R292.3 million, during 2018/19 financial year (2017/18: R279.6 million or 99.8% of R280.1 million budget). The underspending is a results of delays in the filling of posts due to the need to first place all officials in the new organizational structure.

### **GOODS AND SERVICES**

The department spent R141.5 million or 92.9% of its final appropriation of R152.3 million, during 2018/19 financial year (2017/18: R114 million or 96.7% of R117.9 million budget). The underspending is as a result of slow spending on non-core items such as administration fees, consultancy services, catering, printing and office supplies, travel, subsistence, venue and facilities, as well as forensic audit projects that could not be finalized before the end of the financial year.

### **TRANSFERS AND SUBSIDIES**

The department spent R10.3 million or 98.2% of its final appropriation of R10.4 million, during 2018/19 financial year (2017/18: R7.1 million or 96.7% of R7.2 million budget). The underspending was mainly due to social benefits that were not due and payable at year end.

#### **CAPITAL PAYMENTS**

The department spent R6.6 million or 87.6% of its final appropriation of R7.5 million, during 2018/19



financial year (2017/18: R6.7 million or 88% of R7.6 million budget). The underspending is as a result of non-delivery of IT equipment by service providers before year end.

## 4.2.3. VIREMENTS / ROLL OVERS

A virement was approved by the Accounting Officer and the Provincial Treasury in terms of section 43 of the Public Finance Management Act (Act 1 of 1999) and Treasury Regulations 6.3.1 through which a virement of R3.1 million was processed to address budget pressures in compensation of employees in Programme 1 (R0.7 million) & Programme 4 (R2.4 million) from Programme 2 (R1.1 million) and Programme 3 (R2 million).

# 4.2.4. UNAUTHORISED, FRUITLESS AND WASTEFUL EXPENDITURE

During the year under review the Provincial Treasury did not incur any unauthorized expenditure, but incurred fruitless and wasteful expenditure as a result of interest paid to a supplier amounting to R9 000.00 (Nine Thousand Rand), which is under investigation.

#### 4.2.5. FUTURE PLANS OF THE DEPARTMENT

Provincial Treasury will strengthen its ability to deliver on its mandate to improve financial management in departments, municipalities and public entities in the province. To improve accountability, and in an effort to improve the provincial audit outcomes, Provincial Treasury will continue to strengthen supply chain and asset management support and monitoring of departments and municipalities.

#### 4.2.6. PUBLIC PRIVATE PARTNERSHIPS (PPP)

The Provincial Treasury did not have or enter into any PPP, as defined, during the year under review.

# 4.2.7. DISCONTINUED ACTIVITIES / ACTIVITIES TO BE DISCONTINUED

No activity was discontinued during the year under review.

#### 4.2.8. NEW OR PROPOSED ACTIVITIES

There were no new or proposed activities during the year under review.

### 4.2.9. SUPPLY CHAIN MANAGEMENT

Provincial Treasury did not conclude any unsolicited bids or experience significant SCM challenges during the year under review and had systems and processes in place to prevent irregular expenditure.

## 4.2.10. GIFTS AND DONATIONS RECEIVED IN KIND FROM NON-RELATED PARTIES

Provincial Treasury, during 2018/19, received donations from the provincial banker, ABSA Africa as disclosed in Annexure 1C of the financial statements.

#### 4.2.11. EXEMPTIONS AND DEVIATIONS RECEIVED FROM THE NATIONAL TREASURY

No exemptions from the PFMA or Treasury Regulations or deviation from the financial reporting requirements were applied for, or received, for the current and/ or previous financial year.

#### 4.2.12. EVENTS AFTER THE REPORTING DATE

There were no major events after the reporting date.

#### 4.2.13. OTHER

There are no material issues that have come to my attention that may have an effect on the financial affairs on the Department.

## 4.2.14. ACKNOWLEDGMENTS AND APPRECIATION

I would like to take this opportunity to thank the Senior Management team and staff of the Provincial Treasury for their support and dedication during the year under review. Further I would like to acknowledge the work of the Audit Committee and Portfolio Committee on Treasury for their oversight role and guidance provided to Provincial Treasury.

#### 4.2.15. CONCLUSION

Provincial Treasury has made great strides during the year to improve delivery in terms of its mandate and trust that this will continue in the forthcoming years. Please refer to the detailed Annual Report herewith for the detailed outline in my executive summary.

GC Pratt CA (SA) Accounting Officer Limpopo Provincial Treasury 31 May 2019



## 5. STATEMENT OF RESPONSIBILITY AND CONFIRMATION OF ACCURACY FOR THE ANNUAL REPORT

To the best of my knowledge and belief, I confirm the following:

All information and amounts disclosed throughout the annual report are consistent.

The annual report is complete, accurate and is free from any omissions.

The annual report has been prepared in accordance with the guidelines on the annual report as issued by National Treasury.

The Annual Financial Statements (Part E) have been prepared in accordance with the modified cash standard and the relevant frameworks and guidelines issued by the National Treasury.

The Accounting Officer is responsible for the preparation of the annual financial statements and for the judgements made in this information.

The Accounting Officer is responsible for establishing, and implementing a system of internal control that has been designed to provide reasonable assurance as to the integrity and reliability of the performance information, the human resources information and the annual financial statements.

The external auditors are engaged to express an independent opinion on the annual financial statements.

In my opinion, the annual report fairly reflects the operations, the performance information, the human resources information and the financial affairs of the department for the financial year ended 31 March 2019.

Yours faithfully

Mr. GC Pratt CA (SA) Accounting Officer Limpopo Provincial Treasury 31 May 2019



In my opinion, the annual report fairly reflects the operations, the performance information, the human resources information and the financial affairs of the department for the financial year ended 31 March 2019.



## 6. STRATEGIC OVERVIEW



## 6.1. VISION

Excellence in public resource management for socio-economic development.



## 6.2. MISSION

Empowering provincial and local government for sustainable service delivery through good governance and sound pubic resource management.



## 6.3. VALUES

Limpopo Provincial Treasury will be guided by the following values:

- Integrity
- Transparency
- Accountability
- Fairness
- Professionalism



## 7. LEGISLATIVE AND OTHER MANDATES

Limpopo Provincial Treasury has been established in terms of section 17 of the Public Finance Management Act 1 of 1999 (as amended by Act 29 of 1999). The functions and powers of the provincial treasury are provided in the Act under section 18 (1) and (2).

The organisation is directly responsible for implementing, managing or overseeing the following key legislation and their relevant regulations:

- Public Finance Management Act (PFMA) of 1999 (as amended by Act 29 of 1999)
- Municipal Finance Management Act (MFMA) 56 of 2003
- Appropriation Act
- Adjustment Appropriation Act
- Preferential Procurement Policy Framework Act

## 7.1. CONSTITUTIONAL MANDATES

The Provincial Treasury is responsible for assisting the National Treasury in enforcing compliance with the measures established in terms of section 216 (1) of the Constitution.



## 7.2. LEGISLATIVE MANDATES

The functions and powers of the provincial treasury as provided by the PFMA are as follows:

Section	Function and powers
18 (1)	A Provincial treasury must:
(a)	Prepare the provincial budget
(b)	Exercise control over the implementation of the provincial budget
(c)	Promote and enforce transparency and effective management in respect of revenue, expenditure, assets and liabilities of provincial departments and provincial public entities; and
(d)	Ensure its fiscal policies do not materially and unreasonably prejudice national economic policies.
18 (2)	A provincial treasury:
(a)	Must issue provincial instructions not inconsistent with the Act;
(b)	Must enforce the PFMA and any prescribed national and provincial norms and standards, including any prescribed standards of generally recognized accounting practice and uniform classification systems, in provincial departments;
(c)	Must comply with annual DORA and monitor and assess the implementation of that Act in public entities;
(d)	Must monitor and assess implementation in provincial public entities of national and provincial national norms and standards;
(e)	May assist provincial departments and provincial public entities in building their capacity for efficient, effective and transparent financial management;
(f)	May investigate any system of financial management and internal control applied by a provincial department or public entity;
(g)	Must intervene by taking appropriate steps to address a serious and persistent material breach of the PFMA by a provincial department or a provincial public entity, including withholding of funds;
(h)	Must promptly provide National Treasury with any information required in terms of the PFMA;
(i)	May do anything further that is necessary to fulfil its responsibilities effectively.

The Provincial Treasury is also mandate by section 5 of the Municipal Finance Management Act (Act 56 of 2003) and the functions and powers are tabled below:

Section	Function and powers			
3	A provincial treasury must in accordance with a prescribed framework:			
(c)	assist the National Treasury in enforcing compliance with the measures established in terms of section 216(1) of the Constitution, including those established in terms of this Act.			
4	To the extent necessary to comply with subsection (3), a provincial Treasury:			
(a)	Must monitor:			
	(i) compliance with the MFMA by municipalities and municipal entities in the province;			
	(ii) the preparation by municipalities in the province of their budgets;			
	(iii) the monthly outcome of those budgets; and			
	(iv) the submission of reports by municipalities in the province as required in terms of this Act;			
(b)	may assist municipalities in the province in the preparation of their budgets;			
(c)	may exercise any powers and must perform any duties delegated to it by the National Treasury in terms of this Act; and			
(d)	may take appropriate steps if a municipality or municipal entity in the province commits a breach of this Act.			

## 8. ORGANISATIONAL STRUCTURE



HON. S.C SEKOATI Member of the Executive Council



MR. G.C PRATT Accounting Officer



MS. L EBRAHIM Deputy Director General: Corporate Governance MR. H.M MAWELA Chief Financial Officer MR. H PETRIE Chief Audit Executive

**MR. F.P MUSHWANA** 

Deputy Director General: Assets, Liabilities &

Supply Chain Management



MS. P.A SEMENYA Acting Deputy Director General: Sustainable Resource Management MR. M.B TEMA Acting Deputy Director General: Financial Governance

## 9. ENTITIES REPORTING TO THE MEC

The department does not have any entities reporting to the MEC.



# PART B:

# **PERFORMANCE INFORMATION**



## 1. AUDITOR GENERAL'S REPORT: PREDETERMINED OBJECTIVES

The AGSA currently performs certain audit procedures on the performance information to provide reasonable assurance in the form of an audit conclusion. The audit conclusion on the performance against predetermined objectives is included in the report to management, with material findings being reported under the Predetermined Objectives heading in the Report on other legal and regulatory requirements section of the auditor's report.

Refer to page 79 of the Report of the Auditor General, published as Part E: Financial Information.

## 2. OVERVIEW OF DEPARTMENTAL PERFORMANCE

## 2.1. SERVICE DELIVERY ENVIRONMENT

Provincial Treasury received an unqualified audit opinion with findings in the 2015/16 financial year, however, the department, improved in the 2016/17 and 2017/18 financial years by receiving unqualified audit opinion without findings, also referred to as a Clean Audit.

The support environment has been performing fairly well in terms of compliance related matters, where branches are performing adequately in the implementation of their risk registers/action plans where risk management is forming part of its business processes. The department has, however, identified a need to review its risk appetite.

The department experienced delays in filling of vacant posts and currently has a high vacancy rate. Factors associated with the delays include the migration processes into the new approved organisational structure, as well as the assessment controls and processes implemented by Provincial Personnel Management Committee (PPMC).

Limpopo Provincial Treasury has a transversal role of supporting provincial departments on issues of governance and accountability as well as financial management matters. The Provincial MPAT 1.7 outcomes indicates that for the Governance and Accountability KPA, where Risk Management is a standard, only Office of the Premier and Department of Transport are performing above the average score of 3. Therefore, there is a need for Limpopo Provincial Treasury to strengthen the monitoring and support role with regards to Risk Management in the province.

The province is facing the major risk of municipalities not being sustainable due to cash flow challenges and an inability to settle their debts timeously. Twelve (12) municipalities were identified to have made investments with a mutual bank, VBS Mutual Bank, which were in contravention with the MFMA and its regulations and these investments pose a financial risk to these municipalities as there is a strong possibility that the funds invested by 8 municipalities may not be recovered from the bank.

There was a regression in the number of unqualified audit outcomes of the Limpopo municipalities from 2016/17 to 2017/18 from 9 to 8 and the province still has 13 qualified municipalities, 4 municipalities with disclaimed and 2 with adverse audit opinions in 2017/18. The Provincial Executive Council took a decision to put Modimolle-Mookgophong and Fetakgomo Tubatse municipalities under administration late in 2018/19 due to sustained financial and governance failures.

The support provided by Provincial Treasury in 2017/18 resulted in seven (7) unqualified audit opinions and Provincial Treasury maintaining its Clean Audit with two (2) votes that improved their audit outcomes. These were the Department of Agriculture & Rural Development along with the Department of Co-Operative Governance and Human Settlements and Traditional Affairs, improving from Qualified Audit opinions in 2016/17 to Unqualified Audit opinions in 2017/18. The province is still faced with 5 qualified audit opinions in 2017/18 and there is thus still a need for continuous monitoring and support to ensure that the audit opinions are improved and all qualified opinions are eliminated.



The Provincial Treasury provided the following services directly to the public:

- Published editions of the provincial tender bulletin which were made available, at no cost to the public, at Provincial Treasury head office, district offices and the departmental website.
- SMMEs were trained and empowered on the government procurement process.
- In an effort to enhance supply chain management performance, Limpopo Provincial Treasury (Provincial Supply Chain Management) continued to monitor SCM compliance in all provincial departments and public entities.

## 2.2. SERVICE DELIVERY IMPROVEMENT PLAN

The department has completed a service delivery improvement plan. The tables below highlight the service delivery plan and the achievements to date.

## 2.2.1. MAIN SERVICES AND STANDARDS

	<b>23</b>			<b>P</b>
Main services	Beneficiaries	Current/actual standard of service	Desired standard of service	Actual achievement
Improve on conditional grant expenditure	Department of Education, Sports, Arts and Culture and COGHSTA	3 Departments to be supported and monitored on improvement of expenditure on Conditional Grant	3 Departments to be supported and monitored on improvement of expenditure on Conditional Grant	<ul> <li>Education: Spent R2.2 billion or 95.3 percent of the adjusted budget of R2.4 billion</li> <li>Sport, Arts and Culture: Spent R181 million or 90.4 percent million of the adjusted budget of R200.0 million</li> <li>COGHSTA: Spent 1.2 billion or 94.2 percent the total budget of R1.3 billion (95.9% of the Provincial conditional grants were spent in 2018/19)</li> </ul>
Support municipalities to improve audit outcomes	26 Municipalities	All 26 delegated municipalities	All 26 delegated municipalities	All 26 delegated municipalities were monitored for compliance with laws and regulations. Non–compliance letters were written to defaulting municipalities In 2017/18, 8 municipalities were unqualified, 13 qualified, 4 disclaimed and 2 adverse
Manage payment of Invoice within 30 days	12 Departments	95%	100%	For the 2018/19 year 87.91% of the provincial invoices were paid within the prescribed 30 days from date of receipt, with 2 departments achieving 100% and a further 6 departments achieving above 98% compliance.



## 2.2.2. BATHO PELE ARRANGEMENTS WITH BENEFICIARIES

Current/actual arrangements	Desired arrangements	Actual achievements
Meetings and reports	Reports, workshops & trainings	Reports, workshops & training held
Feedback undertaking in departments	Feedback through report analysis	Meetings and workshops held
Meetings and workshops	Meetings, reports & workshops	Meetings and workshops held and reports submitted

## 2.2.3. SERVICE DELIVERY INFORMATION TOOL

Current/actual information tools	Desired information tools	Actual achievements
Service standards document	Service standards document	Quarterly service standards monitoring report submitted
SDIP document	SDIP document	Quarterly SDIP monitoring report approved and submitted
Service Charter	Service Charter	Service Charter approved
Annual Citizen's report	Annual Citizen's report	Annual Citizen's report approved

## 2.2.4. COMPLAINTS MECHANISM

Current/actual complaints mechanism	Desired complaints mechanism	Actual achievements
Premier Hotline	Premier Hotline	01 complaint received
Presidential Hotline	Presidential Hotline	No complaints received

## 2.3. ORGANISATIONAL ENVIRONMENT

Limpopo Provincial Treasury had completed all preparatory and consultative processes for the implementation of the approved organizational structure. The new organisational structure was successfully captured on PERSAL and interfaced with BAS. Employees were also migrated into the structure and issued with placement letters effective 01 April 2019. All posts on the structure have job descriptions and have been job evaluated and benchmarked. Job evaluation results are available and the department has embarked on a process mapping exercise for all the newly created posts.

The number of posts have been reduced from 673 to 538 which translates to a Compensation of Employee reduction from R363.4 million to R310.7 million and will result in a saving of R52.7 million. Employees who have been placed into new positions will be assisted with development of the necessary competencies based on the Work Place Skills Plan of the department.

Furthermore, the department workshopped employees on the Provincial Performance Management and Development Policy and employees migrated and complied with the new performance instrument templates. The performance of all the employees were assessed and monitored on the basis of the signed performance instruments and performance incentives were processed.

The workforce of the department is representative of the demographics of the province in terms of race and gender. With regard to the department's overall equity status, we have 219 males, 254 females and 5



employees with a disability. The department, however, needs to intensify efforts for the recruitment of females particularly at SMS level.

There is a good working relationship between the Employer and Employees and both parties consult one another through the Labour Consultative Forum which has succeeded in promoting a cordial and positive Labour Relations environment.

The Department is implementing the action plan as per the outcomes of the departmental climate survey which is regularly tracked at EXCOM level.

The core business units of the department continue to deliver on the three key services which are to support and monitor departments to improve on their expenditure, support municipalities to improve audit outcomes for 27 municipalities and manage payment of invoices within 30 days for the 12 departments. The three key services are monitored regularly where a service delivery improvement plan has been developed and is regularly monitored through reports and presentations submitted to EXCOM.

## 2.4. KEY POLICY DEVELOPMENTS AND LEGISLATIVE CHANGES

There were no major changes to relevant policies or legislation that have affected operations of Limpopo Provincial Treasury during the period under review.

## 3. STRATEGIC OUTCOME ORIENTED GOALS

2018/19 was the fourth financial year in implementation of the 2015/16 to 2019/20 Strategic Plan. In this Strategic Plan, Limpopo Provincial Treasury has two Strategic Outcome Oriented goals namely;

- 1. Strategic Partnership that enables effective execution of the department's legislative mandate by the 4 departmental programmes and
- 2. Responsive, accountable, effective and efficient provincial and local government system.

Limpopo Provincial Treasury implemented the 2018/19 Annual Performance Plan during the financial year under review and significant achievements towards the realisation of the two strategic outcome oriented goals were realized. By achieving the goals, the deptartment was able to contribute towards the achievement of outzone twelve (12) and Chapter 13 of the objective.

## 4. PERFORMANCE INFORMATION BY PROGRAMME

## 4.1. PROGRAMME 1: ADMINISTRATION

The purpose of the programme is to provide effective and efficient Strategic management, administrative support and sound financial management to Provincial Treasury.

The programme has the following sub-programmes namely:

- MEC Support Services which is responsible for:
- Providing Parliamentary and Legislative Support Services, render administrative and secretarial services, provide media liaison services and also to facilitate policy advice to the MEC.
- Management Services which is responsible for:
  - Providing Strategic and Administrative support to the HOD
- Corporate Services which is responsible for:
  - Ensuring the provision of Human Resource Management
  - Ensuring provision of Legal and Labour relations services, and
  - Administering transformation programmes and employee welfare
  - Ensuring monitoring of Organizational performance, Co-ordination of Strategic Planning and Policy development processes.
- Financial Management (Office of the CFO)
  - Rendering management accounting, financial accounting and supply chain management services for the department.



#### Strategic objectives, performance indicators, planned targets and actual achievements

The Strategic Objective of Programme 1 - Administration is to enable the Department to deliver in line with the mandate by improving management practices on Human Resource, Strategic Management and Financial Management to level 4 of MPAT standards by 2019/20. The department managed to achieve the average MPAT score of 3.28 for 2018/19 MPAT cycle, which is a slight improvement from 2017/18 average MPAT score of 3.21.

## Strategic objectives:

	Programme 1: Administration									
Strategic objectives	Actual Achievement 2017/2018	Planned Target 2018/2019	Actual Achievement 2018/2019	Deviation from planned target to Actual Achievement for 2018/2019	Comment on deviations					
	Strategic objective: Enable the Department to deliver in line with the departmental mandate by improving management practices on HR, Strategic Management and Financial Management to level 4 of MPAT standards by 2019/20.									
Departmental average MPAT score.	3.21	3.8	3.28	-0.52	The 0.52 deviation is attributed to performance indicators related to governance and human resource management. Inadequate information was provided on Ethics Management, Whistle Blowing and recruitment practices during the challenge period as per the MPAT moderation findings					

#### Strategy to overcome areas of under performance

Department will develop a MPAT 1.8 Improvement and implementation plan to address all areas of underperformance that will be monitored on a monthly basis at EXCOM meetings.

## **Performance indicators:**

	Progra	mme / Sub-	programme	: Corporate	e Services		
Performance Indicator	Actual Achievement 2015/2016	Actual Achievement 2016/2017	Actual Achievement 2017/2018	Planned Target 2018/2019	Actual Achievement 2018/2019	Deviation from planned target to Actual Achievement for 2018/2019	Comment on deviations
Number of PMDS moderations finalized by moderation committees.	-	-	-	6	6	0	N/A
Number of risk management reports submitted to EXCOM.	-	-	-	4	4	0	N/A
Number of prioritized ICT projects implemented in line with ICT Plan.	3	4	2	2	2	0	N/A
Number of departmental quarterly performance reports produced in line with Performance Information Management Frameworks and guidelines.	-	-	-	4	4	0	N/A



	Progr	amme / Sub	-programm	e: Corporat	e Services		
Performance Indicator	Actual Achievement 2015/2016	Actual Achievement 2016/2017	Actual Achievement 2017/2018	Planned Target 2018/2019	Actual Achievement 2018/2019	Deviation from planned target to Actual Achievement for 2018/2019	Comment on deviations
Number of budget documents compiled and submitted.	4	4	4	4	4	0	N/A
Number of financial statements compiled and submitted for review by Provincial Treasury in line with the reporting framework.	4	4	4	4	4	0	N/A
% of supplier's valid invoices paid within 30 days.	100%	99.12%	100%	100%	100%	0	N/A
Number of reconciliations done on the asset registers.	-	12	12	12	12	0	N/A

Strategy to overcome areas of under performance

Not applicable.

### Changes to planned targets

No changes to performance indicators and planned targets.

## Linking performance with budgets

## Sub-programme expenditure

Sub- Programme		2018/19		2017/18			
Name: Administration	Final Appropriation	Actual Expenditure	(Over)/ Under Expenditure	Final Appropriation	nal ppropriationActual ExpenditureR'000R'0006,5976,5189,9139,890107,385105,49040,93040,577	(Over)/ Under Expenditure	
	R'000	R'000	R'000	R'000	R'000	R'000	
Office of the MEC	6,950	6,940	5	6,597	6,518	79	
Management Services	11,242	11,204	38	9,913	9,890	23	
Corporate Services	114,716	112,794	1,922	107,385	105,490	1,895	
Financial Management	43,292	42,200	1,092	40,930	40,577	353	
Total	176,200	173,143	3,057	164,825	162,475	2,350	



## 4.2. PROGRAMME 2: SUSTAINABLE RESOURCE MANAGEMENT

The aim of this programme is to provide professional advice and support to the Head of Department on provincial economic analysis, fiscal policy, public finance development, inter-government fiscal relations, revenue collection and infrastructure. The unit also manages the annual provincial budget process and the provincial government's fiscal resources.





The Branch comprises of the following sub-programmes:

- Programme Support: Which is responsible for Administering Provincial, Public Entities and Municipal Budget, revenue and Expenditure
- Economic Analysis: Which is responsible for administering the provision of Provincial and Public **Entities Socio-Economic Research Analysis**
- Fiscal policy: Which is responsible for ensuring the development, implementation and management of provincial departments and Public entities budget and expenditure.
- Infrastructure Management & PPP: Which is responsible for enhancing and monitoring the performance of infrastructure delivery and PPP by provincial departments, public entities and municipalities
- Inter-Governmental Relations: Which is responsible for overseeing Financial Management activities of Municipalities and ensure capacity building.

## Strategic objectives, performance indicators, planned targets and actual achievements

The province managed to over achieve on Sustainable Resource Management strategic objective target of spending 98% of the provincial budget at the end of the financial year under review by achieving 99.1%. Achievement of this strategic objective target contribute towards achievement of strategic outcome oriented goal number two by ensuring effective and efficient use of the provincial financial resources.

	Pro	ogramme 2: S	Sustainable R	esource Manag	jement
Strategic objectives	Actual Achievement 2017/2018	Planned Target 2018/2019	Actual Achievement 2018/2019	Deviation from planned target to Actual Achievement for 2018/2019	Comment on deviations
Strategic objecti	ve 1: To achieve	sustainable fisc	al policy for the p	rovince during 201	5/16 to 2019/20.
% provincial annual expenditure achieved.	98.70%	98%	99.1%	1.1%	The additional 1.1% was due to enhanced monitoring and support on budget implementation to departments and entities through quarterly expenditure bilateral, budget, expenditure and revenue forum contributed positively to improvement on expenditure and service delivery.
Number of departmental budget plans that are credible.	13 departments	13 departments and 5 public entities	13 departments and 5 public entities	0	N/A
% provincial revenue collected.	101.7%	100%	105.4%	5.4%	There was an over collection of R67.7 million (5.4 %) due to improved Patient fees collection by the Department of Health; and Implementation of Revenue Enhancement Strategy by the Department of Transport, which increased revenue collection on Motor vehicle licenses and recovery of debts.

## Strategic objectives:

Programme 2: Sustainable Resource Management									
Strategic objectives	Actual Achievement 2017/2018Planned Target 				Comment on deviations				
Strategic objection delegated municipated				management and	effective governance in 26				
Number of municipalities and entities with unqualified audit opinions.	9 Municipalities and 3 Municipal Entities.	15 Municipalities and 3 Municipal Entities.	8 Municipalities and 3 Municipal Entities.	7 municipalities	Non-compliance with SCM legislative prescripts and misstatement of disclosures in the Annual Financial Statements				

## Strategy to overcome areas of under performance

Provincial Treasury will focus on Training of municipalities through forums, assessments and continuous engagements with the Auditor General.

## **Performance indicators:**

Pr	Programme / Sub-programme: Sustainable Resource Management									
Performance Indicator	Actual Achievement 2015/2016	Actual Achievement 2016/2017	Actual Achievement 2017/2018	Planned Target 2018/2019	Actual Achievement 2018/2019	Deviation from planned target to Actual Achievement for 2018/2019	Comment on deviations			
Number of Research documents produced to align the Provincial Fiscal Policy.	7	7	7	7	7	0	N/A			
Number of revenue assessments conducted to ensure collection of set target.	-	-	-	4	4	0	N/A			
Number of budget documents tabled in line with the set standards and National Treasury guideline.	2	2	2	2	2	0	N/A			
Number of consolidated provincial in year monitoring reports produced in line with section 32 of PFMA	12	12	-	12	12	0	N/A			
Number of Infrastructure Reporting Model assessments conducted.	-	-	-	108	108	0	N/A			
Number of municipal budget assessments conducted.	-	-	-	26 municipalities	26 municipalities	0	N/A			



	Programm	ne / Sub-pro	gramme: Si	ustainable <b>F</b>	Resource Ma	anagement	
Performance Indicator	Actual Achievement 2015/2016	Actual Achievement 2016/2017	Actual Achievement 2017/2018	Planned Target 2018/2019	Actual Achievement 2018/2019	Deviation from planned target to Actual Achievement for 2018/2019	
Number of IYM assessments conducted on the implementation of the municipal budget	-	-	-	78	76	2	Two (02) municipalities (Bela-Bela and Mogalakwena) failed to submit the IYM monthly returns for 2018/19 financial year.
Number of municipal governance assessments conducted.	-	-	-	78	78	0	N/A
Number of municipal accounting assessments conducted	-	-	-	104	77	27	Municipalities failed to submit their IYM reports relating to accounting matters for assessments in the 2 <sup>nd</sup> and 3 <sup>rd</sup> quarters (3 in the 2 <sup>nd</sup> quarter and 24 in the 3 <sup>rd</sup> quarter)

## Strategy to overcome areas of under performance

Non-compliance letters were issued to responsible municipalities to correct areas of non-compliance.

## Changes to planned targets

No changes to performance indicators and planned targets.

## Linking performance with budgets

## Sub-programme expenditure

Sub- Programme		2018/19		2017/18			
Name: Sustainable Resource Management	Final Appropriation	Actual Expenditure	(Over)/ Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/ Under Expenditure	
	R'000	R'000	R'000	R'000	R'000	R'000	
Programme Support	1,667	1,555	112	10,559	10,460	99	
Economic Analysis	3,273	3,007	266	2,828	2,687	141	
Fiscal Policy	38,308	36,134	2,174	15,691	15,661	30	
Budget Management	4,923	4,485	438	4,176	4,149	27	
Public Finance	9,559	8,892	667	8,720	8,649	71	
Intergovernmental Relations	25,808	25,728	80	46,051	45,844	207	
Total	83,538	79,801	3,737	88,025	87,450	575	



## 4.3. PROGRAMME 3: ASSETS LIABILITIES AND SUPPLY CHAIN MANAGEMENT

The programme aims to provide policy direction and facilitate the effective and efficient management of assets, liabilities, financial systems and provincial supply chain processes.



The Branch is comprised of the following Sub-programmes:

- Asset and Liabilities Management which is responsible for:
  - Monitoring and supporting Departments and Public Entities on management of Physical Assets, Cash and Liabilities.
- Supply Chain Management is responsible for:
  - Monitoring SCM Compliance and providing support to Provincial Departments and Public Entities as well as supplier development
- Financial Systems is responsible for:
  - Implementing Financial Systems and provide support to Provincial Departments.

### Strategic objectives, performance indicators, planned targets and actual achievements

The department provided policy direction and support on Asset, Liabilities and Supply Chain Management matters, thereby contributing towards the achievement of strategic outcome oriented goal number two by ensuring that the Provincial Government Asset Management, Supply Chain Management as well as Banking and Cash Management systems are responsive, effective and efficient.

## Strategic objectives:

Progra	mme 3: Asse	ets, Liabilitie	s and Supply	Chain Manage	ment
Strategic objectives	Actual Achievement 2017/2018	Planned Target 2018/2019	Actual Achievement 2018/2019	Deviation from planned target to Actual Achievement for 2018/2019	Comment on deviations
Strategic objective: To provi Supply Chain Management					ssets, Liabilities and
Number of votes and public entities complying with Assets management prescripts.	10 (Six Votes and Four Public Entities).	12 votes and 5 public entities	12 votes and 5 public entities	0	N/A
Number of votes and public entities complying with cash management prescripts.	15 (10 votes and 5 public entities).	18 (13 votes and 5 public entities).	18 (13 votes and 5 public entities).	0	N/A
Number of votes and public entities complying with SCM prescripts.	17 (12 votes and 5 public entities).	17 (12 votes and 5 public entities).	17 (12 votes and 5 public entities).	0	N/A

### **Strategy to overcome areas of under performance** Not applicable.

PROVINCIAL TREASURY



## **Performance indicators:**

Programm	ne / Sub-pro	ogramme: A	ssets, Liabi	lities and S	upply Chain	Managemer	nt
Performance Indicator	Actual Achievement 2015/2016	Actual Achievement 2016/2017	Actual Achievement 2017/2018	Planned Target 2018/2019	Actual Achievement 2018/2019	Deviation from planned target to Actual Achievement for 2018/2019	Comment on deviations
Number of asset management assessments conducted to votes and public entities	-	-	-	68	68	0	N/A
Number of cash management assessments conducted to votes and public entities	-	-	-	72	72	0	N/A
Number of SCM assessments conducted to votes and public entities.	-	-	-	68	68	0	N/A
Number of contract management assessments conducted to votes and public entities	-	-	-	68	68	0	N/A
Number of assessments conducted on strategic procurement targets of departments and public entities.	-	-	-	68	68	0	N/A

Strategy to overcome areas of under performance Not applicable.

## Changes to planned targets

No changes to performance indicators and planned targets.

### Linking performance with budgets

## Sub-programme expenditure

Sub- Programme	2018/19			2017/18			
Name: Assets Liabilities and SCM	Final Appropriation	Actual Expenditure	(Over)/ Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/ Under Expenditure	
	R'000	R'000	R'000	R'000	R'000	R'000	
Programme Support	869	774	95	1,827	1,824	3	
Provincial Assets Management	23,265	23,207	58	13,749	13,749	-	
Liabilities Management	9,853	8,918	935	9,561	9,524	37	
Provincial Supply Chain Management	29,169	28,841	328	27,351	27,311	40	
Support & Interlinked Financial Systems	-	-	-	42,319	40,945	1,374	
Total	63,156	61,740	1,416	94,807	93,353	1,454	



PROGRAMME

## 4.4. PROGRAMME 4: FINANCIAL GOVERNANCE

The purpose of the programme is to ensure sound financial management and financial accountability in the province through;

- capacity building,
- financial reporting,
- development of financial management transversal policies;
- support of oversight structures/bodies;
- monitoring and supporting departments and public entities in implementing effective risk management and internal control processes, and lastly by
- providing risk-based and objective internal audit assurance, advice, and insight to enhance and protect organizational value.

The Branch is comprised of the following sub-programmes:

- Programme Support is responsible for:
  - Administering Accounting Services, overseeing financial information management systems in departments, Internal Audit and Risk Management in Provincial Departments and Public Entities.
- Accounting Services is responsible for:
  - Providing support to provincial departments and public entities on accounting standards and frameworks for timely and accurate financial reporting;
  - Monitoring compliance with the PFMA, Treasury regulations and other relevant policies and prescripts in departments and public entities.
  - · Supporting oversight structures/bodies of departments and public entities
- Coordinating financial management training and provide transversal systems training in the province
- Provincial Internal Audit is responsible for:
  - Providing effective Internal Audit services in Provincial Departments.

## Strategic objectives, performance indicators, planned targets and actual achievements

The support provided by Provincial Treasury in 2017/18 resulted in improvement in the audit outcomes of two (2) votes, which is Department of Agriculture & Rural Development and the Department of Co-Operative Governance, Human Settlements and Traditional Affairs improving from Qualified Audit opinions in 2016/17 to Unqualified Audit opinions in 2017/18. The province is still faced with 5 qualified audit opinions in 2017/18 and there is thus still a need for continuous monitoring and support to ensure that the audit opinions are improved and all qualified opinions are eliminated.

This Annual Performance Plan has taken these factors into consideration in determining our priorities, hence the performance indicator that measures number of assessment reports on AG Action Plan has been continued in the 2019/20 APP.

There is some regression in audit outcome performance of public entities where two (2) public entities regressed in 2017/18. Limpopo Gambling Board moved from Clean Audit to unqualified and Gateway Airport Authority Limited moved from an Unqualified Audit to a Qualified Audit opinion. The Limpopo Economic Development Enterprise (LEDA) remained qualified in 2017/18.

## Strategic objectives:

Programme 4: Financial Governance						
Strategic objectives	Actual Achievement 2017/2018	Planned Target 2018/2019	Actual Achievement 2018/2019	Deviation from planned target to Actual Achievement for 2018/2019	Comment on deviations	
Strategic objective: To achie	eve annual impro	ovements in audi	t outcomes in 12	votes and 5 public	entities by 2019/20.	
Number of votes and public entities with unqualified audit opinion	-	8 votes and 4 public entities	8 votes and 3 public entities	One public entity	Poor implementation of AG Action Plan	



## Strategy to overcome areas of under performance

The department will continue to provide support to the departments and public entities so that they can maintain the commendable performance achieved in 2017/18 and improve the audit opinion of the five qualified departments and two qualified public entities.

## **Performance indicators:**

	Programme / Sub-programme: Financial Governance								
Performance Indicator	Actual Achievement 2015/2016	Actual Achievement 2016/2017	Actual Achievement 2017/2018	Planned Target 2018/2019	Actual Achievement 2018/2019	Deviation from planned target to Actual Achievement for 2018/2019	Comment on deviations		
Number of courses conducted on transversal systems.	104	89	111	107	107	0	N/A		
Number of long- term financial management qualification programmes provided in Provincial Departments	2	0	1	1	1	0	N/A		
Number of AG action plan assessments conducted to departments and public entities.	-	-	-	68	59	9	AG action plan assessments not conducted in the 3 <sup>rd</sup> quarter due to introduction of combined assurance model approach that led to delays in finalizing the reports.		
Number of 30 days payment assessments conducted.	-	-	-	4	12	8	8 extra assessments were conducted.		
Number of audit committee meetings supported in votes and public entities.	97	89	65	85	92	7	Additional seven (7) Audit Committee meetings were for LEDA subsidiaries.		
Number of financial statement assessments conducted to departments and public entities.	-	-	-	68	68	0	N/A		



	Programme / Sub-programme: Financial Governance								
Performance Indicator	Actual Achievement 2015/2016	Actual Achievement 2016/2017	Actual Achievement 2017/2018	Planned Target 2018/2019	Actual Achievement 2018/2019	Deviation from planned target to Actual Achievement for 2018/2019	Comment on deviations		
Number of consolidated Annual financial statements for Votes and for Public Entities submitted to the Auditor General	0	0	0	2	0	2	Awaiting prior years audit finalization		
Number of assessment reports on provincial risk profile issued to HOD's forum.	-	-	-	3	0	3	Assessment was not conducted on implementation of provincial risk profile due to a new approach that was introduced as a monitoring mechanism that resulted in review of the Terms of Reference which were approved in February 2019.		
Number of public sector risk management framework compliance assessments conducted to departments and public entities.	-	-	-	68	68	0	N/A		
Number of financial system utilization assessments conducted.	-	-	-	48	48	0	N/A		
Number of LOGIS sites implemented.	3	18	34	24	24	0	N/A		
Number of three-year strategic rolling and annual audit plans prepared by Provincial Internal Audits and approved by Audit Committee for the financial year 2019 /2020	12	12	12	12	12	0	N/A		



	Programme / Sub-programme: Financial Governance							
Performance Indicator	Actual Achievement 2015/2016	Actual Achievement 2016/2017	Actual Achievement 2017/2018	Planned Target 2018/2019	Actual Achievement 2018/2019	Deviation from planned target to Actual Achievement for 2018/2019	Comment on deviations	
% of internal Audits finalised in terms of the approved Audit Plans	-	-	-	90%	92%	0	Four projects which were planned to be finalized in the 2nd quarter were finalized in the 1st quarter	
Number of annual internal Quality Assurance Improvement Programme (QAIP) Implementation Report prepared to improve the quality of client services	1	1	1	1	1	0	N/A	

#### Strategy to overcome areas of under performance

- Transversal Technical Committee to discuss challenges around combined assurance model approach and implement corrective measures to improve timely submission of reports.
- The provincial risk profile to be monitored through cluster meetings in the 2nd Quarter of 2019/20
- Submit the consolidated Annual Financial Statement to Auditor General upon completion of outstanding audits for prior financial years.

#### Changes to planned targets

No changes to performance indicators and planned targets.

#### Linking performance with budgets

#### Sub-programme expenditure

Sub- Programme		2018/19		2017/18			
Name: Financial Governance	Final Appropriation	Actual Expenditure	(Over)/ Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/ Under Expenditure	
	R'000	R'000	R'000	R'000	R'000	R'000	
Programme Support	451	394	57	944	944	-	
Accounting Services	18,482	16,231	2,251	16,018	15,616	402	
Risk Management	12,435	11,671	764	11,212	11,048	164	
Provincial Internal Audit	44,024	43,072	952	40,856	40,741	115	
Norms and Standards	19,439	18,502	937	16,222	15,933	289	
Support & Interlinked Financial Systems	45,125	44,574	551	-	-	-	
Total	139,956	134,444	5,512	85,252	84,282	970	





## 5. TRANSFER PAYMENTS

## 5.1. TRANSFER PAYMENTS TO PUBLIC ENTITIES

The department does not have public entities.

## 5.2. TRANSFER PAYMENTS TO ALL ORGANISATIONS OTHER THAN PUBLIC ENTITIES

The table below reflects the transfer payments made for the period 1 April 2018 to 31 March 2019.

Name of transferee	Type of organisation	Purpose for which the funds were used	Did the dept. comply with s 38 (1) (j) of the PFMA	Amount transferred	Amount spent by the entity	Reasons for the funds unspent by the entity
				R'000	R'000	
Institutions of Higher Learning	Universities	Bursaries	N/A	6,146	6,146	-
Polokwane Municipality	Municipality	License fees	N/A	0.4	0.4	-

The table below reflects the transfer payments which were budgeted for in the period 1 April 2018 to 31 March 2019, but no transfer payments were made.

Name of transferee	Purpose for which the funds were used	Amount	Amount spent by the	Reasons for the funds unspent by the entity
N/A				

## 6. CONDITIONAL GRANTS

## 6.1. CONDITIONAL GRANTS AND EARMARKED FUNDS PAID

The department does not receive conditional grants.

## 7. DONOR FUNDS

## 7.1. DONOR FUNDS RECEIVED

NAME OF DONOR/ IN KIND		AMOUNT RECEIVED
		R'000
ABSA Bank	Post budget breakfast	R275

## 8. CAPITAL INVESTMENT

**8.1. CAPITAL INVESTMENT, MAINTENANCE AND ASSET MANAGEMENT PLAN** Provincial Treasury does not have capital investments.



# PART C:

# GOVERNANCE





## **1. INTRODUCTION**

The department is committed to practising a high standard of Corporate Governance to ensure public funds and resources are managed in an effective, efficient and economic manner. In turn, the Provincial Treasury recognizes the need to conduct its business with integrity and therefore structures are in place to ensure a coherent and consistent governance approach. This is institutionalized by an approved institutional arrangement framework that guides various committees and their functionalities.

During the year under review, the following key activities were undertaken to contribute to an effective governance management process:

- A delegation framework for the functions assigned to the Executive Authority or the Accounting Officer in terms of the Public Finance Management Act, Treasury Regulations and Public Service Act and its regulations were developed and approved to enable the Accounting Officer to delegate appropriate functions to relevant employees with adequate knowledge, skills and experience.
- Implementation of the institutional arrangements framework and the convening of meetings that dealt with both departmental and transversal matters.
- Departmental Bid Committees were appointed to ensure that procurement processes were fair, competitive, equitable, transparent and cost effective.
- All members of Senior Management Service made full financial disclosures to the Executive Authority and the Public Service Commission.
- Provincial Treasury was kept abreast of all relevant legislation and regulations as well as major developments that could impact on its operations.

## 2. RISK MANAGEMENT

Provincial Treasury has a revised and approved Risk Management Policy and Strategy in place which was aligned to the 2018/19 Annual Performance Plan.

The Enterprise Risk Management unit continuously identified emerging risks and developed appropriate measures to address the risks.

Risk Assessment was conducted regularly, both strategically and operationally while risk mitigation plans were monitored on a continuous basis. Risk Management identified emerging risk(s) and appropriate measures were taken to address those risk(s).

The department had a functional and active Risk Management Committee that met quarterly, or when necessary, to address risk management implementation processes and all relevant risk areas, advising the Executive Management on a quarterly basis.

The department had an Independent Audit Committee to oversee the performance of the Risk Management Committee and Enterprise Risk Management unit, monitor overall effectiveness and implementation of risk management processes in the department. The Audit Committee held meetings on a quarterly basis.

Risk Management was a standing item on the EXCOM agenda where the unit provided progress on the management of risks and status in the risk management implementation processes of the department, which has also assisted the department to improve its performance. Furthermore, risk management is integrated



into planning processes and other business processes of the department to be more proactive on matters and put appropriate measures to address them. The department further identified and explored opportunities presented by risk management to enhance performance.

## 3. FRAUD AND CORRUPTION

The department's fraud prevention plan has been implemented as follows:

- · SMS members declare their personal interests annually;
- If any employee wishes to perform remunerative work outside the public sector he/she is required to inform his/her supervisor and based on the recommendation of the supervisor also apply for permission from the Executive Authority;
- Pre-employment screening (Suitability Checks) are conducted on candidates and contractors before appointment is made. (Pre-employment and vetting of employees)
- An Induction / Orientation programme is presented to all new employees explaining the Code of Conduct and ethical matters;
- · Awareness workshops are conducted on fraud and corruption;
- Information security systems are in place to ensure the protection of personnel, physical, computer and communication security measures and protection of sensitive information.

Any suspected fraud or corruption matters reported by the public through the Presidential and Premier hotlines, internal reporting, risk management or ethics offices are investigated. The department appoints a modifier within the department to whom the cases are forwarded electronically by Office of the Premier and the case(s) are delegated to the investigator who will investigate the case(s). The action taken depends on the merit of the case and the investigation report. Where disciplinary action is recommended suitable action is taken.

Whistle Blowing awareness sessions are conducted to explain how employees could blow the whistle and the protection offered through the Protected Disclosure Act.

## 4. MINIMISING CONFLICT OF INTEREST

The disclosure of financial interests by Senior Managers, Middle Managers and other delegated officials within strategic offices, including Supply Chain Management, was completed for the financial year to mitigate any potential conflicts of interests. Assessment of disclosures were completed by the Ethics Officer and no conflict of interests were identified.

## 5. CODE OF CONDUCT

The Department uses the Code of Conduct as set out by the Department of Public Service Administration. The Department had also received approval for a Code of Ethics to be institutionalized in the organization. Information sessions were conducted for employees on the Code of Conduct in order to raise awareness among employees.

The Department is adhering to the Code of Conduct and Service Charter and had not identified any breaches for the financial year. The procedure to follow if an employee is suspected to have breached the Code of Conduct will be to report the matter to the Security Service Directorate for a formal investigation.

Once the investigation finds that there is a breach of the Code of Conduct, the investigation report will be sent to the Labour Relations unit to prepare a submission to the Head of Department to consider a formal disciplinary enquiry. Once the disciplinary enquiry is completed and an employee is found guilty, the chairperson will submit the outcome to the Department to implement the outcome. Where the breach is less serious, the supervisor will be advised by Labour Relations on the process to follow.

The department is committed to ensuring that public funds and resources are managed in an effective, efficient and economic manner.





## 6. HEALTH SAFETY AND ENVIRONMENTAL ISSUES

Occupational Health and Safety assessments of the nine Provincial Treasury facilities are conducted on a quarterly basis as per the Employee Health and Wellness Strategic Framework of the DPSA. The Occupational Health and Safety assessments have identified the absence of Occupancy Certificates as a serious threat to the safety of the employees. This matter has been raised with the Department of Public Works, Roads and Infrastructure as the custodian of government properties. The Department relies on the Department of Public Works and landlords to address issues of maintenance and building compliance.

An adequate number of cleaners are allocated to all the buildings. They are provided with necessary equipment and detergents to improve office hygiene. The department also appoints a service provider to deal with hygiene services on monthly basis. Departmental facilities are safe and are kept in a hygienic state.

The following are arrangements in place to comply with Occupational Health, Safety and Environment:

- A building maintenance plan (GIAMA plan) has been developed in line with the requirements of Occupational Health and Safety Act of 1993 to address compliance issues with regard to Occupational Health, Safety and Environment. The Department continuously liaise with landlords and Department of Public Works in order to effectively implement building maintenance plan.
- Employee Health and Wellness (EHW) Advisory Committee has been established. Occupational Health, Safety and Environment issues are discussed by this Committee.
- A partnership has also been established with the Disaster Management Unit of Polokwane Municipality with regard to developing and implementing an emergency plan and assessing readiness (evacuation plan & procedures including evacuation drills). These plans and procedures were integrated into the Business Continuity Plan of the Department.
- A partnership has also been established with Department of Labour to capacitate employees on Compensation for Occupational Injuries and Diseases Act (COIDA).

## 7. PORTFOLIO COMMITTEES

The Department has attended the Portfolio Committee meetings as outlined below:

- 22 March 2018: Briefing the Committee on the 2017/18 4th Quarter report.
- 19 April 2018: Briefing the Committee on 2018/19 APP and budget, 2017/18 4th Quarter performance, Provincial Revenue and Expenditure report.
- 07 August 2018: Briefing the Committee on the 4th Quarter report and progress report on third quarter resolutions.
- The Department also briefed the Committee on the budget allocation matters throughout the year.

## 8. SCOPA RESOLUTIONS

Provincial Treasury received a "Clean Audit" Report for the 2016/17 and 2017/18 financial years and the Standing Committee on Public Accounts (SCOPA) has not yet conducted public hearings on the Provincial Treasury's 2017/18 financial year Annual Report and Auditor General report. Accordingly, the department has not yet received any SCOPA resolutions for the 2017/18 financial year. To date Provincial Treasury has responded and resolved the resolutions issued for 2014/15, 2015/16 and 2016/17 financial years and also submitted implementation progress reports to the Legislature.



RESOLUTION NO.	SUBJECT	DETAILS	RESPONSE BY THE DEPARTMENT	RESOLVED (YES/NO)
None				

## 9. PRIOR MODIFICATIONS TO AUDIT REPORTS

Provincial Treasury received an "Clean Audit" report (unqualified audit opinion with no findings) for the 2016/17 and 2017/18 financial years

NATURE OF QUALIFICATION, DISCLAIMER, ADVERSE	FINANCIAL YEAR IN WHICH IT	PROGRESS MADE IN CLEARING / RESOLVING
OPINION AND MATTERS OF NON-COMPLIANCE	FIRST AROSE	THE MATTER
None		

### **10. INTERNAL CONTROL UNIT**

The unit prepared the audit action plan for both the Auditor General (AG) and Internal Audit findings. These action plans are monitored, on a monthly basis by the unit, to track progress in resolving the audit findings. During the AG audit period the unit also co-ordinates the submission of information required by the AG team. The unit also co-ordinates all Audit Steering Committee (ASC) meetings during the year to update the ASC on the progress made in addressing all audit findings, after which the unit compiles a monthly report to appraise the Department's Executive Management Committee on the progress made and any challenges that require Executive Management Committee's intervention.

## **11. INTERNAL AUDIT AND AUDIT COMMITTEES**

#### 11.1. SUMMARY OF PROVINCIAL INTERNAL AUDIT WORK PERFORMED

Provincial Internal Audit provides an independent, objective assurance and consulting services that is designed to add value and improve the Limpopo Provincial Treasury's operations. It assists the Department to accomplish its strategic, control and operations goals and objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of Governance, Risk Management and Internal Control processes.

During the 2018/19 financial year, the Provincial Internal Audit was tasked with the provision of assurance in respect of the following activities:

- Achievement of organisation's strategic objectives
- Safeguarding of assets
- Reliability and integrity of financial and performance information
- Ensure that the Department's resources were acquired and are used in an economic, efficient and effective manner
- Compliance with laws, regulations, policies, procedures

#### Summary of Provincial Internal Audit work performed

Risk Based Audit								
First Quarter Second Quarter		Third Quarter	Fourth Quarter					
<ul> <li>Annual report review</li> <li>Annual Financial Statement Review</li> <li>Follow Ups</li> </ul>	<ul> <li>Fleet management</li> <li>Business Continuity Plan</li> <li>Transversal Contracts Management</li> <li>Management Performance Tool Assessment (MPAT)</li> <li>Follow Ups</li> </ul>	<ul> <li>Municipal Finance, Governance and Budget Management Support</li> <li>Supply Chain Management</li> <li>Expenditure Management</li> <li>Interim Financial Statements</li> <li>Follow Ups</li> </ul>	<ul> <li>Public Entity Support (Revenue Management)</li> <li>Provincial Asset Management</li> <li>Follow Ups</li> </ul>					

Performance Audit							
First Quarter         Second Quarter         Third Quarter         Fourth Quarter							
Annual Report Review	Consulting engagement of Annual Performance Plan (APP)	• None	Performance Information				

Information Systems Audit							
First Quarter         Second Quarter         Third Quarter         Fourth Quarter							
• None	• None	• None	<ul> <li>Follow Ups</li> <li>Computer Assisted Audit Techniques (CAAT's)</li> </ul>				

Fraud Audit					
First Quarter	Second Quarter	Third Quarter	Fourth Quarter		
None	None	None	Ethics		

#### 11.2. KEY ACTIVITIES AND OBJECTIVES OF THE AUDIT COMMITTEE

Limpopo has an Audit Committee structure, which is two tiered, consisting of the 4 Cluster Audit Committees, dealing with specific departments, and a shared Central Audit Committee (CAC).

Provincial Treasury reports to Cluster 3 Audit Committee consisting of the five members listed hereunder and meets at least 4 times per annum as per the approved terms of reference. Over and above the four mandatory meetings stipulated in the terms of reference, the Audit Committee meets on an adhoc basis as and when it is necessary.

The Provincial Treasury's Audit Committee (AC) has satisfactorily performed its mandate as enshrined in Sections 76 (4) (d) and 77 of the Public Finance Management Act (Act No. 1 of 1999) read in conjunction with Treasury Regulations 3.1 and the AC approved written Terms of Reference (AC Charter) are to ensure:

- a. the availability of a well-resourced, functional and sustained internal audit function;
- b. sound relationship with all assurance providers, oversight structures and other stakeholders;
- c. effective and efficient Internal and External Audit processes;
- d. promotion of sound functional interaction between the internal audit and other assurance providers;
- e. that there is adequate and effective corporate governance, encompassing fraud and risk management, information technology, internal control, financial management and reporting systems;
- f. Accounting Officers are fully supported in fulfilling their responsibilities in terms of the PFMA;
- g. accountability in terms of financial management and performance information for effective service delivery; and
- h. Compliance with relevant laws and regulations.

#### **11.3. AUDIT COMMITTEE MEETINGS**

During the financial year 2018/2019, the AC has met at least five (5) times to perform its roles and responsibilities as stipulated in the AC Charter.

#### 11.3.1 2019/2020 AUDIT COMMITTEE ANNUAL STRATEGIC PLANNING WORKSHOP

The Provincial Treasury Audit Committee (AC) attended the Cluster AC Annual Strategic Planning Workshop from 11–12 February 2019 to review its 2018/2019 performance and plan for the 2019/2020 financial year.

In addition to overseeing the work of all the four (4) Clusters, the Central Audit Committee (CAC) assumed the responsibility of monitoring the implementation of the resolutions taken during the AC Annual Strategic Planning Workshop.

The AC Charter, Internal Audit Charter and the Accounting Officers' Reporting Framework to the AC were





reviewed and adopted during the AC Annual Strategic Planning Workshop. Limpopo Provincial Treasury (LPT) also briefed the AC stakeholders about the status Risk Management in the Province and the Provincial Risk Profile.

The MEC of Finance emphasised a need to look into the matters of Sport, Arts & Culture and Education to improve its audit outcomes and in the meeting, resolved to give the two departments special attention to deal with their challenges. The Institute of Internal Audit as well as AG also made valuable presentations during the workshop to pave a way-forward during 2019/2020.

During the AC Annual Strategic Planning workshop, Cluster 02 Chairperson, in collaboration with Cluster 03 Chairperson, presented on behalf of all Clusters as part of the AC improvement plan. The AC stakeholders welcomed the recommendations and adopted the recommendations as part of the Workshop resolutions to be monitored and implemented throughout the financial year 2019/2020.

#### 11.3.2 MEETINGS BETWEEN MECS OF DEPARTMENTS AND AC CHAIRPERSONS

The Provincial Treasury Audit Committee Chairperson managed to meet the MEC for Finance to share and discuss all the AC matters/concerns for his prompt intervention.

#### **11.3.3 CAC CHAIRPERSON MEETINGS**

The CAC Chairperson managed to attend all the EXCO meetings as invited by the Premier to report on the work of all the four (4) AC Clusters as discussed during the CAC meetings. The CAC Chairperson also met with the MEC of Finance after each CAC meeting to discuss the CAC report before being presented at EXCO. During the execution and reporting of audit outcomes by AGSA, the CAC Chairperson met with AGSA Business Executive to discuss several concerns that emanated from the Cluster AC meetings for prompt and high level intervention. The CAC Chairperson also managed to attend some of the EXCO Lekgotla sessions as well as HOD Forums as invited by the Office of the Premier to represent the AC.

#### 11.3.4 360 DEGREE AUDIT COMMITTEE EVALUATION

National Treasury 360 Degree Evaluation model was used to evaluate the work and performance of the AC. The final evaluation score yielded an average of 4.60 (from rating of 1 - 5) when combining the average scores of all the AC Stakeholders. This represented an improvement from the previous evaluation period which yielded an average score of 4.25.

The AC stakeholders that participated in the performance evaluation of the AC include Provincial Internal Audit, External AC Members and Management (Accounting Officers, Chief Risk Officers, Chief Financial Officers, Head of Internal Controls and GITO). AGSA, as an AC stakeholder, could not participate in the performance review of the AC, mentioning that they do their own evaluation in the management report of each Department to protect and maintain their independence.

The AGSA was not able to submit its Auditor General Audit Coverage Strategy for review by the AC during the March 2019 AC meetings as they were not finalised. The AGSA requested to present them during the AC Meetings of May 2019. The delay was partly attributed to the review/changes in audit methodology by the AGSA.

All the Internal Audit Three Year Rolling Plans Plus Annual Plans for all the 12 departments were approved during March 2019 AC Cluster Meetings subject to the amendments made during the AC Meetings.



#### 11.4. AUDIT COMMITTEE MEMBERSHIP

PT

Current AC Membership was appointed with effect from 01 February 2017 and will expire on 31 December 2019. Cluster 03 AC Member (Dr. Hlamalani Nelly Manzini) resigned from the AC composition with effect from 30 September 2017 due to high level deployment by National Government of the Republic of South Africa to India on a diplomatic mission. As a result of the vacancy left by Dr Mazini during the year, two members (Mr Mhlongo and Mr Petje) were co-opted from other Cluster Audit Committees to fill the gap left by Dr Mazini. EXCO has approved the appointment of Anna Mirriam Mmanoko Badimo to fill the Cluster 03 vacancy with effect from 01 May 2019 to 31 December 2020.

	CLUSTER	03 (01 APF	RIL 2018 – 31	MARCH 2019)		
Initials & surname	Qualifications	Internal or external member	If internal, position in the department	Date appointed	Date resigned / terminated	No. Of meetings attended
M. Mckenzie	<ol> <li>Ca (Sa)</li> <li>M Com (Cum Laude)</li> <li>B Com: Honours</li> <li>B Com: Accounting</li> <li>Adv. Cert. In Auditing</li> </ol>	External	N/A	01 January 2014 01 February 2017	To Date (Reappointed On 01 February 2017)	05
M.A.F. Moja	<ol> <li>Mbl</li> <li>Advanced Treasury Management</li> <li>B Comm</li> </ol>	External	N/A	01 February 2017	To Date	05
P.S. Fourie	<ol> <li>Ca (Sa)</li> <li>Irba Registered Auditor</li> <li>B Com: Honours (Accounting)</li> <li>B Com: Accounting</li> <li>Cta</li> </ol>	External	N/A	01 February 2017	To Date	04
A.N. Mhlongo	<ol> <li>Ca (Sa)</li> <li>Cima</li> <li>Cgca</li> <li>B Com: Honours</li> <li>B Com: Accounting</li> <li>Adv. Cert. In Taxation</li> </ol>	External	N/A	01 February 2017	To Date	01 (Co-Opted)
M.I. Petje	<ol> <li>M.Phil: Adult Education</li> <li>BA</li> <li>B.Ed</li> <li>Diploma In Education</li> <li>Labour Relations &amp; Negotiations Programme</li> <li>Senior Executive Program</li> <li>Myglobe</li> <li>Inter-Governmental Fiscal Relations Program</li> </ol>	External	N/A	01 February 2017	To Date	04 (Co-Opted)



## 11.5. THE FOLLOWING TABLE STIPULATE THE NATURE AND ACTIVITIES OF EACH AC MEETING/EVENT HELD:

No.	Period	Nature Of The Ac Meeting	Information / Documents Reviewed
1.	May 2018	Review of Fourth Quarterly Performance Information and Draft Annual Report (Including Draft Annual Financial Statements) before submission to the Auditor General	<ul> <li>a. Performance Information,</li> <li>b. Draft Annual Financial Statements,</li> <li>c. Accounting Officer's Report to the AC (Financial &amp; Non- Financial),</li> <li>d. Quarterly Risk Management Report,</li> <li>e. SCOPA Resolutions Implementation Progress,</li> <li>f. Auditor General Audit Findings Implementation Progress,</li> <li>g. Internal Audit Quarterly Progress Report.</li> </ul>
2.	May 2018	Special Meeting to Review LEDET AFS (Teleconference Meeting)	a. Draft Annual Financial Statements
3.	July 2018	Review of Draft Audit and Management Reports	<ul><li>a. Draft AG Management Reports,</li><li>b. Draft Audit Reports</li></ul>
4.	September 2018	Review of First Quarter Performance Reports (Financial and Non-Financial)	<ul> <li>a. Accounting Officer's Report to the AC (Financial &amp; Non-Financial),</li> <li>b. Quarterly Risk Management Report,</li> <li>c. SCOPA Resolutions Implementation Progress,</li> <li>d. Auditor General Audit Findings Implementation Progress,</li> <li>e. Internal Audit Quarterly Progress Report.</li> <li>f. Procurement Plans of the departments.</li> </ul>
5.	November 2018	Review of Second Quarter Performance Reports (Financial & Non-Financial)	<ul> <li>a. Accounting Officer's Report to the AC (Financial &amp; Non- Financial),</li> <li>b. Quarterly Risk Management Report,</li> <li>c. SCOPA Resolutions Implementation Progress,</li> <li>d. Auditor General Audit Findings Implementation Progress,</li> <li>e. Internal Audit Quarterly Progress Report.</li> </ul>
6.	February 2019	AC Annual Strategic Planning Workshop	<ul> <li>a. Approval of the Audit Committee Charter,</li> <li>b. Approval of the Internal Audit Charter,</li> <li>c. Review of the Accounting Officer's Reporting Framework to the AC,</li> <li>d. AC Improvement Plan by Clusters AC Chairpersons</li> <li>e. Reflection on the Status of the Previous Year AC Resolutions,</li> <li>f. 360 Degree AC Evaluation Feedback.</li> </ul>
7.	March 2019	Approval of the Three Year Internal Audit Plan plus Annual Plan and Auditor General Audit Coverage Strategy	<ul> <li>a. Accounting Officer's Report to the AC (Financial &amp; Non-Financial),</li> <li>b. Quarterly Risk Management Report,</li> <li>c. SCOPA Resolutions Implementation Progress,</li> <li>d. Auditor General Audit Findings Implementation Progress,</li> <li>e. Internal Audit Quarterly Progress Report.</li> <li>f. Three Year Internal Audit Plans plus Annual Plans for 2019/2020.</li> </ul>

The price of success is hard work, dedication to the job at hand, and the determination that whether we win or lose, we have applied the best of ourselves to the task at hand. - Vince Lombardi





## 12. AUDIT COMMITTEE REPORT: 2018/2019

## **REPORT OF THE AUDIT COMMITTEE ON**

## THE LIMPOPO PROVINCIAL TREASURY

We are pleased to present our report for the financial year ended 31 March 2019.

#### **Audit Committee Structure**

Limpopo Provincial Government has an Audit Committee which is two tiers consisting of 4 Cluster Audit Committees. The first tier is dealing with specific departments, whilst the second is a shared Central Audit Committee.

#### Audit Committee Responsibility

The Audit Committee reports that it has complied with its responsibilities arising from Section 38 (1) (a) (ii) and Section 77 of the Public Finance Management,1999 (Act No.1 of 1999) as amended and Treasury Regulation 3.1. The Audit Committee also reports that it has adopted appropriate formal terms of reference as its Audit Committee Charter, has regulated its affairs in compliance with this charter and has discharged all its responsibilities as contained therein.

The Audit Committee noted that the department did not change any of its accounting policies.

#### **The Effectiveness of Internal Control**

In order to meet its responsibility of providing reliable financial information, Treasury maintains financial and operational systems of internal control. These controls are designed to provide reasonable assurance that transactions are concluded in accordance with management's authority, that the assets are adequately protected against material loss of unauthorised acquisition, use or disposition, and the transactions are properly authorised and recorded.

The review of the effectiveness of the system of Internal Controls by the Audit Committee is informed by the audit reports from the Auditor-General South Africa and Internal auditors and from management reports.

The Audit Committee has drawn the attention of management to issues raised in the audit reports. The Committee is satisfied that the Department has enhanced system of Internal Controls and addressed the audit findings to an acceptable level.

The Department need to maintain the effective system of Internal Control and review the system to remain relevant to the changing business environment.

#### **Risk Management**

The Department has a sustainable and effective risk Management system to detect critical risks and implement mitigating controls. Risk mitigating controls were tracked regularly to ensure continuous service delivery.

The Provincial Treasury experienced challenges on Human resource capacity due to delayed period of receiving an approved revised Organisational Structure, yet to execute its responsibility of overseeing good administration within all other Departments and Public Entities, Provincial Treasury personnel had to be released to actively assist wherever the need arose.

#### **Information System**

The Provincial Treasury experienced intermittent challenges with the Information System used for communication purposes while business activities enjoyed full functionality.

Treasury will be filling critical positions within its Information system environment and will benefit from the overall enhanced band width for all Provincial Departments.



#### **Internal Audit**

An Internal Audit Plan for 2018/2019 was developed and carried out by the Provincial Internal Audit unit. The audits executed focus on areas where management required assurance that previous audit findings are effectively addressed and provided assurance on projects carried out by Treasury in ensuring good administration in other Provincial departments where need was identified.

The Audit Committee believe that the Internal Audit unit provided necessary support to management and the Audit Committee.

#### In-Year Monitoring and Monthly/Quarterly Reporting

The Provincial Treasury has been reporting monthly and quarterly as is required by the PFMA. The Audit Committee noted that due to the nature of Treasury business activities, for Treasury to fully meet its performance targets, they require full cooperation of Provincial Departments and entities such that where the other party does not execute full commitments, Treasury is adversely affected. However, the Committee commend Treasury for making positive impact to improved administration within Provincial Departments with their stretched resources.

#### **Evaluation of Financial Statements and the Performance Information**

The Audit Committee reviewed the audited Annual Financial Statements prepared by the Department. The Audit Committee concurs and accept the unqualified opinion of the Auditor- General South Africa on Financial Statements and the Performance Information of the Department and the report should be read with the Annual Report of the Department.

#### **Auditor-General South Africa's Report**

The Audit Committee has met with the representatives of the Auditor-General South Africa (AGSA) to ensure that there are no unresolved issues.

The AGSA expressed an unqualified audit opinion regarding the Annual Financial Statements and the Performance Information of Treasury.

#### Conclusion

The Committee commend the Provincial Treasury on maintaining a clean administration. This good state of administration sets a good standard for the Departments and Entities and gives hope to the people of South Africa during our trying times of good governance.

I would like to thank all members of the Committee for their contribution, guidance and the professional way in which meetings were conducted.

The Committee sincerely appreciates the engagement and commitment shown by management and most importantly, the support received from the MEC during the year under review.

Ms Mmathebe Annah-Faith Moja Chairperson of the Audit Committee Limpopo Provincial Treasury 14th August, 2019



# PART D:

# HUMAN RESOURCE MANAGEMENT



## 1. INTRODUCTION

The information contained in this part of the annual report has been prescribed by the Minister for the Public Service and Administration for all departments in the public service.

## 2. OVERVIEW OF HUMAN RESOURCES

#### The status of human resources in the department

The Limpopo Provincial Treasury had completed all preparations to implement the approved organisational structure with effect from 01 April 2019 and the structure has 538 posts of which 445 are filled. There are 40 employees appointed on contract and the overall number of employees appointed is 485. The total number of permanent staff as of 31 March 2019 is 445.

The workforce of the department reflects the demographics of the province in terms of equity targets. Overall, the department has exceeded the target on the 50/50 equity in terms of gender. There are 289 females which translates to 53.3% and 197 males which translates to 46.7%. The department is not doing well at SMS level as we have 53 SMS members of which 21 are females and this translates to 39.62% and 32 males which translates to 60.38%. With regards to people with disability, we are required to be at 2% and the department currently stands at 0.89% on the overall employees and at SMS we are at 1.9%.

As part of mitigation to achieve the EE targets, the department has identified various barriers in achieving targets and are robustly working on an action plan to eliminate the barriers in achieving the equity targets. The Human Resources of the department has been migrated into the new organisational structure with effect from the 01 April 2019 and all employees across all levels have been issued with placement letters, employees placed on new posts will be trained and developed in line with the Work Place Skills Plan of the department to enable them to function optimally in their new responsibilities.

The development of Human Capital progressed well for 2018/19 financial year. The department had 31 graduates on Internship, 20 graduates on Internal Audit Learnership and 47 students on Work Integrated Learning programme (Experiential Learning Programme).

#### Human resource priorities for the year under review and the impact of these

The department has developed process maps for functions within the establishment, complying with the legal requirement in terms of the Public Service Regulations as amended. The implementation of an E-Leave management system is another critical area in order to enhance efficiencies on leave management. The filling of vacant funded posts is another priority. There are sound and strengthened labour relations between the Employer and Employees and this was achieved through the establishment of the Labour Consultative Forum.

#### Workforce planning and key strategies to attract and recruit a skilled and capable workforce

The Department has an approved Human Resources Plan 2017/2020 which clearly articulates the objectives to be achieved which amongst others include the following:

- · Competent and skilled workforce based on the support and core business of the department,
- implementation of the new organisational structure which has been successfully achieved with effect from 01 April 2019,
- the development and implementation of the turnaround strategy on PMDS which has been successfully implement and resulted into an improved turnaround time on moderations and assessments of employees' performance.

The department has drafted a retention policy, however, it was put in abeyance because Office of the Premier is developing and implementing Transversal HRM policies for all the departments in the province. We continue to recruit very competent personnel by adhering to the job descriptions and posts requirements when advertisements are made, as outlined in the Human Resources Management Plan.





#### Employee performance management

The department complies with the Employee Performance Management policy by ensuring that employees enter into performance agreements at the beginning of the financial year. This is attested to by the 98% submission rate achieved for the financial year 2018/2019. During the course of the year, the mid-term performance assessments are conducted and performance feedback is provided to all the employees. At the end of the financial year, annual assessments are conducted and employees who have performed exceptionally well are rewarded through the PMDS incentive policy. The turnaround strategy which the Department adopted has borne fruits and the levels of compliance are very high and our score for MPAT PMDS standard for SMS and level 2 to 12 has improved to level 3.

#### Employee wellness programmes

The Employee Health and Wellness programme looks after the well-being of employees because we believe that a healthy workforce is a productive workforce. The programme has successfully implemented the following initiatives:

- HIV & AIDS, TB and STIs Management: Proactive response such as educational and awareness sessions on HIV and AIDS prevention, condom use promotion, stigma and discrimination based on HIV and AIDS status with a gender-sensitive rights based approach. 354 employees were reached in this regard. 92 employees tested for HIV, know their status and the likelihood for improved behaviour is anticipated.
- Health & Productivity Management: 4 sessions on integrated wellness screening of chronic diseases were coordinated. 197 employees participated in checking their blood pressure, glucose, TB, Body Mass Index and cholesterol. Awareness on life-style diseases and mental health illnesses such as high blood pressure and depression was coordinated and 110 employees participated.
- SHERQ Management: All 9 departmental buildings were inspected and monitored in terms of the OHS Act. 38 hazards were identified, assessed and a report was discussed with relevant stakeholders for corrective measures. Four (4) quarterly OHS committee meetings were held as required by the Act, 01 evacuation drill was conducted. The evacuation response by the employees was inefficient and the report was presented to executive management.

#### Achievements

- 1. Implementation of the new Organisational Structure
- 2. Placement of all employees on the new structure with effect from 01/04/2019
- 3. MPAT level 3 score achieved for PMDS
- 4. MPAT level 3 score achieved for HRM Planning
- 5. Treasury accredited by South African Institute of Chartered Accountants (SAICA) as a site to train future Chartered Accountants with effect from January 2020
- 6. Employee wellness programmes supported by the programme

#### Challenges

- 1. Austerity Measures and moratorium on the filling of posts
- 2. Interpretation of acceleration pay progress: matters still with the courts and taking time to finalise
- 3. Lack of clarity on the allocation of bursaries for external students

## 3. HUMAN RESOURCES OVERSIGHT STATISTICS

### 3.1. PERSONNEL RELATED EXPENDITURE

The following tables summarises the final audited personnel related expenditure by programme and by salary bands. In particular, it provides an indication of the following:

- amount spent on personnel
- amount spent on salaries, overtime, homeowner's allowances and medical aid.

#### Table 3.1.1 Personnel expenditure by programme for the period 1 April 2018 and 31 March 2019

Programme	Total expenditure	Personnel expenditure	Training expenditure	Professional and special services expenditure	Personnel expenditure as a % of total expenditure	Average personnel cost per employee
	R'000	R'000	R'000	R'000	R'000	R'000
Administration	173 142	104 431	0	0	60.30	1 513
Sustainable Resource Management	79 801	54 364	0	0	68.10	1 942
Assets, Liabilities & SCM	61 980	44 213	0	0	71.30	713
Financial Governance	134 347	87 592	0	0	65.20	572
Total	449 270	290 600	0	0	64.70	580

#### Table 3.1.2 Personnel costs by salary band for the period 1 April 2018 and 31 March 2019

Salary band	Personnel expenditure	% of total personnel cost	No. of employees	Average personnel cost per employee
	R'000	%	R'000	R'000
Lower skilled (Levels 1-2)	3 298	1.10	20	164 900
Skilled (level 3-5)	8 287	2.70	32	258 969
Highly skilled production (levels 6-8)	52 015	16.80	119	437 101
Highly skilled supervision (levels 9-12)	149 433	48.20	188	794 856
Senior and Top management (levels 13-16)	56 509	18.20	47	1 202 319
Contract (Levels 6-8)	2 951	1.00	20	147 550
Contract (Levels 9-12)	13 363	4.30	14	954 500
Contract (Levels >= 13)	8 930	2.90	6	1 488 333
Contract Other	2 145	0.70	39	55 000
Periodical Remuneration	5 123	1.70	16	320 188
Total	302 054	97.50	501	602 902



Table 3.1.3 Salaries, Overtime, Home Owners Allowance and Medical Aid by programme for the
period 1 April 2018 and 31 March 2019

	Salaries		Overtime		Home Owners Allowance		Medical Aid	
Programme	Amount	Salaries as a % of personnel costs	Amount	Overtime as a % of personnel costs	Amount	HOA as a % of personnel costs	Amount	Medical aid as a % of personnel costs
	R'000		R'000		R'000		R'000	
Programme 1: Administration	88 627	82.70	50	0.00	3 343	3.10	3 579	3.30
Program 2: Sustainable Resource Management	47 900	82.80	0	0.00	1 767	3.10	745	1.30
Program 3: Assets & Liabilities Management	27 358	81.30	0	0.00	540	1.60	837	2.50
Program 4: Financial Governance	30 666	72.20	0	0.00	1 147	2.70	1 003	2.40
Assets. Liabilities Management	21 776	76.40	0	0.00	773	2.70	766	2.70
Financial Governance	32 890	81.70	0	0.00	1 487	3.70	1 235	3.10
Total	249 217	80.40	50	0.00	9 057	2.90	8 165	2.60

## Table 3.1.4 Salaries, Overtime, Home Owners Allowance and Medical Aid by salary band for the period 1 April 2018 and 31 March 2019

	Sa	laries	Overtime		Home Owners Allowance		Medical Aid	
Salary band	Amount	Salaries as a % of personnel costs	Amount	Overtime as a % of personnel costs	Amount	HOA as a % of personnel costs	Amount	Medical aid as a % of personnel costs
	R'000		R'000		R'000		R'000	
Skilled (level 1-2)	2 170	65.70	0	0.00	303	9.20	554	16.80
Skilled (level 3-5)	6 263	75.50	8	0.10	461	5.60	736	8.90
Highly skilled production (levels 6-8)	41 797	79.70	14	0.00	1 704	3.20	2 636	5.00
Highly skilled supervision (levels 9-12	125 670	82.20	28	0.00	3 563	2.30	3 682	2.40
Senior management (level 13-16)	49 012	83.10	0	0.00	1 925	3.30	476	0.80
Contract (Levels 6-8)	2 951	98.50	0	0.00	0	0.00	0	0.00
Contract (Levels 9-12)	11 395	81.80	0	0.00	716	5.10	24	0.20
Contract (Levels >=13)	7 813	83.30	0	0.00	385	4.10	56	0.60
Contract Other	2 145	99.40	0	0.00	0	0.00	0	0.00
19 Periodical Remuneration	0	0.00	0	0.00	0	0.00	0	0.00
Total	249 217	80.40	50	00.00	9 057	2.90	8 165	2.60

### 3.2. EMPLOYMENT AND VACANCIES

The tables in this section summarise the position with regard to employment and vacancies.

The following tables summarise the number of posts in the establishment, the number of employees, the vacancy rate, and whether there are any staff that are additional to the establishment. This information is presented in terms of three key variables:

- programme
- salary band
- critical occupations (see definition in notes below).

Departments have identified critical occupations that need to be monitored. In terms of current regulations, it is possible to create a post in the establishment that can be occupied by more than one employee. Therefore, the vacancy rate reflects the percentage of posts that are not filled.

#### Table 3.2.1 Employment and vacancies by programme as on 31 March 2019

Programme	Number of posts on approved establishment	Number of posts filled	Vacancy Rate	Number of employees additional to the establishment
Programme 1: Administration	281	225	19.90	54
Program 2: Sustainable Resource Management	103	61	40.80	1
Program 3: Assets & Liabilities Management	48	39	18.80	0
Program 4: Financial Governance	57	51	10.50	0
Assets. Liabilities Management	45	39	13.30	0
Financial Governance	86	70	18.60	0
Total	620	485	21.80	55

Table 3.2.2 Employment and vacancies by salary band as on 31 March 2019

Programme	Number of posts on approved establishment	Number of posts filled	Vacancy Rate	Number of employees additional to the establishment
Lower skilled (1-2)	26	20	23.10	0
Skilled(3-5)	55	32	41.80	0
Highly skilled production (6-8)	143	119	16.80	0
Highly skilled supervision (9-12)	258	188	27.10	0
Senior management (13-16)	59	47	20.30	0
Other, Permanent	39	39	0.00	30
Contract (Levels 6-8), Permanent	20	20	0.00	19
Contract (Levels 9-12), Permanent	14	14	0.00	5
Contract (Levels >= 13), Permanent	6	6	0.00	1
Total	620	485	21.80	55



#### Table 3.2.3 Employment and vacancies by critical occupations as on 31 March 2019

Programme	Number of posts on approved establishment	Number of posts filled	Vacancy Rate	Number of employees additional to the establishment
Administrative Deleted Democrat	105	07	17.40	0
Administrative Related, Permanent	105	87	17.10	0
Cashiers Tellers And Related Clerks, Permanent	3	3	0.00	0
Cleaners In Offices Workshops Hospitals Etc., Permanent	34	28	17.60	0
Client Inform Clerks(Switchb Recept Inform Clerks), Permanent	6	6	0.00	0
Finance And Economics Related, Permanent	39	34	12.80	0
Financial And Related Professionals, Permanent	183	126	31.10	5
Financial Clerks And Credit Controllers, Permanent	24	21	12.50	0
Head Of Department/Chief Executive Officer, Permanent	1	1	0.00	0
Human Resources & Organisat Developm & Relate Prof, Permanent	18	13	27.80	0
Human Resources Clerks, Permanent	8	6	25.00	0
Human Resources Related, Permanent	9	7	22.20	0
Information Technology Related, Permanent	2	1	50.00	0
Language Practitioners Interpreters & Other Commun, Permanent	1	1	0.00	0
Library Mail And Related Clerks, Permanent	1	1	0.00	0
Logistical Support Personnel, Permanent	14	11	21.40	0
Material-Recording And Transport Clerks, Permanent	1	0	100.00	0
Messengers Porters And Deliverers, Permanent	9	8	11.10	0
Other Administrat & Related Clerks And Organisers, Permanent	84	65	22.60	49
Other Information Technology Personnel., Permanent	2	2	0.00	0
Other Occupations, Permanent	1	1	0.00	0
Risk Management And Security Services, Permanent	3	3	0.00	0
Secretaries & Other Keyboard Operating Clerks, Permanent	26	24	7.70	0
Security Officers, Permanent	1	1	0.00	0
Senior Managers, Permanent	43	33	23.30	1
Social Work And Related Professionals, Permanent	2	2	0.00	0
Total	620	485	21.80	55



#### 3.3. FILLING OF SMS POSTS

The tables in this section provide information on employment and vacancies as it relates to members of the Senior Management Service by salary level. It also provides information on advertising and filling of SMS posts, reasons for not complying with prescribed timeframes and disciplinary steps taken.

Table 3.3.1 SMS post information as on 31 March 2019

SMS Level	Total number of funded SMS posts	Total number of SMS posts filled		Total number of SMS posts vacant	% of SMS posts vacant
Director-General/ Head of Department	1	1	100%	0	0
Salary Level 16	0	0	0%	0	0
Salary Level 15	7	6	85,71%	1	14,29%
Salary Level 14	15	13	87%	2	13,33%
Salary Level 13	43	32	74,42%	11	25.58%
Total	66	52	100%	14	100%

#### Table 3.3.2 SMS post information as on 30 September 2018

SMS Level	Total number of funded SMS posts	Total number of SMS posts filled		Total number of SMS posts vacant	% of SMS posts vacant
Director-General/ Head of Department	1	1	100%	0	0
Salary Level 16	0	0	0%	0	0
Salary Level 15	7	6	85,71%	1	14,29%
Salary Level 14	15	13	87%	2	13,33%
Salary Level 13	43	32	74,42%	11	25.58%
Total	66	52	100%	14	100%

Table 3.3.3 Advertising and filling of SMS posts for the period 1 April 2018 and 31 March 2019

	Advertising	Filling of Posts			
SMS Level	Number of vacancies per level advertised in 6 months of becoming vacant	Number of vacancies per level filled in 6 months of becoming vacant	Number of vacancies per level not filled in 6 months but filled in 12 months		
Director-General/ Head of Department	0	0	0		
Salary Level 16	0	0	0		
Salary Level 15	1	0	1		
Salary Level 14	1	0	1		
Salary Level 13	2	1	1		
Total	4	1	3		

#### Table 3.3.3 Advertising and filling of SMS posts for the period 1 April 2018 and 31 March 2019

REASONS FOR VACANCIES NOT ADVERTISED WITHIN SIX MONTHS

Placement of employees into the new organisational structure.





REASONS FOR VACANCIES NOT FILLED WITHIN TWELVE MONTHS

Placement of employees into the new organisational structure.

Table 3.3.5 Disciplinary steps taken for not complying with the prescribed timeframes for filling SMS posts within 12 months for the period 1 April 2018 and 31 March 2019.

REASONS FOR VACANCIES NOT ADVERTISED WITHIN SIX MONTHS

Placement of employees into the new organisational structure.

## 3.4. JOB EVALUATION

Table 3.4.1 Job Evaluation by Salary band for the period 1 April 2018 and 31 March 2019

	noete on	Number	% of posts evaluated				osts graded
Salary band	approved establishment	of Jobs Evaluated	by salary bands	Number	% of posts evaluated	Number	% of posts evaluated
Lower Skilled (Levels1-2)	33	33	100%	N/A	N/A	N/A	N/A
Skilled (Levels 3-5)	29	29	100%	N/A	N/A	N/A	N/A
Highly skilled production (Levels 6-8)	148	148	100%	N/A	N/A	N/A	N/A
Highly skilled supervision			Salary Level 14	0	1	0	1
(Levels 9-12)	261	261	100%	N/A	N/A	2 (Assistant Director: HOD Support to Level 08)	
Senior Management Service Band A 13	44	44	100%	N/A	N/A	N/A	N/A
Senior Management Service Band B 14	13	13	100%	N/A	N/A	N/A	N/A
Senior Management Service Band C 15	5	5	100%	N/A	N/A	N/A	N/A
Senior Management Service Band D 16	1	1	100%	N/A	N/A	N/A	N/A
Total	534	534					





The following table provides a summary of the number of employees whose positions were upgraded due to their post being upgraded. The number of employees might differ from the number of posts upgraded since not all employees are automatically absorbed into the new posts and some of the posts upgraded could also be vacant.

## Table 3.4.2 Profile of employees whose positions were upgraded due to their posts being upgradedfor the period 1 April 2018 and 31 March 2019

GENDER	AFRICAN	ASIAN	COLOURED	WHITE	TOTAL
Female	0	0	0	0	0
Male	0	0	0	0	0
Total	0	0	0	0	0

The following table summarises the number of cases where remuneration bands exceeded the grade determined by job evaluation. Reasons for the deviation are provided in each case.

## Table 3.4.3 Employees with salary levels higher than those determined by job evaluation by occupation for the period 1 April 2018 and 31 March 2019

OCCUPATION	NUMBER OF EMPLOYEES	JOB EVALUATION LEVEL	REMUNERATION LEVEL	REASON FOR DEVIATION
0	0	0	0	0
0	0	0	0	0
0	0	0	0	0
0	0	0	0	0
Total number of employed				
Percentage of total en	nployed 0%			

The following table summarises the beneficiaries of the above in terms of race, gender, and disability.

## Table 3.4.4 Profile of employees who have salary levels higher than those determined by jobevaluation for the period 1 April 2018 and 31 March 2019

GENDER	AFRICAN	ASIAN	COLOURED	WHITE	TOTAL
Female	0	0	0	0	0
Male	0	0	0	0	0
Total	0	0	0	0	0
Employees with a disability	0	0	0	0	0
Total number of Employees whose salaries exceeded the grades determine by job evaluation					None





## 3.5. EMPLOYMENT CHANGES

This section provides information on changes in employment over the financial year. Turnover rates provide an indication of trends in the employment profile of the department. The following tables provide a summary of turnover rates by salary band and critical occupations (see definition in notes below).

#### Table 3.5.1 Annual turnover rates by salary band for the period 1 April 2018 and 31 March 2019

Salary band	Number of employees at beginning of	Appointments and transfers into the	Terminations and transfers out of the	Turnover rate
	period-1 April 2018	department	department	
Lower skilled ( Levels 1-2)	20	0	0	0.00
Skilled (Levels3-5)	34	0	1	2.90
Highly skilled production (Levels 6-8)	124	0	4	3.20
Highly skilled supervision (Levels 9-12)	199	0	10	5.00
Senior Management Service Bands A	32	0	1	3.10
Senior Management Service Bands B	10	0	0	0.00
Senior Management Service Bands C	4	0	0	0.00
Senior Management Service Bands D	1	0	0	0.00
Other Permanent	18	40	13	72.20
12 Contract (Levels 6-8) Permanent	1	20	1	100.00
13 Contract (Levels 9-12) Permanent	17	5	8	47.10
14 Contract Band A Permanent	1	0	0	0.00
15 Contract Band B Permanent	2	0	0	0.00
16 Contract Band C Permanent	2	0	0	0.00
17 Contract Band D Permanent	1	0	0	0.00
TOTAL	466	65	38	8.20



Critical occupation	Number of employees at beginning of period-April 2018	Appointments and transfers into the department	Terminations and transfers out of the department	Turnover rate
Administrative Related Permanent	92	0	4	4.30
Cashiers Tellers And Related Clerks Permanent	3	0	0	0.00
Cleaners In Offices Workshops Hospitals Etc. Permanent	28	0	0	0.00
Client Inform Clerks(Switchboard Recept Inform Clerks) Permanent	7	0	1	14.30
Finance And Economics Related Permanent	37	0	2	5.40
Financial And Related Professionals Permanent	134	5	12	9.00
Financial Clerks And Credit Controllers Permanent	21	0	0	0.00
Head Of Department/Chief Executive Officer Permanent	1	0	0	0.00
Human Resources & Organisat Developm & Relate Prof Permanent	15	0	2	13.30
Human Resources Clerks Permanent	6	0	0	0.00
Human Resources Related Permanent	7	0	0	0.00
Information Technology Related Permanent	1	0	0	0.00
Language Practitioners Interpreters & Other Commun Permanent	1	0	0	0.00
Library Mail And Related Clerks Permanent	1	0	0	0.00
Logistical Support Personnel Permanent	13	0	1	7.70
Messengers Porters And Deliverers Permanent	8	0	0	0.00
Other Administrat & Related Clerks And Organisers Permanent	25	60	14	56.00
Other Information Technology Personnel. Permanent	2	0	0	0.00
Other Occupations Permanent	1	0	0	0.00
Risk Management And Security Services Permanent	3	0	0	0.00
Secretaries & Other Keyboard Operating Clerks Permanent	24	0	0	0.00
Security Officers Permanent	1	0	0	0.00
Senior Managers Permanent	31	0	0	0.00
Social Work And Related Professionals Permanent	2	0	0	0.00
Trade/Industry Advisers & Other Related Profession Permanent	2	0	2	100.00
TOTAL	466	65	38	8.20



The table below identifies the major reasons why staff left the department.

#### Table 3.5.3 Reasons why staff left the department for the period 1 April 2018 and 31 March 2019

TERMINATION TYPE	NUMBER	% OF TOTAL RESIGNATIONS
01 Death, Permanent	1	2.60
02 Resignation, Permanent	12	31.60
03 Expiry of contract, Permanent	16	42.10
09 Retirement, Permanent	9	23.70
TOTAL	38	100.00

#### Table 3.5.4 Promotions by critical occupation for the period 1 April 2018 and 31 March 2019

Occupation	Employees 1 April 2018	Promotions to another salary level	Salary level promotions as a % of employees by occupation	Progressions to another notch within a salary level	Notch progression as a % of employees by occupation
Administrative Related	92	0	0.00	67	72.80
Cashiers Tellers And Related Clerks	3	0	0.00	3	100.00
Cleaners In Offices Workshops Hospitals Etc.	28	0	0.00	15	53.60
Client Inform Clerks(Switchboard Recept Inform Clerks)	7	0	0.00	6	85.70
Finance And Economics Related	37	0	0.00	25	67.60
Financial And Related Professionals	134	0	0.00	83	61.90
Financial Clerks And Credit Controllers	21	0	0.00	13	61.90
Head Of Department/Chief Executive Officer	1	0	0.00	1	100.00
Human Resources & Organisation Development & Relate Prof	15	0	0.00	11	73.30
Human Resources Clerks	6	0	0.00	2	33.30
Human Resources Related	7	0	0.00	5	71.40
Information Technology Related	1	0	0.00	1	100.00
Language Practitioners Interpreters & Other Commun	1	0	0.00	1	100.00
Library Mail And Related Clerks	1	0	0.00	0	0.00
Logistical Support Personnel	13	0	0.00	2	15.40
Messengers Porters And Deliverers	8	0	0.00	5	62.50
Other Administrat & Related Clerks And Organisers	25	0	0.00	7	28.00
Other Information Technology Personnel.	2	0	0.00	2	100.00
Other Occupations	1	0	0.00	0	0.00
Risk Management And Security Services	3	0	0.00	3	100.00



Occupation	Employees 1 April 2018	Promotions to another salary level	Salary level promotions as a % of employees by occupation	Progressions to another notch within a salary level	Notch progression as a % of employees by occupation
Secretaries & Other Keyboard Operating Clerks	24	0	0.00	17	70.80
Security Officers	1	0	0.00	1	100.00
Senior Managers	31	1	3.20	26	83.90
Social Work And Related Professionals	2	0	0.00	2	100.00
Trade/Industry Advisers & Other Related Profession	2	0	0.00	0	0.00
TOTAL	466	1	0.20	298	63.90

 Table 3.5.5 Promotions by salary band for the period 1 April 2018 and 31 March 2019

Salary Band	Employees 1 April 2018	Promotions to another salary level	Salary bands promotions as a % of employees by salary level	Progressions to another notch within a salary level	Notch progression as a % of employees by salary bands
01 Lower Skilled (Levels 1-2), Permanent	20	0	0.00	11	55.00
02 Skilled (Levels 3-5), Permanent	34	0	0.00	23	67.60
03 Highly Skilled Production (Levels 6-8), Permanent	124	0	0.00	82	66.10
04 Highly Skilled Supervision (Levels 9-12), Permanent	199	0	0.00	129	64.80
05 Senior Management (Levels >= 13), Permanent	47	1	2.10	40	85.10
09 Other, Permanent	18	0	0.00	0	0.00
12 Contract (Levels 6-8)	1	0	0.00	0	0.00
13 Contract (Levels 9-12)	17	0	0.00	10	58.80
14 Contract (Levels >= 13)	6	0	0.00	3	50.00
TOTAL	466	1	0.20	298	63.90



#### 3.6. EMPLOYMENT EQUITY

Table 3.6.1 Total number of employees (including employees with disabilities) in each of the following occupational categories as on 31 March 2019

Occurational		Male					Female					
Occupational Categories	African	Coloured	Indian	Total Blacks	White	African	Coloured	Indian	Total Blacks	White	Total	
Professionals	102	0	1	103	4	73	1	2	76	3	186	
Technicians And Associate Professionals	46	0	0	46	0	51	0	0	51	1	98	
Labourers And Related Workers	7	0	0	7	0	29	0	0	29	0	36	
Service Shop And Market Sales Workers	1	0	0	1	1	2	0	0	2	0	4	
Clerks	42	0	0	42	0	83	1	0	84	0	126	
Senior Officials And Managers	18	1	1	20	2	11	0	1	12	1	35	
TOTAL	216	1	2	219	7	249	2	3	254	5	485	

Table 3.6.1B Total number of employees with disabilities on 31 March 2019

Occurational				Female							
Occupational Categories	African	Coloured	Indian	Total Blacks	White	African	Coloured	Indian	Total Blacks	White	Total
Employees with disabilities	2	0	0	2	0	3	0	0	3	0	5

Table 3.6.2 Total number of employees (including employees with disabilities) in each of the following occupational bands as on 31 March 2019

			Male		Female						
Occupational Categories	African	Coloured	Indian	Total Blacks	White	African	Coloured	Indian	Total Blacks	White	Total
Top Management, Permanent	2	1	0	3	1	0	0	1	1	0	5
Senior Management	20	0	1	21	2	17	0	1	18	1	42
Professionally qualified and experienced specialists and mid- management	112	0	1	113	3	69	1	0	70	2	188
Skilled technical and academically qualified workers, junior management	37	0	0	37	0	79	1	0	80	2	119



			Male				F	emale			
Occupational Categories	African	Coloured	Indian	Total Blacks	White	African	Coloured	Indian	Total Blacks	White	Total
Semi- skilled and discretionary decision making, Permanent	14	0	0	14	0	18	0	0	18	0	32
Unskilled and defined decision making, Permanent	1	0	0	1	0	19	0	0	19	0	20
Not Available, Permanent	14	0	0	14	0	25	0	0	25	0	39
Contract (Top Management), Permanent	2	0	0	2	1	0	0	0	0	0	3
09 Contract (Senior Management), Permanent	2	0	0	2	0	0	0	1	1	0	3
Contract (Professionally Qualified), Permanent	7	0	0	7	0	7	0	0	7	0	14
Contract (Skilled Technical), Permanent	5	0	0	5	0	15	0	0	15	0	20
TOTAL	216	1	2	219	7	249	2	3	254	5	485

### Table 3.6.3 Recruitment for the period 1 April 2018 to 31 March 2019

Occurational			Male			Female					
Occupational Categories	African	Coloured	Indian	Total Blacks	White	African	Coloured	Indian	Total Blacks	White	Total
07 Not Available, Permanent	14	0	0	14	0	26	0	0	26	0	40
10 Contract (Professionally qualified), Permanent	1	0	0	1	0	4	0	0	4	0	5
11 Contract (Skilled technical), Permanent	5	0	0	5	0	15	0	0	15	0	20
TOTAL	20	0	0	20	0	45	0	0	45	0	65



### Table 3.6.4 Promotions for the period 1 April 2018 to 31 March 2019

			Male				F	emale			
Occupational Categories	African	Coloured	Indian	Total Blacks	White	African	Coloured	Indian	Total Blacks	White	Total
Top Management, Permanent	2	1	0	3	0	0	0	1	1	0	4
Senior Management, Permanent	20	0	0	20	1	15	0	1	16	0	37
Professionally qualified and experienced specialists and mid- management, Permanent	72	0	1	73	2	50	2	0	52	2	129
Skilled technical and academically qualified workers, junior management	25	0	0	25	0	54	1	0	55	2	82
Semi- skilled and discretionary decision making, Permanent	10	0	0	10	0	13	0	0	13	0	23
Unskilled and defined decision making, Permanent	1	0	0	1	0	10	0	0	10	0	11
Contract (Top Management), Permanent	2	0	0	2	1	0	0	0	0	0	3
Contract (Professionally qualified), Permanent	4	0	0	4	0	6	0	0	6	0	10
TOTAL	136	1	1	138	4	148	3	2	153	4	299



Occurretional	Male				Female						
Occupational Categories	African	Coloured	Indian	Total Blacks	White	African	Coloured	Indian	Total Blacks	White	Total
Employees with disabilities	1	0	0	1	0	3	0	0	3	0	4

#### Table 3.6.5 Terminations for the period 1 April 2018 to 31 March 2019

0			Male				F	emale			
Occupational Categories	African	Coloured	Indian	Total Blacks	White	African	Coloured	Indian	Total Blacks	White	Total
Senior Management, Permanent	0	0	0	0	0	1	0	0	1	0	1
Professionally qualified and experienced specialists and mid- management, Permanent	6	0	0	6	0	3	1	0	4	0	10
04 Skilled technical and academically qualified workers, junior management, supervisors, foremen, Permanent	2	0	0	2	0	2	0	0	2	0	4
05 Semi- skilled and discretionary decision making, Permanent	0	0	0	0	0	1	0	0	1	0	1
07 Not Available, Permanent	4	0	0	4	0	9	0	0	9	0	13
10 Contract (Professionally qualified), Permanent	1	0	0	1	0	7	0	0	7	0	8
11 Contract (Skilled technical), Permanent	0	0	0	0	0	1	0	0	1	0	1
Total	13	0	0	13	0	24	1	0	25	0	38

MALE 13



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Table 3.6.6 Disciplinary action for the period 1 April 2018 to 31 March 2019

Dissipliner	Male				Female				
Disciplinary action	African	Coloured	Indian	White	African	Coloured	Indian	White	Total
	0	0	0	0	1	0	0	0	1

### Table 3.6.7 Skills development for the period 1 April 2018 to 31 March 2019

Occurrentiencel		Ma	ale			Fen	nale		
Occupational Category	African	Coloured	Indian	White	African	Coloured	Indian	White	Total
Legislators, senior officials and managers	27	1	0	2	44	1	1	0	73
Professionals	89	1	0	0	60	0	0	0	150
Technicians and associate professionals	42	0	0	0	19	0	0	2	61
Clerks	58	0	0	0	21	0	0	0	79
Service and sales workers	0	0	0	0	0	0	0	0	0
Skilled agriculture and fishery workers	0	0	0	0	0	0	0	0	0
Craft and related trades workers	0	0	0	0	0	0	0	0	0
Plant and machine operators and assemblers	0	0	0	0	0	0	0	0	0
Elementary occupations	1	0	0	0	30	0	0	0	31
Total	217	1	0	2	172	1	1	2	396
Employees with disabilities									





FEMALE 176

#### 3.7. SIGNING OF PERFORMANCE AGREEMENTS BY SMS MEMBERS

All members of the SMS must conclude and sign performance agreements within specific timeframes. Information regarding the signing of performance agreements by SMS members, the reasons for not complying within the prescribed timeframes and disciplinary steps taken is presented here.

Table 3.7.1 Signing of Performance Agreements by SMS members as on 31 May 2019

SMS Level	Total number of funded SMS posts	Total number of SMS members	Total number of signed performance agreements	Signed performance agreements as % of total number of SMS members
Director-General/ Head of Department	1	1	1	100%
Salary Level 16	0	0	0	0
Salary Level 15	7	6	6	100%
Salary Level 14	15	11	11	100%
Salary Level 13	43	33	33	100%
TOTAL	66	51	51	100%

Table 3.7.2 Reasons for not having concluded Performance agreements for all SMS members as on31 March 2019

#### REASONS

Not applicable

 Table 3.7.3 Disciplinary steps taken against SMS members for not having concluded Performance

 agreements as on 31 March 2019

#### REASONS

Not applicable

#### 3.8. PERFORMANCE REWARDS

To encourage good performance, the department has granted the following performance rewards during the year under review. The information is presented in terms of race, gender, disability, salary bands and critical occupations (see definition in notes below).

## Table 3.8.1 Performance Rewards by race, gender and disability for the period 1 April 2018 to 31March 2019





Demographics	Number of Beneficiaries	Total Employment	Percentage of Total Employment	Cost	Average Cost per Beneficiary
African, Female	142	246	57.70	2 040	14 367
African, Male	117	214	54.70	2 159	18 460
Asian, Female	2	3	66.70	39	19 894
Asian, Male	1	2	50.00	21	21 969
Coloured, Female	3	2	150.00	47	15 682
Coloured, Male	0	1	0.00	0	0
Total Blacks, Female	147	251	58.60	2 126	14 469
Total Blacks, Male	118	217	54.40	2 181	18 490
White, Female	4	5	80.00	109	27 349
White, Male	1	7	14.30	18	18 766
Employees with a disability	3	5	60.00	23	7 681
TOTAL	273	485	56.30	4 459	16 337

Table 3.8.2 Performance Rewards by salary band for personnel below Senior Management Servicefor the period 1 April 2018 to 31 March 2019

	Be	eneficiary Pro	file	Cost		
Salary band	Number of beneficiaries	Number of employees	% of total within salary bands	Total Cost	Average cost per employee	
				(R'000)	(R)	
Lower Skilled (Levels 1-2)	12	20	60.00	36	3 031	
Skilled (Levels 3-5)	26	32	81.30	180	6 933	
Highly Skilled Production (Levels 6-8)	75	119	63.00	731	9 751	
Highly Skilled Supervision (Levels 9-12)	122	188	64.90	2 560	20 988	
Other	0	39	0.00	0	0	
Contract (Levels 6-8)	1	20	5.00	11	11 523	
Contract (Levels 9-12)	11	14	78.60	218	19 876	
TOTAL	247	432	57.20	3 738	15 136	



#### Table 3.8.3 Performance Rewards by critical occupation for the period 1 April 2018 to 31 March 2019

Critical Occupations	Number of beneficiaries	Total Employment	Percentage of Total Employment	Total Cost	Average cost per employee
				(R'000)	(R)
Financial Clerks And Credit Controllers	15	21	71.40	172.83	11 522
Human Resources Clerks	5	6	83.30	47.71	9 543
Security Officers	1	1	100.00	26.49	26 491
Human Resources & Organisat Developm & Relate Prof	13	13	100.00	371.81	28 600
Messengers Porters And Deliverers	5	8	62.50	27.86	5 572
Risk Management And Security Services	2	3	66.70	41.40	20 699
Finance And Economics Related	14	34	41.20	268.21	19 158
Logistical Support Personnel	10	11	90.90	106.93	10 693
Other Administrat & Related Clerks And Organisers	4	65	6.20	49.78	12 446
Other Occupations	0	1	0.00	0.00	0.00
Financial And Related Professionals	82	126	65.10	1 712.65	20 886
Administrative Related	51	87	58.60	726.18	14 239
Secretaries & Other Keyboard Operating Clerks	17	24	70.80	162.58	9 564
Cleaners In Offices Workshops Hospitals Etc.	20	28	71.40	104.15	5 208
Library Mail And Related Clerks	0	1	0.00	0.00	0.00
Human Resources Related	4	7	57.10	71.05	7 761
Cashiers Tellers And Related Clerks	3	3	100.00	30.87	10 288
Head Of Department/Chief Executive Officer	0	1	0.00	0.00	0.00
Language Practitioners Interpreters & Other Commun	1	1	100.00	7.98	7 983
Social Work And Related Professionals	2	2	100.00	30.76	15 381
Senior Managers	15	33	45.50	410.40	27 360
Client Inform Clerks(Switchb Recept Inform Clerks)	6	6	100.00	42.86	7 143
Other Information Technology Personnel.	1	2	50.00	10.06	10 062
Information Technology Related	1	1	100.00	16.70	16 702
TOTAL	273	485	56.30	4 459.95	16 337



Table 3.8.4 Performance related rewards (cash bonus), by salary band for Senior Management Service for the period 1 April 2018 to 31 March 2019

	Be	neficiary Pro	file	Co	ost	Total cost as a % of	
Salary band	Number of beneficiaries	Number of employees	% of total within salary bands	Total Cost	Average cost per employee	the total personnel expenditure	
				(R'000)	(R)	0.13%	
Band A	16	32	50.00	382	23 898	0.06%	
Band B	6	13	46.20	189	31 465	0.05%	
Band C	4	6	66.70	150	37 530	0.00%	
Band D	0	2	0.00	0	0	0.24%	
Total	26	53	49.10	721	27 742	0.24%	

#### **3.9. FOREIGN WORKERS**

The tables below summarise the employment of foreign nationals in the department in terms of salary band and major occupation.

#### Table 3.9.1 Foreign workers by salary band for the period 1 April 2018 and 31 March 2019

Salary Band	Highly skilled supervision (Levels 9-12)	TOTAL
Employment at Beginning of Period	2	2
Percentage of Total at Beginning of Period	100.00	100.00
Employment at End of Period	2	2
Percentage of Total at End of Period	100.00	100.00
Change in Employment	0	0
Percentage of Total	0.00	0.00
Total Employment at Beginning of Period	2	2
Total Employment at End of Period	2	2
Total Change in Employment	0.00	0.00

#### Table 3.9.2 Foreign workers by major occupation for the period 1 April 2018 and 31 March 2019

Major_Occupational_ Class	Professionals and managers	TOTAL
Employment at Beginning of Period	2	2
Percentage of Total at Beginning of Period	100.00	100.00
Employment at End of Period	2	2
Percentage of Total at End of Period	100.00	100.00
Change in Employment	0	0
Percentage of Total	0.00	0.00
Total Employment at Beginning of Period	2	2
Total Employment at End of Period	2	2
Total Change in Employment	0.00	0.00



#### 3.10 LEAVE UTILISATION

The Public Service Commission identified the need for careful monitoring of sick leave within the public service. The following tables provide an indication of the use of sick leave and disability leave. In both cases, the estimated cost of the leave is also provided.

Salary band	Total days	% Days with Medical certification	Number of Employees using sick leave	% of total employees using sick leave	Average days per employee	Estimated Cost
						(R'000)
Contract (Levels 13-16)	9	100.00	2	0.50	5	40
Contract (Levels 6-8)	30	66.70	15	4.10	2	31
Contract (Levels 9-12)	87	80.50	13	3.60	7	266
Contract Other	30	66.70	11	3.00	3	10
Highly skilled production (Levels 6-8)	857	77.10	109	29.80	8	1 368
Highly skilled supervision (Levels 9-12)	995	84.20	143	39.10	7	2 799
Lower skilled (Levels 1-2)	103	90.30	14	3.80	7	52
Senior management (Levels 13-16)	179	81.00	33	9.00	5	764
Skilled (Levels 3-5)	195	85.10	26	7.10	8	157
TOTAL	2 485	81.40	366	100.00	7	5 488

Table 3.10.2 Disability Leave (Temporary and Permanent) for January 2018 to December 2018

Salary band	Total days	% Days with Medical certification	Number of Employees using sick leave	% of total employees using sick leave	Average days per employee	Estimated Cost
						(R'000)
Contract (Levels 9-12)	34	100.00	2	15.40	17	102
Highly skilled production (Levels 6-8)	106	100.00	3	23.10	35	190
Highly skilled supervision (Levels 9-12)	251	100.00	7	53.80	36	802
Senior management (Levels 13-16)	2	100.00	1	7.70	2	9
TOTAL	393	100.00	13	100.00	30	1 103



Salary band	Total days	% Days with Medical certification	Number of Employees using sick leave
Contract (Levels 13-16)	151	25	6
Contract (Levels 6-8)	99	5	21
Contract (Levels 9-12)	322	19	17
Contract Other	209	6	34
Highly skilled production (Levels 6-8)	3 212	26	125
Highly skilled supervision (Levels 9-12)	5 506	28	198
Lower skilled (Levels 1-2)	432	22	20
Senior management (Levels 13-16)	1 211	26	46
Skilled (Levels 3-5)	795	23	34
TOTAL	11 937	24	501

#### Table 3.10.3 Annual Leave for the period 1 January 2018 to 31 December 2019

 Table 3.10.4 Capped leave for the period 1 January 2018 to 31 December 2018

Salary Band	Total days of capped leave taken	Average number of days taken per employee	Average capped leave per employee as at end of period	Number of Employees who took Capped leave	Total number of capped leave available at end of period	Number of Employees as at end of period
Contract (Levels 13-16)	0	0	0	0	0	0
Contract (Levels 6-8)	0	0	0	0	0	0
Contract (Levels 9-12)	0	0	0	0	0	0
Contract Other	0	0	0	0	0	0
Highly skilled production (Levels 6-8)	0	0	90	0	3 152.77	35
Highly skilled supervision (Levels 9-12)	9	3	126	3	11 803.59	94
Lower skilled (Levels 1-2)	0	0	0	0	0.00	0
Senior management (Levels 13-16)	0	0	70	0	1 056.52	15
Skilled (Levels 3-5)	0	0	117	0	1 169.27	10
TOTAL	9	3	112	3	17 182.15	154

The following table summarise payments made to employees as a result of leave that was not taken.

#### Table 3.10.5 Leave pay-outs for the period 1 April 2018 and 31 March 2019

Reason	Total amount	Number of employees	Average per employee
	(R'000)		(R'000)
Annual - Discounting With Resignation (Work Days)	186	5	37.200
Annual - Gratuity: Death/Retirement/Medical Retirement(Work	527	9	58.556
Capped - Gratuity: Death/Retirement/Medical Retirement(Work	2 812	9	312.444
TOTAL	3 524	23	153.217

#### 3.11. HIV/AIDS & HEALTH PROMOTION PROGRAMMES

#### Table 3.11.1 Steps taken to reduce the risk of occupational exposure

UNITS/CATEGORIES OF EMPLOYEES IDENTIFIED TO BE AT HIGH RISK OF CONTRACTING HIV & RELATED DISEASES (IF ANY)	KEY STEPS TAKEN TO REDUCE THE RISK
Field workers e.g. Internal Audit staff	Education and awareness sessions on HIV and AIDS, STI's and TB management in the workplace. Regular distribution of male and female condoms; Conduct HCT campaigns
Cleaners.	Provision of protective clothing e.g. hand gloves and marks. Education and awareness sessions on biorisks (hazardous biological agents)

## Table 3.11.2 Details of Health Promotion and HIV/AIDS Programmes (tick the applicable boxes and provide the required information)

QUESTION	YES	NO	DETAILS, IF YES
1. Has the department designated a member of the SMS to implement the provisions contained in Part VI E of Chapter 1 of the Public Service Regulations, 2001? If so, provide her/his name and position	X		Ms Anna Oliphant, Director: Transformation Services
2. Does the department have a dedicated unit or has it designated specific staff members to promote the health and well-being of your employees? If so, indicate the number of employees who are involved in this task and the annual budget that is available for this purpose.	X		<ul> <li>Three (03):</li> <li>1. Deputy Director: Employee Health &amp; Wellness</li> <li>2. Assistant Director: OHS,</li> <li>3. Assistant Director: Wellness Management</li> <li>Budget: R166 000</li> </ul>
3. Has the department introduced an Employee Assistance or Health Promotion Programme for your employees? If so, indicate the key elements/ services of this Programme.	X		<ol> <li>Psychosocial services</li> <li>Physical activities</li> <li>Work-life balance</li> <li>Communicable and non-communicable diseases</li> <li>Mental Health services</li> <li>Occupational Health and Safety Services</li> <li>Inspection of all 9 workplaces</li> <li>Coordinate evacuation drills</li> <li>OHS related proactive services (education and awareness sessions)</li> <li>Manage Injury on Duty</li> <li>Coordinate OHS quarterly meetings</li> <li>Manage HIV&amp;AIDS and TB in the workplace</li> <li>Coordinate Proactive services</li> <li>Conduct HIV, Counselling and Testing</li> <li>Coordinate Peer Educators' programme</li> </ol>



РТ

QUESTION	YES	NO	DETAILS, IF YES
4. Has the department established (a) committee(s) as contemplated in Part VI E.5 (e) of Chapter 1 of the Public Service Regulations, 2001? If so, please provide the names of the members of the committee and the stakeholder(s) that they represent.	X		<ul> <li>Yes, Employee Health &amp; Wellness Advisory</li> <li>Committee chaired by the Chief Director: Corporate</li> <li>Services, Mr DL Mashego. Members are: <ol> <li>Ms N. Ramuntshi: Chief Director:</li> <li>Communication and Information Management</li> <li>Ms KV. Mokubela: Legal Services</li> <li>Mr JH. Mavanyisi: Director: Human Resource</li> </ol> </li> <li>Development <ol> <li>Ms BM. Rakubu: Director: Supply Chain</li> <li>Management</li> <li>Mr MG. Ramusetheli: Director: Financial</li> <li>Accounting</li> <li>Ms PS. Ntuli. Director: Financial planning</li> <li>Ms TM Shipalana: Chairperson for people with disability</li> <li>Mr MS Tjiane. PSA</li> <li>Ms ML Manabalala: HOD Support</li> </ol> </li> </ul>
5. Has the department reviewed its employment policies and practices to ensure that these do not unfairly discriminate against employees on the basis of their HIV status? If so, list the employment policies/practices so reviewed.	x		<ul> <li>The following four policies were reviewed in 2018:</li> <li>1. HIV and AIDS policy</li> <li>2. Wellness Management policy</li> <li>3. OHS policy</li> <li>4. Health and Productivity Management Policy</li> </ul>
6. Has the department introduced measures to protect HIV-positive employees or those perceived to be HIV-positive from discrimination? If so, list the key elements of these measures.	x		<ul> <li>Educational sessions on HIV and AIDS related stigma and discrimination in a workplace conducted.</li> <li>Departmental Councillors renewed annual registration with the South African Council of Social Service Profession in order to adhere to stipulated ethical conduct such as "confidentiality".</li> </ul>
7. Does the department encourage its employees to undergo Voluntary Counselling and Testing? If so, list the results that you have you achieved.	X		92 employees tested and were all tested negative
8. Has the department developed measures/ indicators to monitor & evaluate the impact of its health promotion programme? If so, list these measures/indicators.	X		<ul> <li>Employees are screened for life style diseases on a quarterly basis. Quarterly and Annual analysis reports are compiled and submitted to OtP and DPSA</li> <li>Employee Health &amp; Wellness Integrated Monitoring tool is compiled on a monthly, quarterly and annual basis to monitor the impact of the interventions.</li> </ul>



### 3.12. LABOUR RELATIONS

#### Table 3.12.1 Collective agreements for the period 1 April 2018 and 31 March 2019

Total number of Collective agreements	0

The following table summarises the outcome of disciplinary hearings conducted within the department for the year under review.

### Table 3.12.2 Misconduct and disciplinary hearings finalised for the period 1 April 2018 and 31 March2019

Outcomes of disciplinary hearings	Number	% of total
Correctional counselling	0	0
Verbal warning	0	0
Written warning	0	0
Final written warning	1	100%
Suspended without pay	0	0
Fine	0	0
Demotion	0	0
Dismissal	0	0
Not guilty	0	0
Case withdrawn	0	0
Total	1	100%

Table 3.12.3 Types of misconduct addressed at disciplinary hearings for the period 1 April 2018 and31 March 2019

Type of misconduct	Number	% of total
Dishonesty	1	100%
Total	1	100%

#### Table 3.12.4 Grievances logged for the period 1 April 2018 and 31 March 2019

Grievances	Number	% of Total
Number of grievances resolved	37	100%
Number of grievances not resolved	0	0
Total number of grievances lodged	37	100%

#### Table 3.12.5 Disputes logged with Councils for the period 1 April 2018 and 31 March 2019

Disputes	Number	% of Total
Number of disputes upheld	1	50%
Number of disputes dismissed	1	50%
Total number of disputes lodged	2	100%

#### Table 3.12.1 Collective agreements for the period 1 April 2018 and 31 March 2019

Total number of persons working days lost	Nil
Total costs working days lost	Nil
Amount recovered as a result of no work no pay (R'000)	Nil

#### Table 3.12.7 Precautionary suspensions for the period 1 April 2018 and 31 March 2019

Number of people suspended	Nil
Number of people whose suspension exceeded 30 days	Nil
Average number of days suspended	Nil
Cost of suspension (R'000)	Nil

#### 3.13. SKILLS DEVELOPMENT

This section highlights the efforts of the department with regard to skills development.

#### Table 3.13.1 Training needs identified for the period 1 April 2018 and 31 March 2019

		Number of	Training need	ds identified at	start of the re	porting period
Occupational category	Gender	employees as at 31 March 2019	Learnerships	Skills Programmes & other short courses	Other forms of training	Total
Legislators, senior officials and	Female	20	0	5	9	14
managers	Male	27	0	8	11	19
Professionals	Female	72	0	11	33	33
	Male	116	0	9	38	47
Technicians	Female	82	0	6	37	43
and associate professionals	Male	37	0	6	27	33
Clerks	Female	18	0	6	61	67
	Male	14	0	6	33	39
Service and sales	Female	19	0	0	0	0
workers	Male	1	0	0	0	0
Skilled agriculture	Female	0	0	0	0	0
and fishery workers	Male	0	0	0	0	0
Craft and related	Female	0	0	0	0	0
trades workers	Male	0	0	0	0	0
Plant and machine	Female	0	0	0	0	0
operators and assemblers	Male	0	0	0	0	0
Elementary	Female	48	0	7	24	31
occupations	Male	31	0	0	1	1
Sub Total	Female	259	0	35	164	175
	Male	226	0	29	110	139
Total		485	0	64	274	314



		Number of	Training need	ds identified at start of the reporting period		
Occupational category	Gender	Number of employees as at 31 March 2019	Learnerships	Skills Programmes & other short courses	Other forms of training	Total
Legislators, senior officials and	Female	20	0	8	36	44
managers	Male	27	0	3	25	28
Professionals	Female	72	0	25	35	60
	Male	116	0	19	71	90
Technicians	Female	82	0	12	30	42
and associate professionals	Male	37	0	6	13	19
Clerks	Female	18	0	22	36	58
	Male	14	0	3	18	21
Service and sales	Female	19	0	0	0	0
workers	Male	1	0	0	0	0
Skilled agriculture	Female	0	0	0	0	0
and fishery workers	Male	0	0	0	0	0
Craft and related	Female	0	0	0	0	0
trades workers	Male	0	0	0	0	0
Plant and machine	Female	0	0	0	0	0
operators and assemblers	Male	0	0	0	0	0
Elementary	Female	48	0	7	23	30
occupations	Male	31	0	0	1	1
Sub Total	Female	259	0	74	160	234
	Male	226	0	31	128	159
Total		485	0	105	288	393

### Table 3.13.2 Training provided for the period 1 April 2018 and 31 March 2019

#### 3.14. INJURY ON DUTY

The following tables provide basic information on injury on duty.

### Table 3.14.1 Injury on duty for the period 1 April 2018 and 31 March 2019

Nature of injury on duty	Number	% of total
Required basic medical attention only	0	0 %
Temporary Total Disablement	7	100%
Permanent Disablement	0	0 %
Fatal	0	0 %
Total	7	100 %



### 3.15. UTILISATION OF CONSULTANTS

The following tables relates information on the utilisation of consultants in the department. In terms of the Public Service Regulations "consultant' means a natural or juristic person or a partnership who or which provides, in terms of a specific contract on an ad hoc basis, any of the following professional services to a department against remuneration received from any source:

- (a) The rendering of expert advice;
- (b) The drafting of proposals for the execution of specific tasks; and
- (c) The execution of a specific task which is of a technical or intellectual nature, but excludes an employee of a department.

### Table 3.15.1 Report on consultant appointments using appropriated funds for the period 1 April2018 and 31 March 2019

Project title	Total number of consultants that worked on project	Duration (work days)	Contract value in Rand
Forensic services	KPMG	4 months	R262,471
Forensic services	Grant Thornton	4 months	R470,580
Forensic services	KPMG	11 months	R751,916
Forensic services	PWC	3 months	R406,318

Total number of projects	Total individual consultants	Duration (work days)	Contract value in Rand
N/A			

Table 3.15.2 Analysis of consultant appointments using appropriated funds, in terms of Historically Disadvantaged Individuals (HDIs) for the period 1 April 2018 and 31 March 2019

Project title	Percentage ownership by HDI groups	Percentage management by HDI groups	Number of consultants from HDI groups that work on the project
N/A			



Table 3.15.3 Report on consultant appointments using Donor funds for the period 1 April 2018 and31 March 2019

Project title	Total Number of consultants that worked on project	Duration (work days)	Donor and contract value in Rand
N/A			
Total number of projects	Total individual consultants	Duration (work days)	Total contract value in Rand
Total number of projects			

Table 3.15.4 Analysis of consultant appointments using Donor funds, in terms of Historically Disadvantaged Individuals (HDIs) for the period 1 April 2018 and 31 March 2019

Project title	 Percentage management by HDI groups	Number of consultants from HDI groups that work on the project
N/A		

#### 3.16. SEVERANCE PACKAGES

Table 3.16.1 Granting of employee initiated severance packages for the period 1 April 2018 and 31March 2019

Salary band	Number of applications received	Number of applications referred to the MPSA	Number of applications supported by MPSA	Number of packages approved by department
Lower skilled (Levels 1-2)	0	0	0	0
Skilled Levels 3-5)	0	0	0	0
Highly skilled production (Levels 6-8)	0	0	0	0
Highly skilled supervision(Levels 9-12)	0	0	0	0
Senior management (Levels 13-16)	0	0	0	0
Total	0	0	0	0



## PART E:

## FINANCIAL INFORMATION



ANNUAL REPORT FOR 2018/2019 FINANCIAL YEAR | VOTE 5: DEPARTMENT OF TREASURY | PROVINCE OF LIMPOPO

### **1. REPORT OF THE AUDITOR GENERAL** This is the auditor's report as issued by AGSA.

## Auditor's report

Provincial Treasury 31 July 2019



## Report of the auditor-general to the Limpopo Provincial Legislature on vote no. 5: Provincial Treasury

#### Report on the audit of the financial statements

#### Opinion

- I have audited the financial statements of the Provincial Treasury set out on pages 88 to 124, which comprise the appropriation statement, the statement of financial position as at 31 March 2019, the statement of financial performance, statement of changes in net assets and cash flow statement for the year then ended, as well as the notes to the financial statements, including a summary of significant accounting policies.
- 2. In my opinion, the financial statements present fairly, in all material respects, the financial position of the Provincial Treasury as at 31 March 2019, and its financial performance and cash flows for the year then ended in accordance with the Modified Cash Standards and the requirements of the Public Finance Management Act of South Africa, 1999 (Act no. 1 of 1999) (PFMA) and Division of Revenue Act of South Africa, 2018 (Act no.1 of 2018) (DoRA).

#### Basis for opinion

- I conducted my audit in accordance with the International Standards on Auditing (ISAs). My
  responsibilities under those standards are further described in the auditor-general's
  responsibilities for the audit of the financial statements section of this auditor's report.
- 4. I am independent of the department in accordance with sections 290 and 291 of the International Ethics Standards Board for Accountants' Code of ethics for professional accountants (IESBA code), parts 1 and 3 of the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards) and the ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA codes.
- I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

#### **Emphasis of matters**

6. I draw attention to the matters below. My opinion is not modified in respect of these matters.

#### Uncertainty relating to the future outcome of exceptional litigation

7. With reference to note 17 to the financial statements, the department is the defendant in a claim regarding financial systems. The department is opposing the claim as it believes the claim is unfounded. The ultimate outcome of the matter cannot presently be determined and no provision for any liability that may result has been made in the financial statements.

#### Irregular expenditure

8. As disclosed in note 22 to the financial statements, irregular expenditure of R3 186 000 that was disclosed in the previous years, was still under investigation.

#### Other matter

9. I draw attention to the matter below. My opinion is not modified in respect of this matter.

#### Unaudited supplementary schedules

 The supplementary information set oul on pages 125 to 132 does not form part of the financial statements and is presented as additional information. I have not audited these schedules and, accordingly, I do not express an opinion thereon.

#### Responsibilities of accounting officer for the financial statements

- 11. The accounting officer is responsible for the preparation and fair presentation of the financial statements in accordance with Modified Cash Standards and the requirements of the PFMA and DoRA, and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.
- 12. In preparing the financial statements, the accounting officer is responsible for assessing the Provincial Treasury's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the appropriate governance structure either intends to liquidate the department or to cease operations, or has no realistic alternative but to do so.

#### Auditor-general's responsibilities for the audit of the financial statements

- 13. My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.
- 14. A further description of my responsibilities for the audit of the financial statements is included in the annexure to this auditor's report.

#### Report on the audit of the annual performance report

#### Introduction and scope

- 15. In accordance with the Public Audit Act of South Africa, 2004 (Act No. 25 of 2004) (PAA) and the general notice issued in terms thereof, I have a responsibility to report material findings on the reported performance information against predetermined objectives for selected programmes presented in the annual performance report. I performed procedures to identify findings but not to gather evidence to express assurance.
- 16. My procedures address the reported performance information, which must be based on the approved performance planning documents of the department. I have not evaluated the completeness and appropriateness of the performance indicators included in the planning documents. My procedures also did not extend to any disclosures or assertions relating to planned performance strategies and information in respect of future periods that may be included as part of the reported performance information. Accordingly, my findings do not extend to these matters.
- 17. I evaluated the usefulness and reliability of the reported performance information in accordance with the criteria developed from the performance management and reporting framework, as defined in the general notice, for the following selected programmes presented in the annual performance report of the department for the year ended 31 March 2019:

Programmes	Pages in the annual performance report
Programme 2: Sustainable resource management	25 - 27
Programme 3: Assets, liabilities and supply chain management	28 - 29

- 18. I performed procedures to determine whether the reported performance information was properly presented and whether performance was consistent with the approved performance planning documents. I performed further procedures to determine whether the indicators and related targets were measurable and relevant, and assessed the reliability of the reported performance information to determine whether it was valid, accurate and complete.
- 19. I did not raise any material findings on the usefulness and reliability of the reported performance information for the following programmes:
  - Programme 2: Sustainable resource management
  - Programme 3: Assets, liabilities and supply chain management

#### Other matter

20. I draw attention to the matter below.

#### Achievement of planned targets

 Refer to the annual performance report on pages 22 to 33 for information on the achievement of planned targets for the year and explanations provided for the under/ over achievement of a number of targets.

#### Report on the audit of compliance with legislation

#### Introduction and scope

- 22. In accordance with the PAA and the general notice issued in terms thereof, I have a responsibility to report material findings on the compliance of the department with specific matters in key legislation. I performed procedures to identify findings but not to gather evidence to express assurance.
- 23. I did not raise material findings on compliance with the specific matters in key legislation set out in the general notice issued in terms of the PAA.

#### Other information

- 24. The accounting officer is responsible for the other information. The other information comprises the information included in the annual report which includes the audit committee's report. The other information does not include the financial statements, the auditor's report and those selected programmes presented in the annual performance report that have been specifically reported in this auditor's report.
- 25. My opinion on the financial statements and findings on the reported performance information and compliance with legislation do not cover the other information and I do not express an audit opinion or any form of assurance conclusion thereon.
- 26. In connection with my audit, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements and the selected programmes presented in the annual performance report, or my knowledge obtained in the audit, or otherwise appears to be materially misstated.
- 27. I did not receive the other information prior to the date of this auditor's report. When I do receive and read this information, if I conclude that there is a material misstatement therein, I am required to communicate the matter to those charged with governance and request that the other information be corrected. If the other information is not corrected, I may have to retract this auditor's report and re-issue an amended report as appropriate. However, if it is corrected this will not be necessary.



#### Internal control deficiencies

28. I considered internal control relevant to my audit of the financial statements, reported performance information and compliance with applicable legislation; however, my objective was not to express any form of assurance on it. I did not identify any significant deficiencies in internal control.

General DY Polokwane

31 July 2019



Auditing to build public confidence



#### Annexure - Auditor-general's responsibility for the audit

 As part of an audit in accordance with the ISAs, I exercise professional judgement and maintain professional scepticism throughout my audit of the financial statements, and the procedures performed on reported performance information for selected programmes and on the department's compliance with respect to the selected subject matters.

#### Financial statements

- In addition to my responsibility for the audit of the financial statements as described in this auditor's report. I also:
  - identify and assess the risks of material misstatement of the financial statements whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control
  - obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the department's internal control
  - evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the accounting officer.
  - conclude on the appropriateness of the accounting officer's use of the going concern basis of accounting in the preparation of the financial statements. Lalso conclude, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Provincial Treasury's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements about the material uncertainty or, if such disclosures are inadequate, to modify the opinion on the financial statements. My conclusions are based on the information available to me at the date of this auditor's report. However, future events or conditions may cause a department to cease continuing as a going concern.
  - evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

#### Communication with those charged with governance

- 3. I communicate with the accounting officer regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that 1 identify during my audit.
- 4. I also confirm to the accounting officer that I have complied with relevant ethical requirements regarding independence, and communicate all relationships and other matters that may reasonably be thought to have a bearing on my independence and, where applicable, related safeguards.

ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2019





### ANNUAL FINANCIAL STATEMENTS



ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2019

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# APPROPRIATION STATEMENT for the year ended 31 March 2019

Appropriation per programme									
				2018/19				2017/18	/18
	Adjusted	Shifting	Virement	Final	Actual	Variance	Expenditure	Final	Actual
	Appropriation	of Funds		Appropriation	Expenditure		as % of final appropriation	Appropriation	Expenditure
Voted funds and Direct charges	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
Programme									
1. Administration	173,513	ı	209	174,222	171,165	3,057	98.2%	162,847	160,497
2. Sustainable Resource Management	84,689	ı	(1,151)	83,538	79,801	3,737	95.5%	88,025	87,450
3. Assets, Liabilities & SCM	65,161	ı	(2,005)	63, 156	61,740	1,416	97.8%	94,807	93,353
4. Financial Governance	137,509	I	2,447	139,956	134,444	5,512	96.1%	85,252	84,282
Programme sub total	460,872	•	•	460,872	447,150	13,722	97.0%	430,931	425,582
Statutory Appropriation	1,978	ı	1	1,978	1,978	•	100.0%	1,978	1,978
Statutory Appropriation	1,978	1,978	1,978	1,978	1,978	1,978	100.0%	1,978	1,978
TOTAL	462,850	•	•	462,850	449,128	13,722	%0''	432,909	427,560
Reconciliation with Statement of Financial Performance									
Add:									
Departmental receipts				289,311				346,307	
Actual amounts per Statement of Financial Performance - Total Revenue	otal Revenue			752,161				779,216	
Actual amounts per Statement of Financial Performance - Expenditure	xpenditure				449,128				427,560
								_	

# APPROPRIATION STATEMENT for the year ended 31 March 2019

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				2018/10				81/2100	118
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Einal Appropriation	Actual Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
Current payments	445,265	(553)	1	444,712	432,116	12,596	97.2%	398,087	393,701
Compensation of employees	292,357	I	I	292,357	290,600	1,757	99.4%	280,145	279,640
Salaries and wages	265,990	(3,513)	(4,015)	258,462	256,237	2,225	99.1%	244,320	246,750
Social contributions	26,367	3,513	4,015	33,895	34,363	(468)	101.4%	35,825	32,890
Goods and services	152,908	(553)	I	152,355	141,516	10,839	92.9%	117,942	114,061
Administrative fees	4,794	(365)	3,024	6,853	4,419	2,434	64.5%	5,408	5,092
Advertising	1,116	(224)	I	892	888	4	99.6%	890	868
Minor assets	888	(330)	I	558	527	31	94.4%	334	434
Audit costs: External	5,661	(866)	1	4,795	4,540	255	94.7%	4,500	4,499
Bursaries: Employees	I		1		I	'	ı	I	I
Catering: Departmental activities	2,135	120	(429)	1,826	1,445	381	79.1%	1,287	1,200
Communication (G&S)	4,612	(759)	I	3,853	3,833	20	99.5%	4,388	4,386
Computer services	41,114	1,419	(356)	42,177	41,984	193	99.5%	32,599	30,744
Consultants: Business and advisory services	30,953	67	(2,559)	28,461	26,824	1,637	94.2%	15,487	15,298
Legal services	1,937	(867)	I	1,070	1,049	21	98.0%	667	666
Contractors	1,487	(1,325)	I	162	158	4	97.5%	746	625
Agency and support / outsourced services	30	(08)	İ	I	I	1	I	5	4
Fleet services (including government motor transport)	1,666	474	I	2,140	2,049	91	95.7%	1,838	1,780
Consumable supplies	2,155	(429)	-	1,727	1,531	196	88.7%	1,756	1,645
Consumable: Stationery, printing and office supplies	3,323	445	(103)	3,665	2,666	666	72.7%	3,896	3,585
Operating leases	275	15,113	I	15,388	15,387	-	100.0%	I	I
Property payments	21,020	(666'6)	I	11,021	10,631	390	96.5%	23,443	23,422
Transport provided: Departmental activity	120	(40)	I	80	72	8	90.0%	29	29
Travel and subsistence	19,571	(2,745)	546	17,372	14,531	2,841	83.6%	~	13,424
Training and development	2,769	1,015	İ	3,784	3,219	565	85.1%	2,958	2,821
Operating payments	1,675	(263)	0	1,084	953	131	87.9%	1,007	1,095
Venues and facilities	2,852	(76)	(126)	2,650	2,013	637	76.0%	1,969	1,761
Rental and hiring	2,755	42	İ	2,797	2,797	•	100.0%	200	683
Transfers and subsidies	10,015	453	I	10,468	10,281	187	98.2%	7,158	7,111
Provinces and municipalities	I	453	I	453	447	9	98.7%	I	'
Municipalities	1	453	I	453	447	9	98.7%	I	'
Municipal bank accounts	I	453	1	453	447	9	98.7%	1	1
Departmental agencies and accounts	1	I	I	'	1	I	1	4	4
Departmental agencies (non-business entities)	I	I	I	I	I	•	I	4	4
Public corporations and private enterprises	I	I	I	I	I	I	I	71	20
Public corporations	I	I	I	'	I		1	71	70
Subsidies on products and production (pc)	I	I	I	'	1	'	1	71	70
Households	10,015	I	I	10,015	9,834	181	98.2%		7,037
Social benefits	3,042	827	İ	3,869	3,688	181	95.3%		2,510
Other transfers to households	6,973	(827)	I	6,146	6,146	I	100.0%		4,527
Payments for capital assets	7,557	I	I	7,557	6,621	936	87.6%		6,730
Machinery and equipment	7,557	I	I	7,557	6,621	936	87.6%	7,644	6,730
Transport equipment	2,000		1	2,000	1,911	89	95.6%	I	I
Other machinery and equipment	5,557	I	1	5,557	4,710	847	84.8%	7,644	6,730
Payment for financial assets	13	100	1	113	110	3	97.3%	20,020	20,018
	462,850	•		462,850	449,128	13,722	97.0%	432,909	427,560

# APPROPRIATION STATEMENT for the year ended 31 March 2019

				2018/19				2017/18	
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
Sub programme	1000 1000	(620)		670	1 067	ч	200 00	1 610	1 640
1. Unice of the MEC 2 Management Services	8,564	2 604	- 74	11 242	11 204	0 85 8	%2 66 %2 66	9.013	040,4
	115,997	(1.873)	592	114.716	112.794	1.922	98.3%	107.385	105,490
4. Financial Management (Office of the CFO)	43,460	(211)	43	43,292	42,200	1,092	97.5%	40,930	40,577
	173,513	Ĩ	709	174,222	171,165	3,057	98.2%	162,847	160,497
Fconomic classification									
	158.963	(453)	701	159.211	157.098	2.113	98.7%	149.202	147,807
Current payments Compensation of employees	101.908	(nnt)	701	102,609	102.454	155	99.8%	96.103	95,959
Salaries and wages	89,436	407	701	90,544	90,253	291	99.7%	77,930	84,324
Social contributions	12,472	(407)		12,065	12,201	(136)	101.1%	18,173	11,635
Goods and services	57,055	(453)	I	56,602	54,644	1,958	96.5%	53,099	51,848
Administrative fees	884	(566)	I	318	245	73	77.0%	383	356
Advertising	1,116	(224)	1	892	888	4	99.6%	890	868
Minor assets	883	(330)	'	553	527	26	95.3%	329	434
Audit costs: External	5,661	(866)	1	4,795	4,540	255	94.7%	4,500	4,499
Catering: Departmental activities	400	144	I	544	533		98.0%	234	233
Communication (G&S)	4,612	(759)	I	3,853	3,833	20	99.5%	4,388	4,386
Computer services	3,470	(106)	I	3,364	3,244	120	96.4%	3,540	3,025
Consultants: Business and advisory services	213	(46)	I	020 F	GGL 7	ω <u>ς</u>	98.1%	611	611
Contractors	1.487	(1.325)		162	158	- 4	97.5%	746	625
Agency and current / putching control		(30)	1	10	) '				4
Fleet services (including government motor transport)	1,666	474		2,140	2,049	91	95.7%	1,838	1,780
Consumable supplies	2,110	(429)	I	1,681	1,495	186	88.9%	1,687	1,577
Consumable: Stationery, printing and office supplies	1,524	187	I	1,711	1,659	52	97.0%	1,959	1,787
Operating leases	275	15,113	1	15,388	15,387	~	100.0%	1	1
Property payments	21,020	(666'6)		11,021	10,631	390	96.5%	23,443	23,422
Transport provided: Departmental activity	120	(40)	1	80	72	8	%0.06	29	29
Travel and subsistence	4,363	(170)		4,193	3,773	420	90.0%	3,019	2,940
Training and development	2,769	149		2,918 075	2,749	169	94.2% 65.4%	2,958	2,821
Operating payments	100,1	(790)	ı	9/9	128	4 u 1	90.1% 07.6%	108	093
Venues and facilities	000	(102)		90	10/	р ' С	32.0%	-	- 24
Transfers and subsidies	6.993	453	8	7.454	7.446	8	%6 <sup>.</sup> 66	6.001	5.960
Provinces and municipalities	, ,	453	ı	453	447	9	98.7%	, ,	, ,
Municipalities	I	453		453	447	9	98.7%	I	ı
Municipal bank accounts	I	453	1	453	447	9	98.7%	I	1
Departmental agencies and accounts	I	ı	'		'	ı	1	4	4
Departmental agencies (non-business entities)	I	I	I	I	I	I	I	4	4
Households	6,993	ı	8	7,001	6,999	N	100.0%	5,997	5,956
Social benefits	20	827	8	855	853	N	99.8%	1,409	1,429
Other transfers to households	6,973	(827)	I	6,146	6,146	I	100.0%		4,527
Payments for capital assets	7,557	I	1	7,557	6,621	936	87.6%		6,730
Machinery and equipment	7,557	1	1	7,557	6,621	936	87.6%	7,644	6,730
Transport equipment	2,000	I	I	2,000	1,911	80	95.6%		' CCP 0
Other machinery and equipment	100,0	1	1	2,00 <i>1</i>	4,710	847	04.0%	1,044	0./30

# APPROPRIATION STATEMENT for the year ended 31 March 2019

Sub programme				61/01/07					
Sub programme	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Sub programme	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
T. Programme Support	2,143	•	(476)	1,667	1,555	112	93.3%	10,559	10,460
2. Economic Analysis	3,273	•	•	3,273	3,007	266	91.9%	2,828	2,687
3. Fiscal Policy	38,307	•	-	38,308	36,134	2,174	94.3%	15,691	15,661
4. Budget Management	4,898	·	25	4,923	4,485	438	91.1%	4,176	4,149
5. Public Finance	10,389	(129)	(101)	9,559	8,892	667	93.0%	8,720	8,649
6. Intergovernmental Relations	25,679	129	'	25,808	25,728	80	99.7%	46,051	45,844
	84,689	I	(1,151)	83,538	79,801	3,737	95.5%	88,025	87,450
Economic classification									
Current payments	84,491	•	(1,152)	83,339	79,604	3,735	95.5%	62,699	67,126
Compensation of employees	56,782	ı	(1,152)	55,630	54,364	1,266	97.7%	53,875	53,779
Salaries and wages	53,550	(1,442)	(2,449)	49,659	48,661	966	98.0%	48,082	48,166
Social contributions	3,232	1,442	1,297	5,971	5,703	268	95.5%	5,793	5,613
Goods and services	27,709	'	'	27,709	25,240	2,469	91.1%	13,824	13,347
Administrative fees	350	(333)	'	17	5	12	29.4%	61	52
Minor assets	5	(2)	'	'	'	•	I	5	-
Catering: Departmental activities	286	(153)	'	133	93	40	69.9%	116	106
Consultants: Business and advisory services	21,303	(203)	'	20,800	20,162	638	96.9%	8,607	8,481
Consumable: Stationery, printing and office supplies	484	256	'	740	361	379	48.8%	708	705
Travel and subsistence	4,007	(217)	ı	3,790	3,183	607	84.0%	3,600	3,371
Training and development	ı	866	'	866	470	396	54.3%	I	'
Operating payments	38	(38)	'	'	I	•	ı	6	80
Venues and facilities	1,236	127	'	1,363	996	397	70.9%	718	624
Transfers and subsidies	198	•	1	199	197	7	%0.66	326	324
Public corporations and private enterprises	1	•	'	1	ı	ı	I	71	20
Public corporations	I		'	ı	•	ı	I	71	20
Subsidies on products and production (pc)	ı	'	'	ı	ı	ı	I	71	20
Households	198		-	199	197	7	99.0%	255	254
Social benefits	198	•	-	199	197	2	99.0%	255	254
Payment for financial assets	'	•	•	'	'	•	•	20,000	20,000

87,450

88,025

95.5%

3,737

79,801

83,538

(1,151)

1

84,689

# APPROPRIATION STATEMENT for the year ended 31 March 2019

Programme 3: Assets, Liabilities & SCM				2018/19				2017/18	7/18
	Adjusted Appropriation	Shifting of Funds	Virement	Enal Appropriation	Actual Expenditure	Variance	Expenditure as % of final	Final Appropriation	Actual Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000	appropriation %	R'000	R'000
	200 1	2000	2	2022	2002 11	2000 XI	2		
Sub programme	1 523	(13)	(641)	869	774	95	89.1%	1 827	1 824
	73 200	12	(120)	72 765	200 20	S G	200 00	v	12 710
2. Provincial Assets Management	23,330	5		202,203	102,62		99.070 99.070		10,740
3. Liabilities Management	9,867	'	(14)	9,853	8,918	935	90.5%		9,524
	30,381	'	(1,212)	29,169	28,841	328	98.9%		27,311
5. Support & Interlinked Financial Systems	'		'				'	42,319	40,945
	65,161	•	(2,005)	63,156	61,740	1,416	97.8%	94,807	93,353
Economic classification									
Current payments	63,036	•	(2,021)	61,015	59,600	1,415	97.7%	94,502	93,051
Compensation of employees	46,371		(2,041)	44,330	44,213	117	66.7%	57,954	57,820
Salaries and wages	43,393		(4,505)	38,888	38,871	17	100.0%	52,261	50,983
Social contributions	2,978		2,464	5,442	5,342	100	98.2%	5,693	6,837
Goods and services	16,665		20	16,685	15,387	1,298	92.2%	36,548	35,231
Administrative fees	2,797		249	3,046	2,779	267	91.2%	2,754	2,972
Catering: Departmental activities	457		(39)	418	383	35	91.6%	254	221
Computer services	9,461	1	6	9,470	9,470	'	100.0%	28,642	27,306
Consultants: Business and advisory services	I	'	I	I		ı	I	ı	•
Consumable supplies	'	'	10	10	•	10	'	25	24
Consumable: Stationery, printing and office supplies	1,280	'	(78)	1,202	646	556	53.7%	1,180	1,046
Travel and subsistence	2,565		(142)	2,423	2,017	406	83.2%	2,966	2,874
Operating payments	12		7	19	18	~	94.7%	'	80
Venues and facilities	93	'	4	97	74	23	76.3%	27	25
Rental and hiring	I	'	'	ı	•	'	I	200	683
Transfers and subsidies	2,125	•	16	2,141	2,140	-	100.0%	298	296
Households	2,125	ı	16	2,141	2,140	-	100.0%	298	296
Social benefits	2,125	ı	16	2,141	2,140	-	100.0%	298	296
Payment for financial assets	•		•	'	•	•	•	7	9

93,353

94,807

97.8%

1,416

61,740

63,156

(2,005)

•

65,161

# APPROPRIATION STATEMENT for the year ended 31 March 2019

Programme 4: Financial Governance				2018/19				2017/18	/18
	Adjusted Appropriati on	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
Sub programme									
1. Programme Support	820	(369)	•	451	394	57	87.4%		944
2. Accounting Services	17,683	(2,193)	2,992	18,482	16,231	2,251	87.8%	16,018	15,616
3. Risk Management	12,359	76		12,435	11,671	764	93.9%	11,212	11,048
4. Provincial Internal Audit	44,166	(142)	'	44,024	43,072	952	97.8%	40,856	40,741
5. Norms and Standards	19,214	745	(520)	19,439	18,502	937	95.2%	16,222	15,933
6. Support & Interlinked Financial Systems	43,267	1,883	(25)	45,125	44,574	551	98.8%	•	
	137,509	1	2,447	139,956	134,444	5,512	96.1%	85,252	84,282
Fronomir classification									
Current payments	136,797	(100)	2,472	139,169	133,836	5,333	96.2%	84,706	83,739
Compensation of employees	85,318	'	2,492	87,810	87,591	219	99.8%		70,104
Salaries and wages	77,900	(2,478)	2,238	77,660	76,741	919	98.8%	64,335	61,566
Social contributions	7,418	2,478	254	10,150	10,850	(200)	106.9%	5,900	8,538
Goods and services	51,479	(100)	(20)	51,359	46,245	5,114	90.0%	14,471	13,635
Administrative fees	763	(99)	2,775	3,472	1,390	2,082	40.0%	2,210	1,712
Minor assets	'	5	'	5	ı	5	'	I	I
Catering: Departmental activities	992	129	(390)	731	436	295	59.6%	683	640
Computer services	28,183	1,525	(365)	29,343	29,270	73	99.8%	417	413
Consultants: Business and advisory services	9,437	625	(2,559)	7,503	6,507	966	86.7%	6,101	6,038
Consumable supplies	45	'	(6)	36	36	1	100.0%	44	44
Consumable: Stationery, printing and office supplies	35	2	(25)	12		12	ı	49	47
Travel and subsistence	8,636	(2,358)	688	6,966	5,558	1,408	79.8%	4,450	4,239
Operating payments	68	27	(2)	06	8	82	8.9%	91	114
Venues and facilities	565	(2)	(130)	433	272	161	62.8%	426	388
Rental and hiring	2,755	13	ı	2,768	2,768	1	100.0%	I	I
Transfers and subsidies	669	•	(25)	674	498	176	73.9%	533	531
Households	669	'	(25)	674	498	176	73.9%	533	531
Social benefits	669	'	(25)	674	498	176	73.9%	533	531
Payment for financial assets	13	100	•	113	110	3	97.3%	13	12
	137,509	•	2,447	139,956	134,444	5,512	96.1%	85,252	84,282

# APPROPRIATION STATEMENT for the year ended 31 March 2019

Direct charges									
				2018/19				2017/18	/18
	Adjusted	Shifting	Virement	Final	Actual	Variance	Expenditure	Final	Actual
	Appropriation of Funds	of Funds		Appropriation	Expenditure		as % of final appropriation	Appropriation Expenditure	Expenditure
	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
Sub programme									
1. Statutory Appropriation	1,978	I	I	1,978	1,978	ı	100.0%	1,978	1,978
	1,978	•	•	1,978	1,978	•	100.0%	1,978	1,978
Economic classification									
Current payments	1,978	•	•	1,978	1,978	•	100.0%	1,978	1,978
Compensation of employees	1,978	I	1	1,978	1,978	ı	100.0%	1,978	1,978
Salaries and wages	1,711	ı	ı	1,711	1,711	ı	100.0%	1,712	1,711
Social contributions	267	I	I	267	267		100.0%	266	267
	1,978		•	1,978	1,978	•	100.0%	1,978	1,978

#### NOTES TO THE APPROPRIATION STATEMENT for the year ended 31 March 2019

#### Detail of transfers and subsidies as per Appropriation Act (after Virement): 1

Detail of these transactions can be viewed in the note on Transfers and subsidies and Annexure 1 (A-H) to the Annual Financial

#### 2 Detail of specifically and exclusively appropriated amounts voted (after Virement): Detail of these transactions can be viewed in note 1 (Annual Appropriation) to the Annual Financial Statements.

#### 3 Detail on payments for financial assets

••

Detail of these transactions per programme can be viewed in the note to Payments for financial assets to the Annual Financial

#### 4 Explanations of material variances from Amounts Voted (after virement):

4.1	Per programme:	Final Appropriation	Actual Expenditure	Variance	Variance as a % of Final Approp.
		R'000	R'000	R'000	%
	Administration				
		176,200	173,143	3,057	2%
	The underspending is as a result of delay in filling of posts we the new organizational structure as well as on non- core iter		• • •	•	

and subsistence and venues and facilities.

Sustainable Resource Management				
	83,538	79,801	3,737	4%

The underspending is as a result of delay in filling of posts which was impacted negatively by the placement of officials in the new organizational structure as well as on non-core items such as administration fees, catering, printing and office supplies, travel and subsistence and venue and facilities.

Assets, Liabilities and PSCM	63,156	61,740	1,416	2%
The underspending is as a result of delay in filling of posts which the new organizational structure as well as on non-core items su supplies, travel and subsistence and venue and facilities.	•	• • •		

Financial Governance				
	139,956	134,444	5,512	4%

The underspending is as a result of forensic audit projects that could not be finalized before the end of the financial year as well non-core items such as administration fees, catering, travel and subsistence and venue and facilities.

#### NOTES TO THE APPROPRIATION STATEMENT for the year ended 31 March 2019

4.2	Per economic classification:	Final Appropriation	Actual Expenditure	Variance	Variance as a % of Final Approp.
		R'000	R'000	R'000	%
	Current expenditure				
	Compensation of employees	292,357	290,600	1,757	1%
	Goods and services Interest and rent on land	152,355	141,516	10,839 -	7% 0%
	Transfers and subsidies				
	Provinces and municipalities	453	447	6	1%
	Households	10,015	9,834	181	2%
	Payments for capital assets				
	Machinery and equipment	7,557	6,621	936	12%
	Payments for financial assets	113	110	3	3%

#### Compensation of Employees

The underspending is a results of delay in the filling of posts which was impacted negatively by the placement of officials in the newly approved organizational structure.

#### **Goods and Services**

The underspending was mainly on non-core items such as administration fees, catering, printing and office supplies, travel and subsistence and venue and facilities and forensic audit projects not yet finalised.

#### **Capital Payments**

The underspending is as a result of non-delivery of IT equipment by service providers before year end.

#### **Transfers and Subsidies**

The underspending is as a result of social benefits that were due and payable at year end.



#### STATEMENT OF FINANCIAL PERFORMANCE as at 31 March 2019

	Note	2018/19 R'000	2017/18 R'000
REVENUE			
Annual appropriation	1	460,872	430,931
Statutory appropriation	2	1,978	1,978
Departmental revenue	3	289,311	346,307
TOTAL REVENUE		752,161	779,216
EXPENDITURE			
Current expenditure			
Compensation of employees	4	290,600	279,640
Goods and services	5	141,516	113,892
Total current expenditure		432,116	393,532
Transfers and subsidies		·	
Transfers and subsidies	7	10,281	7,280
Total transfers and subsidies		10,281	7,280
Expenditure for capital assets			
Tangible assets	8	6,621	6,730
Total expenditure for capital assets		6,621	6,730
Payments for financial assets	6	110	20,018
TOTAL EXPENDITURE		449,128	427,560
SURPLUS/(DEFICIT) FOR THE YEAR		303,033	351,656
Reconciliation of Net Surplus/(Deficit) for the year			
Voted Funds		13,722	5,349
Annual appropriation		13,722	5,349
Departmental revenue and NRF Receipts	13	289,311	346,307
SURPLUS/(DEFICIT) FOR THE YEAR		303,033	351,656
-			

Prior year amount restated in line with Modified Cash Standard requirements.

DepartmentsI revenue R15 897 million to R346 307 million Goods & Services R169 thousand to Transfers and Subsidies

#### STATEMENT OF FINANCIAL POSITION as at 31 March 2019

ASSETS	Note	2018/19 R'000	2017/18 R'000
Current Assets Cash an cash equivalents Receivables	9 11	<b>23,625</b> 20,682 2,943	<b>6,548</b> 6,119 429
Non-Current Assets Receivables	11	<b>2</b>	<b>13</b> 13
TOTAL ASSETS		23,627	6,561
LIABILITIES			
Current Liabilities Voted funds to be surrendered to the Revenue Fund		23,396	6,253
	12	13,722	5,349
Departmental revenue and NRF Receipts to be		9,245	36
surrendered to the Revenue Fund	13		
Payables	14	429	868
TOTAL LIABILITIES		23,396	6,253
NET ASSETS		231	308
Represented by:			
Recoverable revenue		231	308
TOTAL		231	308



#### STATEMENT OF CHANGES IN NET ASSETS as at 31 March 2019

NET ASSETS	Note	2018/19 R'000	2017/18 R'000
Recoverable revenue			
Opening balance		308	281
Transfers		(77)	27
Irrecoverable amounts written off	6.1	-51	-
Debts recovered (included in departmental receipts)		-190	-174
Debts raised		164	201
Closing balance		231	308
TOTAL		231	308



#### CASH FLOW STATEMENT as at 31 March 2019

	Note	2018/19 R'000	2017/18 R'000
CASH FLOWS FROM OPERATING ACTIVITIES	Note	K 000	K 000
Receipts		751,680	779,216
Annual appropriated funds received	1	460,872	430,931
Statutory appropriated funds received	2	1,978	1,978
Departmental revenue received	3	1,376	1,153
Interest received	3.2	287,454	345,154
Net (increase)/ decrease in working capital		(2,942)	784
Surrendered to Revenue Fund		(285,451)	(362,218
Current payments		(432,116)	(393,701
Payments for financial assets		(110)	(20,018
Transfers and subsidies paid		(10,281)	(7,111
Net cash flow available from operating activities	15	20,780	(3,048
CASH FLOWS FROM INVESTING ACTIVITIES			
Payments for capital assets	8	(6,621)	(6,730
Proceeds from sale of capital assets	3.3	481	-
Net cash flows from investing activities		(6,140)	(6,730
CASH FLOWS FROM FINANCING ACTIVITIES			
Increase/ (decrease) in net assets		(77)	27
Net cash flows from financing activities		(77)	27
Net increase/ (decrease) in cash and cash equivalents		14,563	(9,751
Cash and cash equivalents at beginning of period		6,119	15,870
Cash and cash equivalents at end of period	16	20,682	6,119



#### ACCOUNTING POLICIES

#### for the year ended 31 March 2019

#### Summary of significant accounting policies

The financial statements have been prepared in accordance with the following policies, which have been applied consistently in all material aspects, unless otherwise indicated. Management has concluded that the financial statements present fairly the department's primary and secondary information.

The historical cost convention has been used, except where otherwise indicated. Management has used assessments and estimates in preparing the annual financial statements. These are based on the best information available at the time of preparation.

Where appropriate and meaningful, additional information has been disclosed to enhance the usefulness of the financial statements and to comply with the statutory requirements of the Public Finance Management Act (PFMA), Act 1 of 1999 (as amended by Act 29 of 1999), and the Treasury Regulations issued in terms of the PFMA and the annual Division of Revenue Act.

1	Basis of preparation
	The financial statements have been prepared in accordance with the Modified Cash Standard.
2	Going concern
	The financial statements have been prepared on a going concern basis.
3	Presentation currency
	Amounts have been presented in the currency of the South African Rand (R) which is also the functional currency of the department.
4	Rounding
	Unless otherwise stated financial figures have been rounded to the nearest one thousand Rand (R'000).
5	Foreign currency translation
	Cash flows arising from foreign currency transactions are translated into South African rands using the spot exchange rates prevailing at the date of payment / receipt.
6	Comparative information
6.1	Prior period comparative information
	Prior period comparative information has been presented in the current year's financial statements. Where necessary figures included in the prior period financial statements have
	been reclassified to ensure that the format in which the information is presented is consistent with the format of the current year's financial statements.
6.2	Current year comparison with budget
	A comparison between the approved, final budget and actual amounts for each programme and economic classification is included in the appropriation statement.



#### ACCOUNTING POLICIES

7	Revenue					
7.1	Appropriated funds					
	Appropriated funds comprises of departmental allocations as well as direct charges against the revenue fund (i.e. statutory appropriation).					
	Appropriated funds are recognised in the statement of financial performance on the date appropriation becomes effective. Adjustments made in terms of the adjustments budget proce are recognised in the statement of financial performance on the date the adjustments become ffective.					
	The net amount of any appropriated funds due to / from the relevant revenue fund at th reporting date is recognised as a payable / receivable in the statement of financial position.					
7.2	Departmental revenue					
	Departmental revenue is recognised in the statement of financial performance when received and is subsequently paid into the relevant revenue fund, unless stated otherwise.					
	Any amount owing to the relevant revenue fund at the reporting date is recognised as a payable in the statement of financial position.					
8	Expenditure					
8.1	Compensation of employees					
8.1.1	Salaries and wages					
	Salaries and wages are recognised in the statement of financial performance on the date of payment.					
8.1.2	Social contributions					
	Social contributions made by the department in respect of current employees are recognised in the statement of financial performance on the date of payment.					
	Social contributions made by the department in respect of ex-employees are classified as transfers to households in the statement of financial performance on the date of payment.					
8.2	Other expenditure					
	Other expenditure (such as goods and services, transfers and subsidies and payments for capital assets) is recognised in the statement of financial performance on the date of payment. The expense is classified as a capital expense if the total consideration paid is more than the capitalisation threshold.					
8.3	Accruals and payables not recognised					
	Accruals and payables not recognised are recorded in the notes to the financial statements when the goods are received or, in the case of services, when they are rendered to the department or in the case of transfers and subsidies when they are due and payable. Accruals and payables not recognised are measured at cost.					

#### **ACCOUNTING POLICIES**

8.4	Leases					
8.4.1	Operating leases					
	Operating lease payments made during the reporting period are recognised as current expenditure in the statement of financial performance on the date of payment.					
	The operating lease commitments are recorded in the notes to the financial statements. Where the lease contract term has expired, and the lease continues on a month to month rental basis, the department records a potential commitment to the lease based on previous practice and other objective evidence regarding the lease renewal that is available at the time of approving the financial statements.					
8.4.2	Finance leases					
	Finance lease payments made during the reporting period are recognised as capital expenditure in the statement of financial performance on the date of payment.					
	The finance lease commitments are recorded in the notes to the financial statements and are not apportioned between the capital and interest portions.					
	Finance lease assets acquired at the end of the lease term are recorded and measured at the lower of:					
	cost, being the fair value of the asset; or					
	• the sum of the minimum lease payments made, including any payments made to acquire ownership at the end of the lease term, excluding interest.					
9	Cash and cash equivalents					
	Cash and cash equivalents are stated at cost in the statement of financial position.					
	For the purposes of the cash flow statement, cash and cash equivalents comprise cash on hand, deposits held, other short-term highly liquid investments and bank overdrafts.					
10	Prepayments and advances					
	Prepayments and advances are recognised in the statement of financial position when the department receives or disburses the cash.					
	Prepayments and advances are initially and subsequently measured at cost.					
11	Loans and receivables					
	Loans and receivables are recognised in the statement of financial position at cost plus accrued interest, where interest is charged, less amounts already settled or written-off. Write-offs are made according to the department's write-off policy.					



#### ACCOUNTING POLICIES

12	Financial assets				
12.1	Financial assets (not covered elsewhere)				
	A financial asset is recognised initially at its cost plus transaction costs that are directly attributable to the acquisition or issue of the financial.				
	At the reporting date, a department shall measure its financial assets at cost, less amounts already settled or written-off, except for recognised loans and receivables, which are measured at cost plus accrued interest, where interest is charged, less amounts already settled or written-off.				
13.	Payables				
	Loans and payables are recognised in the statement of financial position at cost.				
14	Capital Assets				
14.1	Movable capital assets				
	Movable capital assets are initially recorded in the notes to the financial statements at cost. Movable capital assets acquired through a non-exchange transaction is measured at fair value as at the date of acquisition.				
	Where the cost of movable capital assets cannot be determined reliably, the movable capital assets are measured at fair value and where fair value cannot be determined; the movable assets are measured at R1.				
	All assets acquired prior to 1 April 2002 (or a later date as approved by the OAG) may be recorded at R1.				
	Movable capital assets are subsequently carried at cost and are not subject to depreciation or impairment.				
14.2	Intangible assets				
	Intangible assets are initially recorded in the notes to the financial statements at cost. Intangible assets acquired through a non-exchange transaction are measured at fair value as at the date of acquisition.				
	Internally generated intangible assets are recorded in the notes to the financial statements when the department commences the development phase of the project.				
	Where the cost of intangible assets cannot be determined reliably, the intangible capital assets are measured at fair value and where fair value cannot be determined; the intangible assets are measured at R1. All assets acquired prior to 1 April 2002 (or a later date as approved by the OAG) may be recorded at R1.				
	Intangible assets are subsequently carried at cost and are not subject to depreciation or impairment.				
	Subsequent expenditure that is of a capital nature is added to the cost of the asset at the end of the capital project unless the intangible asset is recorded by another department/entity in which case the completed project costs are transferred to that department.				



#### ACCOUNTING POLICIES

15.	Provisions and Contingents				
15.1	Provisions				
	Provisions are recorded in the notes to the financial statements when there is a present legal or constructive obligation to forfeit economic benefits as a result of events in the past and it is probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation and a reliable estimate of the obligation can be made. The provision is measured as the best estimate of the funds required to settle the present obligation at the reporting date.				
15.2	Contingent liabilities				
	Contingent liabilities are recorded in the notes to the financial statements when there is a possible obligation that arises from past events, and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not within the control of the department or when there is a present obligation that is not recognised because it is not probable that an outflow of resources will be required to settle the obligation or the amount of the obligation cannot be measured reliably.				
15.3	Contingent assets				
	Contingent assets are recorded in the notes to the financial statements when a possible asset arises from past events, and whose existence will be confirmed by the occurrence or non- occurrence of one or more uncertain future events not within the control of the department.				
15.4	Commitments				
	Commitments (other than for transfers and subsidies) are recorded at cost in the notes to the financial statements when there is a contractual arrangement or an approval by management in a manner that raises a valid expectation that the department will discharge its responsibilities thereby incurring future expenditure that will result in the outflow of cash.				
16	Fruitless and wasteful expenditure				
	Fruitless and wasteful expenditure is recorded in the notes to the financial statements when confirmed. The amount recorded is equal to the total value of the fruitless and or wasteful expenditure incurred.				
	Fruitless and wasteful expenditure is removed from the notes to the financial statements when it is resolved or transferred to receivables for recovery.				
	Fruitless and wasteful expenditure receivables are measured at the amount that is expected to be recoverable and are de-recognised when settled or subsequently written-off as irrecoverable.				
17	Irregular expenditure				
	Irregular expenditure is recorded in the notes to the financial statements when confirmed. The amount recorded is equal to the value of the irregular expenditure incurred unless it is impracticable to determine, in which case reasons therefor are provided in the note. Irregular expenditure is removed from the note when it is either condoned by the relevant authority, transferred to receivables for recovery or not condoned and is not recoverable. Irregular expenditure receivables are measured at the amount that is expected to be recoverable and are de-recognised when settled or subsequently written-off as irrecoverable.				

#### ACCOUNTING POLICIES

18 Changes in accounting policies, accounting estimates and errors						
	Changes in accounting policies that are effected by management have been applied retrospectively in accordance with MCS requirements, except to the extent that it is impracticable to determine the period-specific effects or the cumulative effect of the change in policy. In such instances the department shall restate the opening balances of assets, liabilities and net assets for the earliest period for which retrospective restatement is practicable. Changes in accounting estimates are applied prospectively in accordance with MCS requirements.					
	Correction of errors is applied retrospectively in the period in which the error has occurred in accordance with MCS requirements, except to the extent that it is impracticable to determine the period-specific effects or the cumulative effect of the error. In such cases the department shall restate the opening balances of assets, liabilities and net assets for the earliest period for which retrospective restatement is practicable.					
19	Events after the reporting date					
	Events after the reporting date that are classified as adjusting events have been accounted for in the financial statements. The events after the reporting date that are classified as non- adjusting events after the reporting date have been disclosed in the notes to the financial statements.					
20	20 Recoverable revenue					
	Amounts are recognised as recoverable revenue when a payment made in a previous financial year becomes recoverable from a debtor in the current financial year. Amounts are either transferred to the National/Provincial Revenue Fund when recovered or are transferred to the statement of financial performance when written-off.					
21	Related party transactions					
	A related party transaction is a transfer of resources, services or obligations between the reporting entity and a related party. Related party transactions within the MEC's portfolio are recorded in the notes to the financial statements when the transaction is not at arm's length.					
1						
	Key management personnel are those persons having the authority and responsibility for planning, directing and controlling the activities of the department. The number of individuals and their full compensation is recorded in the notes to the financial statements.					
22	planning, directing and controlling the activities of the department. The number of individuals					

#### NOTES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2019

1

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3

1.1 Annual Appropriation	2018/19 Funds not			2017/18	
Programmes	Final Appropriation R'000	Actual Funds Received R'000		Final Appropriation R'000	Appropriation Received R'000
Administration	174,222	174,222	-	162,847	162,847
Sustainable Resource Management	83,538	83,538	-	88,025	88,025
Assets, Liabilities & SCM	63,156	63,156	-	94,807	94,807
Financial Governance	139,956	139,956	-	85,252	85,252
Total	460,872	460,872	-	430,931	430,931
Statutory Appropriation			2018/19 R'000	2017/18 R'000	
Statutory Appropriation Members Remuneration			1,978	1 070	
			1,978	<u>1,978</u> <b>1,978</b>	
			1,570	1,970	:
Actual Statutory Appropriation received			1,978	1,978	:
		Note	2018/19 R'000	2017/18 R'000	
Departmental Revenue					
Sales of goods and services other than capital assets		3.1	447	444	
Interest, dividends and rent on land		3.2	287,454	345,154	
Sales of capital assets		3.3	481	-	
Transactions in financial assets and liabilities		3.4	929	709	
Total revenue collected			289,311	346,307	-
Less: Own revenue included in appropriation		13			
Departmental revenue collected			289,311	346,307	

Prior year "Own revenue included in appropriation" amount restated from R330 410 to R0 in line with MCS (Modified Cash Standard)

3.1	Sales of goods and services other than capital assets	Note 3	2018/19 R'000	2017/18 R'000
	Sales of goods and services produced by the department		439	443
	Sales by market establishment		93	93
	Other sales		346	350
	Sales of scrap, waste and other used current goods		8	1
	Total		447	444
		Note	2018/19 R'000	2017/18 R'000
3.2	Interest, dividends and rent on land	3		
	Interest		287,454	345,154
	Total		287,454	345,154

#### NOTES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2019

3.3	Sales of capital assets Tangible assets Machinery and equipment	<b>Note</b> 3 26	2018/19 R'000 481 481	2017/18 R'000 - -
	Total		481	-
3.4	Transactions in financial assets and liabilities Other Receipts including Recoverable Revenue Total	Note 3	2018/19 R'000 929 929	2017/18 R'000 709 709
		Note	2018/19 R'000	2017/18 R'000
	pensation of Employees			
4.1	Salaries and wages			
	Basic salary		206,863	198,337
	Performance award		4,515	3,807
	Service Based		198	190
	Compensative/circumstantial Periodic payments		745	2,115 140
	Other non-pensionable allowances		43,915	42,161
	Total		256,236	246,750
			2018/19	2017/18
		Note	R'000	R'000
4.2	Social Contributions			
	Employer contributions Pension		06 170	25 252
	Medical		26,178 8,147	25,352 7,501
	Bargaining council		39	37
	Total		34,364	32,890
	Total compensation of employees		290,600	279,640
	Average number of employees		481	469



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### NOTES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2019

		Note	2018/19 R'000	2017/18 R'000
Good	ds and services			
Admi	inistrative fees		4,419	4,857
Adve	rtising		888	868
Mino	r assets	5.1	527	435
Cate	ring		1,444	1,200
Com	munication		3,832	4,386
Com	puter services	5.2	41,983	30,742
	ultants: Business and advisory services		26,824	15,297
	l services		1,049	666
-	ractors		158	826
	icy and support / outsourced services		-	241
-	t cost – external	5.3	4,540	4,499
	services	0.0	2,049	1,781
	umables	5.4	4,197	5,230
-	ating leases	0.4	15,387	13,808
•	erty payments	5.5	10,631	9,244
•	al and hiring	0.0	2,796	5,244 684
	-		2,790	29
	sport provided as part of the departmental activities I and subsistence	5.6		
		5.0	14,533	13,421
	ies and facilities		2,013	1,763
	ing and development	<b>- -</b>	3,219	2,822
Othe Tota	r operating expenditure	5.7	<u>955</u> <b>141,516</b>	1,093 <b>113,892</b>
0	year Property Payments amount has been reduced by R 14 178 to: perating Lease: R 13 808 ontractors R 201			
Tr	ansfers and Subsidies: Provinces and municipalities R 169		2018/19	2017/18
		Note	R'000	R'000
5.1	Minor assets	5		
	Tangible assets		527	435
	Machinery and equipment		527	435
	Total		527	435
			2018/19	2017/18
		Note	R'000	R'000
5.2	Computer services	5		
	SITA computer services		27,541	10,740
	External computer service providers		14,442	20,002
	Total		41,983	30,742
			2018/19	2017/18
		Note	R'000	R'000
5.3	Audit cost – external	5		
	Regularity audits		4,540	4,499

Regularity audits **Total** 

4,499

4,540

### NOTES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2019

	Note	2018/19 R'000	2017/18 R'000
5.4 Consumables	5		
Consumable supplies		1,530	1,645
Uniform and clothing		168	4
Household supplies		858	1,018
Building material and supplies		47	203
Communication accessories		59	5
IT consumables		257	84
Other consumables		141	331
Stationery, printing and office supplies		2,667	3,585
Total		4,197	5,230
	<b>N</b> (	2018/19	2017/18
	Note	R'000	R'000
5.5 Property payments	5	0.504	0.000
Municipal services		2,564	2,326
Property maintenance and repairs		1,123	416
Other		6,944	6,502
Total		10,631	9,244
Operating Lease: R 13 808 Contractors R 201 Transfers and Subsidies: Provinces and municipalities R 1	69		
	Note	2018/19 R'000	2017/18 R'000
5.6 Travel and subsistence	<b>Note</b> 5	R'000	
Local		<b>R'000</b> 14,010	<b>R'000</b> 13,024
Local Foreign		R'000	R'000
Local		<b>R'000</b> 14,010	<b>R'000</b> 13,024
Local Foreign		<b>R'000</b> 14,010 523	<b>R'000</b> 13,024 397
Local Foreign		<b>R'000</b> 14,010 523 <b>14,533</b>	<b>R'000</b> 13,024 <u>397</u> <b>13,421</b>
Local Foreign	5	R'000 14,010 523 14,533 2018/19	R'000 13,024 397 13,421 2017/18
Local Foreign <b>Total</b>	5 <i>Note</i> 5	R'000 14,010 523 14,533 2018/19	R'000 13,024 397 13,421 2017/18
Local Foreign Total 5.7 Other operating expenditure	5 <i>Note</i> 5	R'000 14,010 523 14,533 2018/19 R'000	R'000 13,024 397 13,421 2017/18 R'000
Local Foreign <b>Total</b> 5.7 Other operating expenditure Professional bodies, membership and subscription fees	5 <i>Note</i> 5	R'000 14,010 523 14,533 2018/19 R'000 391	R'000 13,024 397 13,421 2017/18 R'000 154
Local Foreign <b>Total</b> 5.7 Other operating expenditure Professional bodies, membership and subscription fees Resettlement costs	5 <i>Note</i> 5	R'000 14,010 523 14,533 2018/19 R'000 391 33	<b>R'000</b> 13,024 397 <b>13,421</b> <b>2017/18</b> <b>R'000</b> 154 295
Local Foreign <b>Total</b> 5.7 Other operating expenditure Professional bodies, membership and subscription fees Resettlement costs Other	5 <i>Note</i> 5	R'000 14,010 523 14,533 2018/19 R'000 391 33 531	<b>R'000</b> 13,024 <u>397</u> <b>13,421</b> <b>2017/18</b> <b>R'000</b> 154 295 644
Local Foreign <b>Total</b> 5.7 Other operating expenditure Professional bodies, membership and subscription fees Resettlement costs Other <b>Total</b>	5 <i>Note</i> 5	R'000 14,010 523 14,533 2018/19 R'000 391 33 531 955	<b>R'000</b> 13,024 397 <b>13,421</b> <b>2017/18</b> <b>R'000</b> 154 295 644 <b>1,093</b>
Local Foreign Total 5.7 Other operating expenditure Professional bodies, membership and subscription fees Resettlement costs Other Total 5 Payments for financial assets	5 <i>Note</i> 5	R'000 14,010 523 14,533 2018/19 R'000 391 33 531 955 2018/19	R'000 13,024 397 13,421 2017/18 R'000 154 295 644 1,093 2017/18 R'000
Local Foreign Total 5.7 Other operating expenditure Professional bodies, membership and subscription fees Resettlement costs Other Total 5 Payments for financial assets Extension of loans for policy purposes	5 Note 5	R'000 14,010 523 14,533 2018/19 R'000 391 33 531 955 2018/19 R'000	R'000 13,024 397 13,421 2017/18 R'000 154 295 644 1,093 2017/18 R'000 20,000
Local Foreign Total 5.7 Other operating expenditure Professional bodies, membership and subscription fees Resettlement costs Other Total 5 Payments for financial assets	5 <i>Note</i> 5	R'000 14,010 523 14,533 2018/19 R'000 391 33 531 955 2018/19	R'000 13,024 397 13,421 2017/18 R'000 154 295 644 1,093 2017/18 R'000

### NOTES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2019

6.1 Debts written off Nature of debts written off	<b>Note</b> 6	2018/19 R'000	2017/18 R'000
Recoverable revenue written off		40	
Laptop		13	-
Salary Related		35	-
Cellphone	-	3	-
<b>Total</b> Other debt written off	-	51	-
Salary related	_	59	18
Total	-	59	18
Total debt written off	-	110	18
		2018/19	2017/18
	Note	R'000	R'000
Transfers and Subsidies			
Provinces and municipalities	29	447	172
Households	ANNEXURE 1B	9,834	7,108
Total	=	10,281	7,280

Prior year Provinces and Municipalities amount increased by R 169 from Goods and Services:

	Note	2018/19 R'000	2017/18 R'000
8 Expenditure for capital assets			
Tangible assets		6,621	6,730
Machinery and equipment	26	6,621	6,730
Total		6,621	6,730

### 8.1 Analysis of funds utilised to acquire capital assets - 2018/19

		Aid			
	Voted Funds R'000	assistance R'000	TOTAL R'000		
Tangible assets	6,621	-	6,621		
Machinery and equipment	6,621	-	6,621		
Total	6,621	-	6,621		

### 8.2 Analysis of funds utilised to acquire capital assets - 2017/18

		Aid	
	Voted Funds R'000	assistance R'000	TOTAL R'000
Tangible assets	6,730	-	6,730
Machinery and equipment	6,730	-	6,730
Total	6,730	-	6,730



### NOTES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2019

8.3	Finance lease expenditure included in Expenditure for capital assets Tangible assets	2018/19 R'000	2017/18 R'000
	Machinery and equipment	231	205
	Total	231	205
	Note	2018/19 R'000	2017/18 R'000
Cash	and Cash Equivalents		
Conse	blidated Paymaster General Account	20,682	6,119
Total		20,682	6,119

### 10 Prepayments and Advances

9

### 10.1 Prepayments (Expensed)

	Balance as at 1 April 2018 R'000	Less: Received in the current year R'000	Add/Less: Other R'000	Add: Current Year prepayment s R'000	Amount as at 31 March 2019 R'000
Listed by economic classification					
Goods and services	717	(717)	-	879	879
Total	717	(717)	-	879	879

Prepayments are in repsect of Rental, Licences and Maintenance renewals

		'Balance as at 1 April 2017	Less: Received in the current year	Add/Less: Other	Add: Current Year prepayment s	Amount as at 31 March 2018		
	Prepayments (Expensed)	R'000	R'000	R'000	R'000	R'000		
	Listed by economic classification							
	Goods and services	1,164	(1,164)	-		717		
	Total	1,164	(1,164)		717	717		
				2018/19			2017/18	
			Current	Non-current	Total	Current	Non-current	Total
	Note		R'000	R'000	R'000	R'000	R'000	R'000
11	Receivables							
	Staff debt 11.1		283	2	285	281	13	294
	Other receivables 11.2		2,660	-	2,660	148	-	148
	Total		2,943	2	2,945	429	13	442

### NOTES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2019

11.1 Staff debt	<b>Note</b> 11	2018/19 R'000	2017/18 R'000
Loss of Official Laptop		182	251
Overpayment on Salary		11	18
Cell Phone Debts		47	21
Tax Debt		16	3
Leave without pay		28	-
Other		1	1
Total		285	294
	Note	2018/19 R'000	2017/18 R'000
11.2 Other receivables	11	0 507	4.4.4
Overpayment On Salary		2,597	144
Other		63	4
Total		2,660	148

2 Debts to the value of R143 thousand have not been raised as the investigation was not finalised as at 31 March 2019.

Note	2018/19 R'000	2017/18 R'000
12 Voted Funds to be Surrendered to the Revenue Fund		
Opening balance	5,349	14,089
Transfer from statement of financial performance (as restated)	13,722	5,349
Paid during the year	(5,349)	(14,089)
Closing balance	13,722	5,349
Note	2018/19 R'000	2017/18 R'000
13 Departmental revenue and NRF Receipts to be surrendered to the Revenu	e Fund	
Opening balance	36	1,858
Transfer from Statement of Financial Performance (as restated)	289,311	346,307
Own revenue included in appropriation	-	-
Paid during the year	(280,102)	(348,129)
Closing balance	9,245	36

Prior year "Own revenue included in appropriation" amount restated from R330 410 to R0 in line with MCS (Modified Cash Standard)



### NOTES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2019

			Note	2018/19 R'000	2017/18 R'000
14	Payables - current Advances received		14.1	429	564
	Other payables		14.2		304
	Total			429	868
	14.1 Advances received		<b>Note</b> 14	2018/19 R'000	2017/18 R'000
	Other institutions		Annex 5	429	564
	Total			429	<u>564</u>
	14.2 Other payables		<b>Note</b> 14	2018/19 R'000	2017/18 R'000
	Sal: Income Tax			-	296
	Sal: Pension Fund			<u> </u>	8
	Total			<u> </u>	304
15	Net cash flow available from opera	ting activitias	Note	2018/19 R'000	2017/18 R'000
15	Net surplus/(deficit) as per Statement of	-		303,033	351,656
	Add back non cash/cash movements r			(282,253)	(354,704)
	(Increase)/decrease in receivables	ont		(2,503)	171
	Increase/(decrease) in payables – curre Proceeds from sale of capital assets	ent		(439) (481)	613
	Expenditure on capital assets			6,621	6,730
	Surrenders to Revenue Fund			(285,451)	(362,218)
	Net cash flow generated by operati	ng activities		20,780	(3,048)
			Note	2018/19 R'000	2017/18 R'000
16	Reconciliation of cash and cash equ Consolidated Paymaster General acco		OSES	20,682	6.119
	Total			20,682	6,119
			Note	2018/19 R'000	2017/18 R'000
17	Contingent liabilities and contingen	nt assets			
	17.1 Contingent liabilities Liable to	Nature			
	Housing loan guarantees	Employees	Annex 2A	642	635
	Claims against the department		Annex 2B	251,755	78,138
	Intergovernmental payables (unc	onfirmed balances)	Annex 4	1,754	4,181
	Total			254,151	82,954
	Contingent assets			2018/19	2017/18
	Nature of contingent asset		Note	R'000	R'000
	Claims against a supplier			98,000	98,000
	Over- Utilisation of Cell Phones Total			<u>191</u> <b>98,191</b>	<u> </u>
					30,200

The supplier has lodged a counter claim against the department amounting to R250 million as disclosed in Annexure 2B

### NOTES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2019

2018/19 Note R'000	R'000
18 Commitments	
Current expenditure	
Approved and contracted 68,506	92,321
Approved but not yet contracted 34,132	-
102,638	92,321
Capital Expenditure	
Approved and contracted 368	130
368	130
Total Commitments 103,006	92,451

The department has entered into contracts with SITA which will end in 2023, IBM in 2021, GTAC in 2021 and Combined Sytems in 2020

The Department has a contract with a forensic audit firm to provide evidence in disciplinary hearings of municipalities who illegally invested money and the commitment cannot be quantified.

19       Accruals and payables not recognised         19.1       Accruals         Listed by economic classification       30 days       30+ days       Total         Goods and services       13,259       -       13,259       22,744         Total       13,259       -       13,259       22,744         Listed by programme level       Note       R'000       1,853       4,180         Administration       3,621       7,168       3,621       7,168         Assets, Liabilities and Supply Chain Management       7,528       89       30+ days       13,259       22,744         19.2       Payables not recognised       257       11,307       7,528       89       30+ days       13,259       22,744         19.2       Payables not recognised       257       11,307       7,528       89       13,259       22,744         19.2       Payables not recognised       2017       1,812       13,259       22,744         19.2       Payables not recognised       13,259       13,259       1,812         Administration       30 days       30+ days       Total       Total       Total         Listed by programme level       Note       R'000       217       1,812 <th></th> <th></th> <th></th> <th></th> <th>2018/19 R'000</th> <th>2017/18 R'000</th>					2018/19 R'000	2017/18 R'000
19.1 Accruais       30 days       30+ days       Total       Total         Goods and services       13,259       -       13,259       22,744         Total       13,259       -       13,259       22,744         Listed by programme level       13,259       -       13,259       22,744         Administration       0.000       1,853       4,180       10,259       2017/18         Assets, Liabilities and Supply Chain Management       3,621       7,168       7,528       89         Total       257       11,307       7,528       89       30+ days       13,259       22,744         19.2 Payables not recognised       257       11,307       7,528       89       30+ days       13,259       22,744         19.2 Payables not recognised       21       7,7528       829       1,812       1812         Goods and services       42       787       829       1,812       1812         Listed by programme level       Note       Note       2018/19       2017/18       R'000         Administration       314       29       314       29       314       29       314       29       314       29       314       29       369       369 <th>19</th> <th>Accruals and payables not recognised</th> <th></th> <th></th> <th></th> <th></th>	19	Accruals and payables not recognised				
Goods and services Total         13,259         13,259         22,744           Total         13,259         -         13,259         22,744           Listed by programme level Administration         Note         R'000         R'000           Administration         3,621         7,168         R'000           Sustainable Resources Management         3,621         7,168           Assets, Liabilities and Supply Chain Management         257         11,307           Financial Governance         7,528         89           Total         13,259         22,744           19.2 Payables not recognised         13,259         22,744           Listed by economic classification Goods and services         30 days         30+ days         Total         Total           Listed by programme level Administration         30 days         30+ days         Total         R'000           Administration         2018/19         2017/18         R'000         R'000         217           Assets, Liabilities and Supply Chain Management         314         29         1,602         69           Total         123         69         1,602         69         69         69           Total         216         829         1,812						
Total13,259-13,25922,744Listed by programme level Administration Sustainable Resources Management Financial GovernanceNote2018/19 R'0002017/18 R'000Assets, Liabilities and Supply Chain Management Financial Governance3,621 2577,168 2577,168 25719.2 Payables not recognised Listed by economic classification Goods and services Total30 days 4230+ days 787TotalTotal19.2 Payables not recognised Listed by economic classification Goods and services Total30 days 4230+ days 		Listed by economic classification	30 days	30+ days	Total	Total
Listed by programme levelNote2018/192017/18Administration1,8534,180Sustainable Resources Management3,6217,168Assets, Liabilities and Supply Chain Management25711,307Financial Governance7,52889Total2014/192017/1819.2 Payables not recognised30 days30+ daysTotalListed by economic classification30 days30+ daysTotalGoods and services427878291,812Total427878291,812Listed by programme levelNoteR'000R'000Administration217114Sustainable Resources Management31429Assets, Liabilities and Supply Chain Management1751,600Financial Governance12369Total8291,812Indication8291,812Market Interaction217114Sustainable Resources Management31429Assets, Liabilities and Supply Chain Management1751,600Financial Governance12369Total8291,812Included in the above totals are the following:Note2018/19Confirmed balances with departmentsAnnex 458		Goods and services	13,259	-	13,259	22,744
Listed by programme levelNoteR'000R'000Administration1,8534,180Sustainable Resources Management3,6217,168Assets, Liabilities and Supply Chain Management25711,307Financial Governance7,52889Total13,25922,74419.2 Payables not recognisedListed by economic classification30 days30+ daysTotalGoods and services427878291,812Total427878291,812Listed by programme levelNoteR'0002017/18Administration21711429Assets, Liabilities and Supply Chain Management1751,600Financial Governance12369Total2018/192017/18Ricluded in the above totals are the following:NoteR'000Annex 458		Total	13,259	-	13,259	22,744
Administration1,8534,180Sustainable Resources Management3,6217,168Assets, Liabilities and Supply Chain Management25711,307Financial Governance7,52889Total13,25922,74419.2 Payables not recognisedListed by economic classification30 days30+ daysTotalGoods and services427878291,812Total427878291,812Isted by programme levelAdministration2017/18R'000Administration21711429Assets, Liabilities and Supply Chain Management31429Financial Governance1751,600Financial Governance12369Total8291,812Included in the above totals are the following:NoteR'000Confirmed balances with departmentsAnnex 458					2018/19	2017/18
Sustainable Resources Management3,6217,168Assets, Liabilities and Supply Chain Management25711,307Financial Governance7,52889Total13,25922,74419.2 Payables not recognised30 days30+ daysTotalListed by economic classification30 days30+ daysTotalGoods and services427878291,812Total427878291,812Listed by programme level427878291,812Administration2171142017/18R'000Sustainable Resources Management3142929Assets, Liabilities and Supply Chain Management1751,600Financial Governance12369829Total8291,812Included in the above totals are the following:Note2018/192017/18Confirmed balances with departmentsAnnex 458		Listed by programme level		Note	R'000	R'000
Assets, Liabilities and Supply Chain Management Financial Governance25711,307Total7,52889Total13,25922,74419.2 Payables not recognised Listed by economic classification Goods and services30 days30+ daysTotalTotalGoods and services427878291,812Total427878291,812Listed by programme level AdministrationNoteR'000217114Sustainable Resources Management Financial Governance3142931429Assets, Liabilities and Supply Chain Management Financial Governance1751,60012369Total2018/192017/188291,812Included in the above totals are the following: Confirmed balances with departmentsNoteR'000R'000Annex 458		Administration			1,853	4,180
Financial Governance7,52889Total13,25922,74419.2 Payables not recognised Listed by economic classification Goods and services30 days30+ daysTotalTotal30 days30+ daysTotalTotal427878291,812427878291,812427878291,812Listed by programme level Administration Sustainable Resources Management Financial GovernanceNote2018/19 R'0002017/18 R'000Assets, Liabilities and Supply Chain Management Financial Governance1751,600 12369Total2018/192017/18 R'0008291,812Included in the above totals are the following: Confirmed balances with departmentsNoteR'000 R'0002017/18 R'000		Sustainable Resources Management			3,621	7,168
Total13,25922,74419.2 Payables not recognised Listed by economic classification Goods and services30 days30+ daysTotalTotal427878291,812427878291,812427878291,812427878291,812427878291,812427878291,812427878291,812427878291,8124342787829447878291,8122018/192017/188'000Administration1751,600Assets, Liabilities and Supply Chain Management175Financial Governance123108291,812118291,8121111123691348291351,6001368291371,8121381,8121391,8121401,8121501,8121511,8121511,8121511,8121511,8121511,8121521,8121531,8121541,8121551,8121551,8121551,8121551,8121551,8121551,8121551,8121551,8121		Assets, Liabilities and Supply Chain Management			257	11,307
19.2 Payables not recognised Listed by economic classification Goods and services30 days30+ daysTotalTotalGoods and services427878291,812Total427878291,812427878291,812427878291,812427878291,812427878291,812427878291,812427878291,812427878291,81243427878291,81244588		Financial Governance			7,528	89
Listed by economic classification Goods and services30 days30+ daysTotalTotalGoods and services427878291,812Total427878291,812Listed by programme levelNoteR'000R'000Administration217114Sustainable Resources Management31429Assets, Liabilities and Supply Chain Management1751,600Financial Governance12369Total8291,812Included in the above totals are the following: Confirmed balances with departmentsNote2018/19 R'0002017/18 R'000		Total			13,259	22,744
Listed by programme levelNoteR'000R'000Administration217114Sustainable Resources Management31429Assets, Liabilities and Supply Chain Management1751,600Financial Governance12369Total8291,812Included in the above totals are the following:NoteR'000Confirmed balances with departmentsAnnex 458		Goods and services	42	787	829	1,812
Administration217114Sustainable Resources Management31429Assets, Liabilities and Supply Chain Management1751,600Financial Governance12369Total8291,812Included in the above totals are the following:NoteR'000Confirmed balances with departmentsAnnex 458					2018/19	2017/18
Administration217114Sustainable Resources Management31429Assets, Liabilities and Supply Chain Management1751,600Financial Governance12369Total8291,812Included in the above totals are the following:NoteR'000Confirmed balances with departmentsAnnex 458		Listed by programme level		Note	R'000	R'000
Assets, Liabilities and Supply Chain Management1751,600Financial Governance12369Total8291,812Included in the above totals are the following:NoteR'000Confirmed balances with departmentsAnnex 458					217	114
Financial Governance12369Total12369Included in the above totals are the following:Note2018/19Included balances with departmentsNoteR'000R'000Annex 458		Sustainable Resources Management			314	29
Total8291,812Included in the above totals are the following:NoteR'000Confirmed balances with departmentsAnnex 45		Assets, Liabilities and Supply Chain Management			175	1,600
Included in the above totals are the following:2018/192017/18Confirmed balances with departmentsAnnex 458		Financial Governance		_	123	69
Included in the above totals are the following:NoteR'000Confirmed balances with departmentsAnnex 458		Total		=	829	1,812
Confirmed balances with departments   Annex 4   5   8					2018/19	2017/18
		<u>Included</u> in the above totals are the following:		Note	R'000	R'000
Total58		Confirmed balances with departments		Annex 4		8
		Total		=	5	8

### NOTES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2019

		2018/19	2017/18
	Note	R'000	R'000
Employee benefits			
Leave entitlement		12,220	12,062
Service bonus		7,451	7,493
Performance awards		4,356	4,173
Capped leave commitments		32,984	33,603
Other		444	198
Total		57,455	57,528
	Leave entitlement Service bonus Performance awards Capped leave commitments Other	Employee benefits Leave entitlement Service bonus Performance awards Capped leave commitments Other	NoteR'000Employee benefits12,220Leave entitlement12,220Service bonus7,451Performance awards4,356Capped leave commitments32,984Other444

The leave entitlement is net of negative leave of R190 thousand due to some employees utilising their new leave cycle (1 January 2019- 31 December 2019) credits in excess of the leave days accrued to them as at 31 March 2019.

Included in other employee benefits is an amount in relation to long service awards.

Leaves captured after 31 March 2019 - R51 thousand has been factored into the leave entitlement amount

### 21 Lease commitments

### 21.1 Operating leases

2018/19	Specialised military assets	Land	Buildings and other fixed structures	Machinery and equipment	Total
	R'000	R'000	R'000	R'000	R'000
Not later than 1 year			- 18,054	-	18,054
Total lease commitments	-		- 18,054	-	18,054
2017/18	Specialised military assets R'000	Land R'000	Buildings and other fixed structures R'000	Machinery and equipment R'000	Total R'000
Not later than 1 year	-		- 15,048		15,048
Total lease commitments	-		- 15,048	-	15,048

The lease contract has expired and the department does not intend to vacate the building within the next 12 months. A potential commitment for 12 months has been raised based on past practices.

### 21.2 Finance leases

2018/19	Specialised military assets	Land	Buildings and other fixed structures	Machinery and equipment	Total
	R'000	R'000	R'000	R'000	R'000
Not later than 1 year	-			180	180
Later than 1 year and not later than 5 years	-			35	35
Total lease commitments	-			215	215
2017/18	Specialised military assets	Land	Buildings and other fixed structures	Machinery and equipment	Total
	R'000	R'000	R'000	R'000	R'000
Not later than 1 year	-			138	138
Later than 1 year and not later the	e -			45	45
Total lease commitments	-			183	183

The department participates in RT -15 of 2016 transversal contract and the amount of commitment cannot be quantified as there is no fixed monthly cost



### NOTES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2019

			Note	2018/19 R'000	2017/18 R'000
22	•	ular expenditure			
	22.1	Reconciliation of irregular exp	penditure		
		Opening balance	····	171	-
		Add: Irregular expenditure - relat Less: Prior year amounts condo		- (171)	171
		Irregular expenditure awaiting		-	171
			=		
		Analysis of awaiting condonat	tion per age classification		
		Current year	_		171
		Total	=		171
				2018/19	
	22.2	Details of irregular expenditu	re condoned	R'000	
		Incident	Condoned by (condoning authority)		
		Non- compliance with SCM	Provincial Accountant General's Office	171	
		Processes	_		
		Total	=	171	
	22.3	Details of irregular expenditu	re under determination or investigation (no	2018/19 R'000	
	22.3	Incident	e under determination of investigation (no	K 000	
			The matter has been referred to the Labour	3,186	
		previous years	Court of South Africa for the determination		
			on the irregularity of these payments and/or		
			ordering the repayment of these amounts		
			Court Case Number: JR25/4/18		
		Total	=	3,186	
				2018/19	2017/18
23		less and wasteful expenditure		R'000	R'000
	23.1	Reconciliation of fruitless and	wasteful expenditure		
		Opening balance Fruitless and wasteful expenditur	ro relating to prior year	- 101	-
		Fruitless and wasteful expenditur		9	-
		Closing balance		110	-
	<u></u>		=		
	23.2	Analysis of awaiting resolution Current	n per economic classification	110	_
		Total	-	110	-
			=		
	23.3	Analysis of Current year's (rela	ating to current & prior years) fruitless and		

23.3 Analysis of Current year's (relating to current & prior years) fruitless and wasteful expenditure

n a oto i ai o n p o i ai tai o		2010/19
Incident	Disciplinary steps taken/criminal	R'000
Interest paid to Supplier	Under Investigation	9
Non Completion of E- learning	Letters of recovery written to relevant	101
Course Total	departments/entities	110
	-	

2010/10



### NOTES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2019

	Note	2018/19 R'000	2017/18 R'000
Related party transactions			
In kind goods and services provided/received			
Provided in kind			
Provincial Treasury renders transversal functions in relation to Audit			
Committees to all provincial departments, excluding the Provincial			
Legislature.			
Department of Education		580	602
Department of Social Development		385	354
Office of the Premier		315	354
Department of Public Works		682	662
CoGHSTA		394	430
Department of Sport, Arts & Culture		394	386
Department of Health		633	640
Department of Safety, Security & Liaison		400	366
Deapartment of Agriculrure		565	617
Department of Economic Development, Environment & Tourism		356	369
Department of Transport		350	368
Provincial Treasury renders transversal functions in relation to Internal			
Audit Services to all all provincial departments, excluding the			
Provincial Legislature.			
Department of Education		6,110	6,373
Department of Social Development		2,494	3,624
Office of the Premier		2,323	1,777
Department of Public Works		5,384	3,571
CoGHSTA		3,373	3,138
Department of Sport, Arts & Culture		2,093	2,324
Department of Health		4,760	4,072
Department of Safety, Security & Liaison		1,967	1,719
Deapartment of Agriculrure		3,310	2,984
Department of Economic Development, Environment & Tourism		1,885	2,201
Department of Transport		4,267	3,161
Privincial Treasury renderes services to Departments			
Department of Education		376	470
Department of Sport, Arts & Culture		179	-
Received in kind			
Provincial Treasury received a service from Departments			
Department of Education		-	1,371
Total		43,575	41,933
			-,•



### NOTES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2019

### List related party relationships

- 1. Provincial Treasury has a related party relationship with the Department of Public Works, Roads & Infrastructure as Provincial Treasury is making use of the following government owned buildings rental free, 46 Hans Van Rensburg in Polokwane, the Tender Advice Centres at Giyani Government Complex in Mopani and at the Thoyandou Government Complex in Vhembe.
- 2. Provincial Treasury is related to all the government departments in Limpopo because we are under common control of the Legislature
- 3. Provincial Treasury paid the cost to implement the Asset Management System BAUD in all Provincial departments, however the cost cannot be quantified in terms of each department.
- 4. Provincial Treasury rendered support to a number of Municipalities, Public Entities and departments in the province, however the cost cannot be quantified.
- Provincial Treasury has appointed the Government Technical Advisory Centre (GTAC) to assit infrastructure departments and municipalities in the province, however the cost cannot be quantified in terms of each department
- 6. Provincial Treasury has procured a provincial Risk Management Software which will be used by all Provincial departments at no cost
- 7. Limpopo Provincial Treasury seconded officials to Department of Sports, Arts and Culture and Department of Education

05		No. of	2018/19 R'000	2017/18 R'000
25	Key management personnel	Individuals		
	Political office bearers	1	1 978	1 978
	Officials:			
	Level 15 to 16	5	6 092	10 732
	Level 14	12	13 460	15 804
	Level 13	8	8 952	-
	Family members of key management personnel	1	349	325
	Total	_	30 831	28 839

### 26 Movable Tangible Capital Assets

MOVEMENT IN MOVABLE TANGIBLE CAPITAL ASSETS PER ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2019

	Opening balance R'000	Value adjustments R'000	Additions R'000	Disposals R'000	Closing balance R'000
MACHINERY AND EQUIPMENT	48 500	-	6 421	5 100	49 821
Transport assets	8 952	-	1 911	1 393	9 470
Computer equipment	28 691	-	3 126	3 264	28 553
Furniture and office equipment	5 410	-	1 107	150	6 367
Other machinery and equipment	5 447	-	277	293	5 431
TOTAL MOVABLE TANGIBLE	48 500	-	6 421	5 100	49 821

	Number	Value
Included in the above total of the movable tangible capital assets per the asset		
register are assets that are under investigation:		R'000
Machinery and equipment	54	1 029



### NOTES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2019

Additions

26.1 ADDITIONS TO MOVABLE TANGIBLE CAPITAL ASSETS PER ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2019

	Cash	Non-cash	(Capital work- in-progress current costs and finance lease payments)	Received - current, not paid (Paid current year, received prior year	Total
	R'000	R'000	R'000	R'000	R'000
MACHINERY AND EQUIPMENT	6,621	31	(231)	-	6,421
Transport assets	1,911	-	-	-	1,911
Computer equipment	3,095	31	-	-	3,126
Furniture and office equipment	1,107	-	-	-	1,107
Other machinery and equipment	508	-	(231)	-	277
TOTAL ADDITIONS TO MOVABLE	6,621	31	(231)	-	6,421

### Disposals

26.2 DISPOSALS OF MOVABLE TANGIBLE CAPITAL ASSETS PER ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2019

	Sold for cash	Non-cash disposal	Total disposals	Cash received Actual
	R'000	R'000	R'000	R'000
MACHINERY AND EQUIPMENT	4,655	445	5,100	481
Transport assets	1,393	-	1,393	330
Computer equipment	2,819	445	3,264	145
Furniture and office equipment	150	-	150	1
Other machinery and equipment	293	-	293	5
TOTAL DISPOSAL OF MOVABLE TANGIBLE CAPITAL ASSETS	4,655	445	5,100	481

### 26.3 Movement for 2017/18

MOVEMENT IN MOVABLE TANGIBLE CAPITAL ASSETS PER ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2018

	Opening balance R'000	Prior period error R'000	Additions R'000	Disposals R'000	Closing balance R'000
MACHINERY AND EQUIPMENT	41,919	14	6,700	133	48,500
Transport assets	8,952	-	-	-	8,952
Computer equipment	14,626	8,210	5,855	-	28,691
Furniture and office equipment	14,013	(9,278)	808	133	5,410
Other machinery and equipment	4,328	1,082	37	-	5,447
TOTAL MOVABLE TANGIBLE CAPITAL ASSETS	41,919	14	6,700	133	48,500
26.3.1 Prior period error			Note		2017/18 R'000
Nature of prior period error					
					14
Assets previously not verified an floor and re-instated.	d disposed no	w found on the			14
Relating to 2017/18					-
Re-Alignment of Asset Categories	s as per SCOA	N .			8,196 (9,278)



1,082

### NOTES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2019

### 26.4 Minor assets

### MOVEMENT IN MINOR ASSETS PER THE ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2019

	Specialised military assets R'000	Intangible assets R'000	Heritage assets R'000	Machinery and equipment R'000	Biological assets R'000	Total R'000
Opening balance	-	-	-	8,929	-	8,929
Value adjustments	-	-	-	1,982	-	1,982
Additions	-	-	-	593	-	593
Disposals		-		857	<u> </u>	857
TOTAL MINOR ASSETS	-	-	-	10,647		10,647

	Specialised military assets	Intangible assets	Heritage assets	Machinery and equipment	Biological assets	Total
Number of R1 minor assets	-	-	-	74	-	74
TOTAL NUMBER OF MINOR ASSETS	-	-	-	74	-	74

Minor Capital Assets under in	vestigation
-------------------------------	-------------

	Number	Value
Included in the above total of the minor capital assets per the asset register		
are assets that are under investigation:		R'000
Machinery and equipment	117	265

Minor assets

MOVEMENT IN MINOR ASSETS PER THE ASSET REGISTER FOR THE YEAR ENDED 31 MARCH 2018

	Specialised military assets R'000	Intangible assets R'000	Heritage assets R'000	Machinery and equipment R'000	Biological assets R'000	Total R'000
Opening balance	-	-	-	8,434	-	8,434
Additions	-	-	-	558	-	558
Disposals	-	-	-	63	-	63
TOTAL MINOR ASSETS	-	-	-	8,929	-	8,929

	Specialised military assets	Intangible assets	Heritage assets	Machinery and equipment	Biological assets	Total
Number of R1 minor assets	-	-	-	377	-	377
Number of minor assets at cost	-	-	-	4,209	-	4,209
TOTAL NUMBER OF MINOR ASSETS		-	-	4,586		4,586



### NOTES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2019

.4.1 Prior period error	Note	2017/18 R'000
Relating to 2017/18		16
Assets previously not verified and disposed, now found on the		16
floor and restated		10
Total		16

### 26.5 Movable assets written off MOVABLE ASSETS WRITTEN OFF FOR THE YEAR ENDED 31 MARCH 2019

	Specialised military assets R'000	Intangible assets R'000	Heritage assets R'000	Machinery and equipment R'000	Biological assets R'000	Total R'000
Assets written off	-	-	-	182	-	182
TOTAL MOVABLE	-	-	-	182	-	182

### 26.6 S42 Movable Capital Assets

### MAJOR ASSETS TO BE TRANSFERRED IN TERMS OF S42 OF THE PFMA - 31 MARCH 2019

	Specialised military assets	Intangible assets	Heritage assets	Machinery and equipment	Biological assets	Total
No of Assets	-	-	-	25	-	25
Value of the asset	-	-	-	251	-	251

### MINOR ASSETS TO BE TRANSFERRED IN TERMS OF S42 OF THE PFMA - 31 MARCH 2019

	Specialised military assets	Intangible assets	Heritage assets	Machinery and equipment	Biological assets	Total
No of Assets	-	-	-	21	-	21
Value of the asset	-	-	-	41	-	41

### MAJOR ASSETS TO BE TRANSFERRED IN TERMS OF S42 OF THE PFMA - 31 MARCH 2018

	Specialised military assets	Intangible assets	Heritage assets	Machinery and equipment	Biological assets	Total
No of Assets	-	-	-	6	-	6
Value of the asset	-	-	-	133	-	133

### MINOR ASSETS TO BE TRANSFERRED IN TERMS OF S42 OF THE PFMA - 31 MARCH 2018

	Specialised			Machinery		
	military assets	Intangible assets	Heritage assets	and equipment	Biological assets	Total
No of Assets	-	-	-	19	-	19
Value of the asset	-	-	-	63	-	63



### NOTES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2019

### 27 Movement for 2017/18

28

MOVEMENT IN INTANGIBLE CAPIT/	Opening balance R'000	Prior period error R'000	Additions R'000	Disposals R'000	Closing balance R'000
SOFTWARE	958	(958)	-	-	
TOTAL INTANGIBLE CAPITAL	958	(958)	-	-	
27.1. Prior period error			Note		2017/18 R'000
Nature of prior period error					(05)
Prior year figure restated in lin	e with Modified Ca	sh Standard			( <b>95</b> 8) (958)
Total					(958
Prior period errors 28.1 Correction of prior period err	ors	Note	Amount before error correction R'000	2017/18 Prior period error R'000	Restated amount R'000
<b>Revenue: Departmental reven</b> Own Revenue include in Approp <b>Net effect</b> Prior year "Own revenue includ Cash Standard) from R330 410	oriation ed in appropriatior		330 410 330 410 ted in line with N	(330 410) (330 410) //CS (Modified	
Own Revenue include in Approp Net effect	oriation ed in appropriatior to R0 ( refer to No		330 410	(330 410)	
Own Revenue include in Approp Net effect Prior year "Own revenue includ Cash Standard) from R330 410	oriation ed in appropriatior to R0 ( refer to No <b>ices</b>		330 410	(330 410)	
Own Revenue include in Approp Net effect Prior year "Own revenue includ Cash Standard) from R330 410 <i>Expenditure: Goods and servi</i>	oriation ed in appropriatior to R0 ( refer to No <b>ices</b> gement Fees		330 410 ted in line with N	(330 410)	13 808
Own Revenue include in Approp Net effect Prior year "Own revenue includ Cash Standard) from R330 410 <i>Expenditure: Goods and servi</i> Property Payments - P/P Mana Operating Lease:Office Building Contr: Mnt & Repair: Other Mac Equipment	oriation ed in appropriation to R0 ( refer to No <b>ices</b> gement Fees gement Fees		330 410 ted in line with N	(330 410) ICS (Modified (14 178)	
Own Revenue include in Approp Net effect Prior year "Own revenue includ Cash Standard) from R330 410 <i>Expenditure: Goods and servi</i> Property Payments - P/P Mana Operating Lease:Office Building Contr: Mnt & Repair: Other Mac Equipment Transfers and Subsidies: Mun E	oriation ed in appropriation to R0 ( refer to No <b>ices</b> gement Fees gement Fees		330 410 ted in line with N 14 178 -	(330 410) MCS (Modified (14 178) 13 808	826
Own Revenue include in Approp Net effect Prior year "Own revenue includ Cash Standard) from R330 410 <i>Expenditure: Goods and servi</i> Property Payments - P/P Mana Operating Lease:Office Building Contr: Mnt & Repair: Other Mac Equipment	oriation ed in appropriation to R0 ( refer to No <b>ices</b> gement Fees gement Fees		330 410 ted in line with M 14 178 - 625	(330 410) MCS (Modified (14 178) 13 808 201	13 808 826 172 14 806
Own Revenue include in Approp Net effect Prior year "Own revenue includ Cash Standard) from R330 410 <i>Expenditure: Goods and servi</i> Property Payments - P/P Mana Operating Lease:Office Building Contr: Mnt & Repair: Other Mac Equipment Transfers and Subsidies: Mun E Rates	oriation ed in appropriation to R0 ( refer to No <b>ices</b> gement Fees gement Fee	ote 3) - ase	330 410 ted in line with M 14 178 - 625 3	(330 410) MCS (Modified (14 178) 13 808 201	820
Own Revenue include in Approp         Net effect         Prior year "Own revenue includ         Cash Standard) from R330 410         Expenditure: Goods and server         Property Payments - P/P Mana         Operating Lease:Office Building         Contr: Mnt & Repair: Other Mac         Equipment         Transfers and Subsidies: Mun E         Rates         Net effect         Restatement in line with SCOA (Property Payments - R13 80)         Property Payments - R201 to	oriation ed in appropriation to R0 ( refer to No <b>ices</b> gement Fees gement Fee	ote 3) - ase	330 410 ted in line with M 14 178 - 625 3	(330 410) MCS (Modified (14 178) 13 808 201	820
Own Revenue include in Approp Net effect Prior year "Own revenue includ Cash Standard) from R330 410 <i>Expenditure: Goods and servi</i> Property Payments - P/P Mana Operating Lease:Office Building Contr: Mnt & Repair: Other Mac Equipment Transfers and Subsidies: Mun E Rates Net effect Restatement in line with SCOA ( Property Payments - R13 80 Property Payments - R201 to Property Payments - R169 to	oriation ed in appropriation to R0 ( refer to No <b>ices</b> gement Fees gement Fee	ote 3) - ase	330 410 ted in line with M 14 178 - 625 3	(330 410) MCS (Modified (14 178) 13 808 201	820

Property Payments - R169 to Transfers and Subsidies



NOTES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2019

## Notes to the Annual Financial Statements

# STATEMENT OF CONDITIONAL GRANTS AND OTHER TRANSFERS TO MUNICIPALITIES

		<b>GRANT AL</b>	<b>GRANT ALLOCATION</b>			TRANSFER	
NAME OF MUNICIPALITY	DoRA and other transfers	Roll Overs	Adjustments	Total Available	Actual Transfer	Funds Withheld	Re- allocations by National Treasury or National Department
	R'000	R'000	R'000	R'000	R'000	R'000	R'000
Polokwane Municipality		-	453	453	447	447	447
	I	1	453	453	447	447	447

## LIMPOPO PROVINCIAL TREASURY VOTE

## ANNEXURES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2019

Annexure 1A

STATEMENT OF CONDITIONAL GRANTS AND OTHER TRANSFERS TO MUNICIPALITIES

		<b>GRANT AL</b>	<b>GRANT ALLOCATION</b>			TRANSFER	Я		SPENT	NT		201	2017/18
NAME OF MUNICIPALITY	DoRA and other transfers	Roll Overs	Roll Overs Adjustments	Total Available	Actual Transfer	Funds Withheld	Re- allocations by National Treasury or National Department	Amount received by Municipality	Amount spent by municipality	Unspent funds	% of available funds spent by municipality	Division of Revenue Act	Actual Transfer
	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000	%	R'000	R'000
Polokwane Municipality	•	•	453	453	447	•	•		•	•		172	
Total		•	453	453	447	•	•		•	•		172	
Drive war Browin act and Municipalities amount increased by D 160 from Goads and Convises: Dranacty Davarats	tano amonitina t	tinouccut bu		inter production of the									

ANNUAL REPORT FOR 2018/2019 FINANCIAL YEAR | VOTE 5: DEPARTMENT OF TREASURY | PROVINCE OF LIMPOPO

## LIMPOPO PROVINCIAL TREASURY VOTE

## ANNEXURES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2019

**ANNEXURE 1B** 

## STATEMENT OF TRANSFERS TO HOUSEHOLDS

HOLISEHOLDS	Adjusted appropriation Act	Roll Overs	Adjustments	Total Available	Actual Transfer	% of Available funds transferred	Final Appropriation
	R'000	R'000	R'000	R'000	R'000	%	R'000
Transfers							
Injury on Duty	83	I	ı	83	82	%66	15
Leave Gratuity	3,786	I	ı	3,786	3,606		2,551
Bursaries(Non Employees)	6,146	I	I	6,146	6,146	100%	4,588
	10,015	I	I	10,015	9,834		7,154
Total	10,015	I	I	10,015	9,834		7,154

2017/18

EXPENDITURE

TRANSFER ALLOCATION

## ANNEXURES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2019

**ANNEXURE 1C** 

STATEMENT OF GIFTS, DONATIONS AND SPONSORSHIPS RECEIVED

		2018/19	2017/18
NAME OF ORGANISATION	NATURE OF GIFT, DONATION OR SPONSORSHIP	R'000	R'000
Received in kind			
Standard Bank South Africa	Post Budget Breakfast	I	78
Standard Bank South Africa	Round Table Discussions on SCM	ı	268
Standard Bank South Africa	Limpopo Strategic Supply Chain Management Workshop	I	80
ABSA Bank	Post Budget Breakfast	275	
Subtotal		275	426
TOTAL		275	426

ANNUAL REPORT FOR 2018/2019 FINANCIAL YEAR | VOTE 5: DEPARTMENT OF TREASURY | PROVINCE OF LIMPOPO

## LIMPOPO PROVINCIAL TREASURY VOTE

## ANNEXURES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2019

### **ANNEXURE 2A**

STATEMENT OF FINANCIAL GUARANTEES ISSUED AS AT 31 MARCH 2019 - LOCAL

GUARANTOR INSTITUTION	Guarantee in respect of	Original guaranteed capital amount	Opening balance 1 April 2018		Guarantees Guaranteed draw downs repayments/ during the cancelled/ year reduced during the year	Guarantees Guaranteed Revaluation draw downs repayments/ due to during the cancelled/ foreign year reduced currency year	Closing balance 31 March 2019	Revaluations due to inflation rate movements	Accrued guaranteed interest for year ended 31 March 2019
		R'000	R'000	R'000	R'000	R'000	R'000	R'000	R'000
	Housing								
Risima Housing Finance Corporation	Housing	ı	635	199	192	I	642	I	I
- -	Total		635	199	192	1	642	1	1

## ANNEXURES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2019

**ANNEXURE 2B** 

STATEMENT OF CONTINGENT LIABILITIES AS AT 31 MARCH 2019

NATURE OF LIABILITY	Opening balance 1 April 2018	Lia bilities incurred during the year	Liabilities paid/ cancelled/ reduced during the year	Liabilites recoverable (Provide details hereunder)	Closing balance 31 March 2019
	R'000	R'000	R'000	R'000	R'000
Claims against the department					
Contractual dispute by Supplier	68,883	181,117	I	I	250,000
Security Services	1,755	ı	ı	I	1,755
Labour dispute by employee	7,500	I	7,500	I	ı
TOTAL	78,138	181,117	7,500	I	251,755

## LIMPOPO PROVINCIAL TREASURY VOTE

## ANNEXURES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2019

ANNEXURE 3 CLAIMS RECOVERABLE

	outstanding		outets.	outstanding		
	041314	nding	כתוסומ	2		
GOVERNMENT ENTITY 31/	31/03/2019	31/03/2018	31/03/2019	31/03/2018	31/03/2019	31/03/2018
	R'000	R'000	R'000	R'000	R'000	R'000
DEPARTMENTS						
Department of Rural development and Land Reform	ı	22	I	ı	ı	22
Department of Health Bloemfontein	ı	25	I	ı	ı	25
South West Gauteng VTEC	ı	ı	I	28	,	28
Limpopo Department Of Health	I	ı	8	2	8	2
Limpopo Department of Sports Arts and Culture	35	22	I	ı	35	22
Limpopo Department of Education	ı	65	I	8	ı	73
Limpopo Co- Operative Government, Human Settlements and Traditional Affairs	ı	51	ı	ı	I	51
National School Of Government	I	4	I	I	I	4
Department of Public Works	ı	ı	I	392	ı	392
Limpopo Department of Agriculture and Rural development	I	I	8	I	ø	I
Limpopo Department of Economic Development	ı	ı	4	ı	4	ı
Limpopo Department of Transport	I	I	10	I	10	I
Limpopo Department of Social Development	I	I	8	I	8	I
Office of the Premier	20	I	I	I	20	I
COGHSTA	I	I	8	I	8	I
Sub Total	55	229	46	430	101	629
OTHER GOVERNMENT ENTITIES						
Limpopo Gambling Board	I	I	10	I	10	I
Limpopo Tourism Agency	I	I	4	I	4	ı
Sub Total		I	14		14	I
Total	55	229	60	430	115	659

## LIMPOPO PROVINCIAL TREASURY VOTE

## ANNEXURES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2019

ANNEXURE 4 INTER-GOVERNMENT PAYABLES

	Confirmed bala outstanding	Confirmed balance outstanding	Unconfirm outst	Unconfirmed balance outstanding	То	Total
GOVERNMENT ENTITY	31/03/2019	31/03/2018	31/03/2019	31/03/2018	31/03/2019	31/03/2018
	R'000	R'000	R'000	R'000	R'000	R'000
DEPARTMENTS						
Current						
Department of Sports Arts and Culture Limpopo	·	I	ı	5	I	S
SAPS	5	8	-		5	8
Total Departments	5	8	I	5	5	13
OTHER GOVERNMENT ENTIT						
SARS		I	1,754	4,176	1,754	4,176
Total Other Government Entities	I	I	1,754	4,176	1,754	4,176
TOTAL INTERGOVERNMENTAL	5	8	1,754	4,181	1,759	4,189

## ANNEXURES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2019

**ANNEXURE 5** 

INTER-ENTITY ADVANCES RECEIVED (Note 14)

ENTITY	Confirme	Confirmed balance outstanding	Unconfirm outst	Jnconfirmed balance outstanding	Ъ Т	Total
	31/03/2019	1/03/2019 31/03/2018	31/03/2019	31/03/2018	31/03/2019 31/03/2018	31/03/2018
	R'000	R'000	R'000	R'000	R'000	R'000
OTHER INSTITUTIONS						

Current

Bank Seta	429	564	ı	429	564
TOTAL	429	564		429	564

### DEPARTMENT GENERAL INFORMATION

POLOKWANE 0699

OUR OFFICES:

CALL: 015 298 7000

FAX: 015 295 7010

FORMARINE:

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POLOKWANE 0700

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ISMINI TOWERS

6 HANS VAN RENSBURG

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